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FINANCIAL TIMES

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LAING
make ideas take shape

CONTINENTAL SELLING PRICES: AUSTRIA Sch 15; BELGIUM Fr 25; DENMARK Kr 3.5; FRANCE Fr 3.5; GERMANY DM 2.0; ITALY L 600; NETHERLANDS Fl 2.0; NORWAY Kr 3.5; PORTUGAL Esc 25; SPAIN Ps 60; SWEDEN Kr 3.25; SWITZERLAND Fr 2.0; EBRE 200

NEWS SUMMARY

GENERAL

Queen set on Zambia visit

The Queen is still determined to open the Commonwealth Prime Ministers' Conference in Lusaka, Zambia, next month in spite of the threat posed by Joshua Nkomo's terrorist forces.

A Buckingham Palace statement said: "At present it is the firm intention that the Queen will be going." Mr. Robert Muldoon, New Zealand's Prime Minister, has said he fears the Queen's plans could be shot down by the "relatively undisciplined" guerrillas.

One of the main problems facing the Queen's advisers is that the conference site is close to the bases being used by the Patriotic Front forces fighting a government of Bishop Abel Muzorewa in neighbouring Zimbabwe Rhodesia.

Iran 'traitors'

Iran's most prominent anti-Shah guerrilla group, the Marxist Fedayan-E-Khalq, has been denounced by Dr. Mehdi Bazargan, the Prime Minister, as traitors to the new Islamic regime.

More bombings

Basque guerrillas continued their bombing attacks against Spanish tourist resorts and machine-gunned a sleeper train from Paris near the Spanish border. Serious flooding, and an hotel fire in Majorca added to the tourist industry's troubles. Back Page

Change of heart

Malaysia will stop its policy of pushing back to sea Vietnamese refugees if Vietnam and Western countries agree to set up camps to process them for resettlement. Tan Sri Ghazali Shafiq, the Interior Minister, said.

Wade beaten

Britain's Virginia Wade was beaten 6-4, 6-0 by Evonne Cawley in her Wimbledon quarter final match. The number one seed, Miss Martina Navratilova, beat Australia's Dianne Fromholtz 2-6, 6-3, 6-0. Page 8

Alcohol problem

The drinks industry is concerned about the growing problem of alcohol abuse among young people. Sir Derrick Holden-Brown, chairman of the Brewers' Society, said. Page 8

Mulder charged

Dr. Connie Mulder, the disgraced former South African Minister of Information, is to be charged with contempt for refusing to give evidence to the government inquiry into the former Information Department's secret operations. Page 3

Llewellyn banned

Roddy Llewellyn, friend of Princess Margaret, was banned from driving for 18 months and fined a total of £180 at Marylebone after pleading guilty to driving with excess alcohol in his blood, careless driving and failing to stop after an accident.

Briefly . . .

Former Prime Minister Edward Heath will captain Britain's Admirals Cup challenge for a second time when the series begins on July 30.

String of earthquakes caused severe damage to the Panamanian Pacific coast town of Puerto Armeruelles.

Israel plans to extract uranium from under the Red Sea as fuel for nuclear power plants.

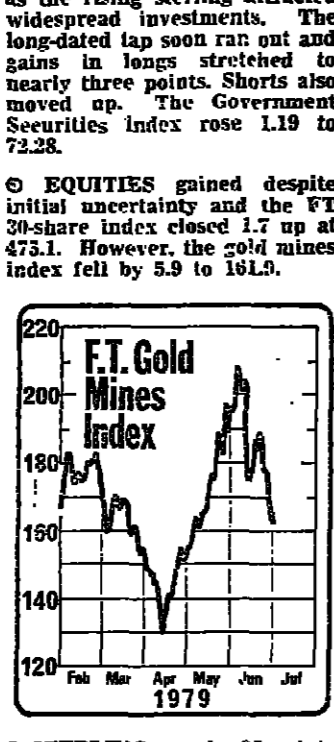
At least 23 people died and 28,000 made homeless in five days of torrential downpours in southern Japan.

BUSINESS

Equities gain 1.7; Golds off 5.9

GILTS continued to advance as the rising sterling attracted widespread investments. The long-dated tap soon ran out and gains in longs stretched to nearly three points. Shorts also moved up. The Government Securities index rose 1.19 to 73.28.

EQUITIES gained despite initial uncertainty and the FT 30-share index closed 1.7 up at 473.1. However, the gold mines index fell by 5.9 to 161.5.



STERLING rose by 85 points to \$2.1885, a four-year high, and its trade-weighted index was sharply higher at 70.1 (69.5). The dollar's trade-weighted index eased slightly to 35 (35.1).

GOLD rose by \$21 in London to \$282.1.

WALL STREET was \$96 lower at 832.02 near the close.

MIDLAND BANK is to end its reliance on consortium banking for international expansion in view of its planned \$250m takeover of the Chicago-based Walter E. Heller financial group. Back Page

PETER PAN Bakeries, the Belfast bread company which closed with a loss of 390 jobs, is complaining to the Ombudsman over the Government's handling of financial aid for the shut-down. Back Page

TURKEY has sent a letter of intent to the International Monetary Fund regarding a \$300m (£198m) stand-by deal which could lead to further \$1.7bn (£780m) loans from Western countries. Page 2

CHINA became the largest borrower on the world credit market in the second quarter, raising about \$18bn (£8.3bn) on an annual rate, says the OECD. Page 26

MINERS' leader Joe Gormley warned Left-wingers not to rock the boat by militancy on wages. Tory policies or pit closures when the industry's position is strengthened by the energy crisis. Back Page

INDUSTRIAL workers in State industries are likely to need wage increases of about 20 per cent this year, says an independent pay comparability unit. Page 9

HIRE PURCHASE sales rose by 9.1 per cent in May as consumer spending was spurred by fears of a Budget rise in VAT. Page 6

INSIDER DEALING will be covered in the next Companies Bill, although the precise definition of "inside information" still remained to be resolved, the Commons was told. Page 9

COMPANIES

MERCURY SECURITIES, the merchant banking and metal trading group, saw attributable profits rise from £10.32m to £14.86m for the year to March 31. Page 20 and Lex	SUTCLIFFE SPEAKMAN and Co., the engineering concern, reports a pre-tax loss of £407,000 for the year to March 31, against a £566,000 profit previously. Page 21
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Postal monopoly 'at risk' unless efficiency improves

BY NICK GARNETT AND JOHN LLOYD

The Government will review the Post Office's monopoly over letters—unless postmen agree to increase efficiency, Sir Keith Joseph, the Industry Secretary, told the Commons yesterday.

But Sir William Barlow, the Post Office chairman, admitted yesterday that the Union of Post Office Workers had "effectively stymied" any moves to increase productivity.

He said: "I have been unable to convince the union membership to accept change in return for opportunities for more pay."

In his statement, Sir Keith acknowledged that the recent backlog of mail was now being cleared, and that many of the problems which had contributed to postal delays were beyond the corporation's control.

He added: "These problems have only confirmed that much needs to be done to improve the efficiency and productivity of the postal service. I have made this clear to the chairman of whom I have great respect."

Sir Keith drew attention to the offer of higher wages for increased efficiency which had been turned down by the UPW at its annual conference in May, after being agreed earlier in the year by the UPW executive.

The Post Office is continuing to negotiate with the UPW. The crucial elements which the Corporation wants agreement on are:

- Acceptance of temporary labour during the summer months.
- Acceptance of mail traffic measurement.
- Co-operation on mail diversions from one office to another.
- Abolition of excessive overtime working in certain offices, and proper levels of manning.

The Corporation rejects the claims made by the UPW that it is short of 10,000 postmen, and believes that it could solve many of its problems, especially in London, with an extra 2,000 workers in sorting offices.

Postal productivity has been declining for at least a decade. In 1971, for example, 175,000 postmen handled 11.9bn pieces of mail. Now, the same number of workers handle 9.9bn pieces of mail.

Mr. Norman Stagg, the UPW's acting general secretary, said last night that the union would resist any attempt to break the Post Office monopoly.

He said: "We know that the consequences will be that the most profitable areas will be hived off by cowboy operators with the Post Office left with the uneconomic parts."

The union's view is that the Post Office's biggest labour problem is its inability to pay and conditions are uncompetitive.

Mr. Stagg, who had further negotiations with the Post Office yesterday over improving the use of manpower, said Sir William did not help by attacking the only union which was not in dispute with the Post Office.

He is provoking a situation he would be the first to wish to avoid. I'm sick and tired of the Post Office blaming the UPW for its difficulties."

Parliament, Page 9
Editorial comment, Page 18

Pound closes at three-year high

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

STERLING rose sharply yesterday against both the dollar and the main Continental currencies.

The trade-weighted index, measuring the value of sterling against a basket of other currencies, jumped by 0.6 points to 70.1, the highest closing level since March, 1976. This is an increase of 4 per cent in less than three weeks since the Budget.

The recent appreciation has been much more than reflection of the dollar's weakness. In the past week, the pound has risen by nearly 14 per cent against the Deutsche Mark, for example, to DM 4.031.

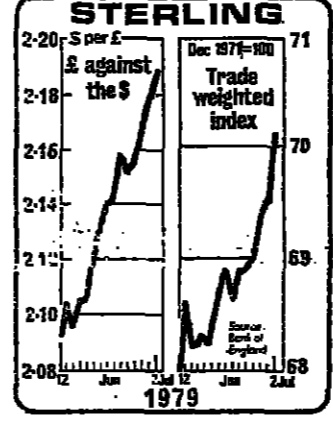
Sterling touched a peak of \$2.1935 at one stage yesterday, before slipping slightly to close at \$2.1885, its best closing level for nearly four years. The dollar was generally firmer than last week, though dealers suspect continued central bank intervention, including the U.S. Federal Reserve.

The Bank of England again appeared to have remained on the sidelines and allowed demand to be reflected in the exchange rate. An indication of the scale of intervention may be provided by the official reserve figures for June due this afternoon.

The steady rise in the pound during the last fortnight has exacerbated the Government's policy dilemma. There is a general commitment to a strong exchange rate for counter-inflationary reasons. But there is also growing concern in industry about the further erosion of an already poor competitive position.

Sir Geoffrey Howe, Chancellor of the Exchequer, is likely to consider further relaxation of exchange controls. These would be in addition to the changes announced in the Budget and would remove artificial props to the rate. The move could involve an easing of controls on portfolio investment.

The authorities seem reluctant to consider an early cut in the Minimum Lending Rate from 14 per cent. They believe this is the right level to control domestic monetary pressures, notably the buoyancy of bank lending. The official view is that a cut in MLR might have little effect on inflows from abroad.



The gilt-edged market seems to be slightly more optimistic about a cut in MLR in the next month to six weeks.

The long-dated 1999 tap stock was quickly exhausted yesterday morning after the sell-out of the 1984 tap on Friday. The 1999 stock rose by more than 21 points yesterday. There were gains of over 21 points in some other long-dated stocks and rises of a point at the short end.

The exhaustion of the two taps means that the Government has tied up nearly £1.2bn gross of gilt sales in the current banking month to July 15. This is because there are further calls on the two partly paid stocks in the next ten days. These sales should help to hold down the rate of growth of the money supply.

Editorial comment, Page 18
Money markets, Page 25
Lex Back Page

Shell petrol up 7-8p at pumps

BY SUE CAMERON

SHELL OIL UK put up the wholesale price of its four star petrol by 6.2p a gallon last night, partly reflecting the disarray over the Organisation of Petroleum Exporting Countries' two-tier price structure for crude oil.

Shell's petrol price rises are higher than those announced by Esso at the weekend. Unlike the Esso increases, they take no account of the higher crude prices announced by OPEC last week. They are merely a response to the increased cost of North Sea and Kuwaiti oil.

North Sea oil is among the most expensive crudes and the price of Kuwaiti oil has gone from \$16.40 to \$19.30 since June. Both Esso and Shell buy North Sea oil but Esso also has access to the comparatively cheap Saudi crude.

Shell UK said yesterday that this gave Esso an advantage when it came to putting up the prices of such oil products as petrol.

The 6.2p a gallon increase in the wholesale price of Shell's four star petrol is expected to put up pump prices by between 7p and 8p. Esso has increased its wholesale price for four star by only 5p, adding 6p to its pump prices.

Shell yesterday gave a warning that it would almost certainly be putting up the wholesale prices of its petrol again this year, probably in August, when the recent OPEC announcements are fully understood.

Last summer and again at the beginning of this year the Saudi Government experienced something of a financial squeeze as expenditure caught up with development. Now, however, revenues should be well in excess of requirements.

The explanation given is more likely to be intended to placate

Saudi oil output to be increased

BY JAMES BUCHAN IN JEDDAH AND RICHARD JOHNS IN LONDON

SAUDI ARABIA is to increase its oil production on a temporary basis, it announced yesterday. But it did not specify by how much and for what period.

The news was broken by the state radio, which quoted an official at the royal court. However, neither the Arabian American Oil Company nor, it seems, even the Saudi state oil corporation Petromin was informed of the decision in advance.

Sheikh Ahmed Zaki Yamani, Saudi Oil Minister who was at his country retreat near Sunningdale, Berkshire, having discussions with a Mexican oil delegation, was not available for comment as the oil industry urgently sought clarification.

The Saudi move would have been taken to help to stabilise oil prices at the levels set by last week's ministerial conference of the Organisation of Petroleum Exporting Countries which set an upper limit of \$22.50 for member states' premium crudes. It could be also seen as a response to the agreement reached at the Western economic summit in Tokyo on limiting oil imports.

Significantly, though, the announcement from the royal court said that an increase was necessary to provide more money for the kingdom's development programme.

Last summer and again at the beginning of this year the Saudi Government experienced something of a financial squeeze as expenditure caught up with development. Now, however, revenues should be well in excess of requirements.

The explanation given is more likely to be intended to placate

other members of OPEC. Two at least—Iraq and Libya—are known to have made their assent to the compromise on prices conditional on fellow producers not raising their output.

How far Saudi Arabia is prepared to go in raising production from its main fields above the present official ceiling of 8.5m barrels a day remains to be seen. It is not merely a question of what the kingdom is politically willing to contemplate but what rate is technically possible.

Before the OPEC conference Dr. Abdul Hadi Tahir, the Governor of Petromin, said that there would probably be an increase "perhaps, but probably not, as high as 9.5m barrels a day."

Sheikh Yamani last week calculated the current short-fall in supplies at 800,000 barrels a day, and that may be the level of increase the Saudi Government has in mind.

If Saudi Arabia does increase output, there may be some danger of other producers, with their earnings a barrel consolidated at up to 70 per cent more than last year, retaliating by cutting output.

The main threat would probably be from Libya, whose leader, Colonel Muammer Gaddafi, last week suggested that his country might halt output for a year or two. Yesterday he slightly clarified his remarks, saying that any such plan would have to be thoroughly studied and referred to conferences of the people for debate.

The Soviet factor in world oil supplies, Page 18

Yamani warning

In the meantime, Sheikh Yamani, in an interview with Newsweek magazine, has delivered the most stern and explicit Saudi warning yet about the possible consequences of a failure to solve the Palestinian problem.

Asked to what degree he felt that the failure to achieve a comprehensive Middle East settlement was contributing to the oil crisis, he replied: "For the time being, so immediate impact; but there is a very real and very serious threat."

Sheikh Yamani did not speak of the "oil weapon," but asserted: "We know from the Iranian crisis that the sudden absence of 3m barrels a day

Ladbroke accused of corruption

BY JAMES BARTHOLOMEW

LADBROKE GROUP, with interests in casino gaming, credit betting, hotels and holidays, was accused yesterday of habitual breaches of the Gaming Act 1968 and of corrupting a member or members of the police.

The allegation was made by Mr. Michael Kempster, QC, on behalf of the police at South Westminster licensing magistrates court. The police and the Playboy Club of London, a subsidiary of the U.S. public company, are objecting to the removal of three of Ladbroke's London casino licences.

Mr. Kempster warned the magistrates that "it may be suggested that the Argente stable has been cleansed." But one of the directors of the casino subsidiaries had resigned only in April. The resignation of another had not yet been officially notified to the police.

He added: "Mr. Stein (the chairman of the Ladbroke Group) remains at the centre of the web."

Mr. Kempster said Ladbroke set up an unusual marketing exercise called "Operation Six" in 1977. The name referred to six rival casinos in London, the Playboy Club, the Knightsbridge Sporting Club, the Clermont, Crockford's, the Curzon House Club and the Casanova Club.

Mr. Ian Withers, a private investigator, was hired by Ladbroke to obtain the registration numbers of cars parked near these rival casinos, said Mr. Kempster.

Lists of these numbers were then sent to Leicester where

Risk money?

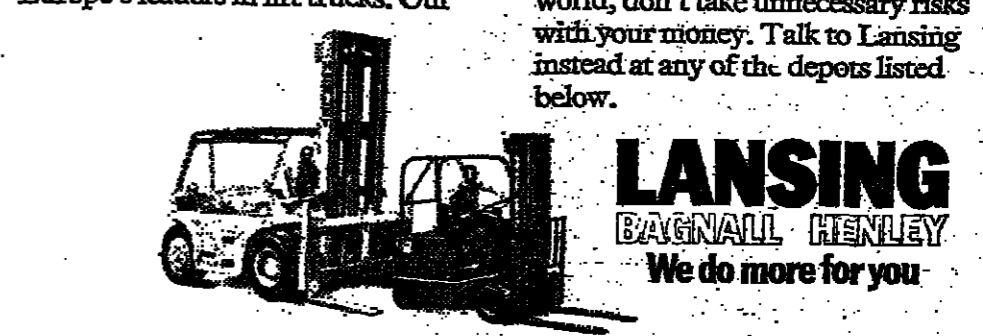
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CHIEF PRICE CHANGES YESTERDAY

(Prices in pence unless otherwise indicated)

RISES		FALLS	
Treas. 12pe 83 A	2991 + 1	Barlow Rand	243 - 7
Treas. 151pe 1968	51321 + 21	Duwly	314 - 6
Exchd. 121pe 1899	208 + 9	Electromotors	415 - 8
A (£15 pd.)	5171 + 1	Hancer Invs.	73 - 5
Barclays Bank	450 + 14	Companes	195 - 15
Brown (J.)	5133d + 8	Waddington (J.I.)	162 - 6
Cape Inds.	206 + 6	K. Lumpur Kepong	65 - 3
Five Discount	108 + 4	Ayer Hitam	265 - 15
Courts (Frmals.) A	142 - 4	Geevor	123 - 10
Zyvedo	517 + 10	At suspension	
Teaywood Williams	88 + 4		
Lloyds Bank	328 + 12		
Jndo. Midland Inds.	117 + 7		
EDW	50 + 6		
JEPC	176 + 5		
DFI Furniture	176 + 14		
NatWest	350 + 12		
Jush and Tompkins	145 + 13		

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Andreotti tries again

BY PAUL BETTS IN ROME



Hugh Routledge

PRESIDENT SANDRO Pertini yesterday gave Sig. Giulio Andreotti, the outgoing Prime Minister, the mandate to try to form a new Italian government...

There is having repercussions within the trade unions, now negotiating a series of major national labour contracts...

Turkey sends IMF letter of intent for \$300m loan

BY OUR FOREIGN STAFF

TURKEY YESTERDAY moved a few steps further down the tortuous road towards tidying up its financial relations with the West...

People's Party has done little for its prestige—though the counterbalancing reports of deputies being offered their "weight in gold" to join the opposition...

ing a \$400m loan for Turkey are also making its availability dependent on the country mending its bridges with the IMF...



Mr. Michael O'Kennedy, Ireland's Foreign Minister

Irish take over European stewardship

By Stewart Dalby in Dublin

IN THE now established tradition that small countries probably produce better presidents for the EEC Council of Ministers than the big ones, Ireland, which assumed the presidency for six months last weekend, will be working hard as the EEC's de facto foreman until the end of December...

Unlike the hesitant French presidency which preceded it, Ireland's stewardship will be characterised, one is constantly assured in Dublin, by well-thought-out agendas, meetings which start on time, and more important meetings actually take place...

The French presidency, as some Irish officials see it, was marked by more than a few meetings which never took place, or by gatherings which were badly organised...

Mr. Michael O'Kennedy, the Foreign Minister, the presidency could be crucial. Mr. O'Kennedy undoubtedly has the example of the only other time Ireland held the presidency (in 1975) in mind...

Relations with the directly elected Parliament will also dominate Ireland's presidency. Mr. Lynch has already spelled out his Government's policy on the Assembly...

Lisbon bid to form Government

BY JIMMY BURNS IN LISBON

PRESIDENT Antonio Ramalho Eanes yesterday met union leaders and representatives of the main employers' federations in the latest round of talks aimed at finding a solution to the three-week-old government crisis...

Since the resignation last month of the non-party Government led by Dr. Carlos Mota Pinto, the President has met the country's politicians, generals, and leading industrial figures in an attempt to find the necessary consensus...

The consultations are now believed to have entered their final stage, after a short interlude last week while the President visited Yugoslavia...

The political parties have already declared what they believe to be the best alternative to the outgoing Government. A party-based Government capable of running the country until the next elections in 1980 has the support of the Socialist Party...

This has been opposed by both the Social Democrats and Christian Democrats. Both parties want an election in October. They are also behind a proposal to hold a nationwide referendum to secure important changes to the constitution...

These would include the constitution's ruling that full elections have to be held next year even if there is an early poll this summer...

Meanwhile, banking officials have confirmed that there have been continuing temporary interruptions in Portugal's negotiations with the IMF on a new credit agreement...

Dispute over Greek EEC envoy

BY GUY DE JONQUERES, COMMON MARKET CORRESPONDENT IN BRUSSELS

A DELICATE controversy has arisen over the Greek Government's decision to nominate as its next ambassador to the EEC a career diplomat who previously served in the same capacity while his country was under the dictatorial rule of the Colonels...

Several senior members of the Commission are understood to have expressed private reservations about the choice, which they consider surprising in view of the Greek Government's repeated assertions that EEC membership should provide a solid guarantee that their country will remain democratic in the future...

While Mr. Roussos apparently represented the Colonels' regime loyally, his defenders point out that several other Greek career diplomats still serving in the Foreign Ministry did likewise. When the junta fell, there was no major purge of the Foreign Ministry...

Mr. Roussos's defenders argue that he was considered an acceptable envoy by Eizirin, and this should be ample proof that he is a suitable candidate for the Brussels posting...

The diplomat is Mr. Stavros Roussos, who is now Greek ambassador to Britain. He served in Brussels from 1968 to 1973, during which time the EEC officially "froze" its association agreement with Greece...

Foreign Minister for three years under the second junta Government of Mr. Constantine Karamanlis, was well known during the junta period for insisting as the Colonels' Ambassador to the United Nations, that there were no political prisoners, and for rebutting claims of torture...

Mr. Roussos's defenders argue that he was considered an acceptable envoy by Eizirin, and this should be ample proof that he is a suitable candidate for the Brussels posting...

Swiss foreign work force on the increase

By John Wicks in Zurich

THE NUMBER of foreigners employed in Switzerland rose by 1.5 per cent to 628,616 in the 12 months up to April 30. This further slight increase, after the small rise in the previous 12 months, was due largely to the growth in the number of resident foreigners no longer subject to labour-market controls...

The number of non-resident foreign workers—both seasonal and border-crossing employees—rose, with the figure for resident foreign employees subject to labour-market controls (so-called year-round residents) dropped further, to only 138,583, compared with over 250,000 in 1975...

French Socialists protest at 'pirate broadcast' raid

BY ROBERT MAUTHNER IN PARIS

THE FRENCH Socialist Party is organising a demonstration today to protest at last week's police raid on its offices after a pirate radio broadcast which was to include a recording by M. Francois Mitterrand, the Socialist leader...

The police used tear gas and broke down the doors of the offices, but failed to find the illegal transmitter. Several Socialist MPs were manhandled, and a television reporter was slightly injured...

The authorities have justified the police action by pointing out that the broadcasts broke the law giving the state-controlled radio and television organisations a monopoly of broadcasting in France...

Denmark drops plan for car restrictions

By Hilary Barnes in Copenhagen

THE Danish government has decided to drop its proposal for a car-free day a week. Its other energy saving measures, including tax increases which put up the price of oil, petrol gas and electricity by over 20 per cent, were approved by the Folketing (Parliament) at the weekend...

The government said it may come back to the car-free day idea if the tax increases do not cause a reduction in energy consumption. The idea was that car owners would decide which day to leave the car at home...

Swedish work hours cut 'would hit growth'

By William Dullforce in Stockholm

SWEDISH WILL have to wait a long time for the 30-hour working week which is the official goal of their trade unions. Shortening the present 40-hour week by only 2 1/2 hours would boost productivity but would still call for an increase between 173,000 and 235,000 in the number employed...

It would also create financial problems in the public sector and increase regional tensions because of the boost it would give to immigration from the provinces to the Greater Stockholm area...

A Parliamentary employment commission underlined earlier this year the difficulties involved in creating more jobs. The advisory committee now points out that a reduction in working hours would mean a substantially lower GNP growth rate for Sweden...

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Oil worries W. German industry

BY ROGER BOYES IN BONN

WEST GERMAN manufacturers expect the business climate to deteriorate over the next six months, principally because of the recent round of oil price rises and overall energy problems. Nevertheless they are generally sticking to their plans to step up production and order levels are high in all sectors...

These conclusions emerge from the monthly survey of business opinion carried out by the Munich-based IFO economic institute. According to the survey, many more manufacturing companies are now reckoning with rises in raw material prices and higher production costs...

Protest over Soviet censorship

BY DAVID SATTER IN MOSCOW

THE CONTROVERSY over Soviet censorship touched off by the production of the "Metropol" almanac—a collection of stories and poems that was condemned by the Soviet authorities—is now coming to a head...

Four of the Soviet Union's best known writers, have threatened to resign from the official writers' union unless two young colleagues who collaborated with them in the production of Metropol are reinstated in the writers' organisation...

Mr. Vassily Akhyanov, the novelist and screenplay writer Bella Akhmadullina, a poetess, Fazil Iskander, a novelist, and Andrei Bitov, a novelist, are the four writers who have threatened to resign...

Two other Metropol collaborators, Semyon Lipkin and Ina Lisnyanskaya, have said they will also resign from the union unless steps are taken to reinstate the two youngest and least known contributors to Metropol, Viktor Yezhov, a critic and Yevgeny Popov, a Siberian writer...

The Soviet Union has rejected Western protests over the East German decision to end the special status of the city's deputies...

Without singing "O Herr Bahr" by name, the SPD is the main force behind the front within the coalition. Herr Genscher stressed that there should be no tinkering with the Four Power treaty...

E. Berlin move splits coalition

BY ROGER BOYES IN BONN

LEADING FIGURES in the Free Democrats (FDP) and Social Democrats (SPD), partners in the ruling West German coalition, appear to be at odds again over their joint policy towards Eastern Europe, following East Germany's latest move to draw Berlin closer into its political orbit...

Herr Hans-Dietrich Genscher, the Foreign Minister and FDP chairman, strongly protested at the weekend against the East German parliament's decision directly to elect East Berlin city deputies to its ranks. Britain, France and the U.S. have also condemned the East German decision as a violation of the 1971 Four Power Agreement...

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The energy crisis but the general sentiment is that of heavily qualified optimism. The chemical industry is expecting a drop in demand from basic and producer goods sectors while the steel industry, by contrast, is reckoning with a contraction of the slight market upswing...

The capital goods sector is maintaining the good health it has shown over the past three months. Order levels were high in the electrical engineering and machine construction industries. But the two industrialists recorded uncertainties about the possible consequences of the energy crisis. Quite apart from higher fuel costs, compulsory energy saving measures could bite into production and reduce margins...

A similar sense of restrained optimism came from wholesale traders in raw materials and semi-finished goods, who are reporting good business. Real turnover was up in May especially for construction-related goods, which are riding the crest of the building boom...

Orders in hand in the construction industry stood at a seasonally adjusted 3 1/2 months at the end of May and companies reported that production would be increased over the next two months. The industry's problem continues to be a lack of skilled workers...

Bundestag faces its crisis of conscience over war crimes

THE WEST GERMAN Bundestag (the lower house) will today decide the fate of the so-called "statute of limitations on murder," which is proving to be one of the most delicate issues in the political life of post-war Germany...

Under the statute—due to take effect at the end of this year—people suspected of committing murder (including war-time genocide) 30 or more years ago may no longer be brought to trial. The main legal justification for the statute, which has been extended twice now, is that it is extremely difficult to guarantee a fair trial after such a long time—witnesses have often forgotten the main details of the case and, especially in the case of war-time killings, witnesses are difficult to trace, having dispersed throughout the world...

The recent trial of 14 Majdanek concentration camp guards demonstrates the difficulties. Most of the witnesses were living in Eastern Europe, and many were ill and unable to testify in person. As a result, investigations lasted 16 years, and there was not enough evidence to convict some of the defendants. Between 1945 and 1978, over 84,000 cases were opened against suspected war criminals, but only 6,500 were convicted...

The issue, however, goes beyond the question of legal expediency, although this is the argument most frequently used by Christian Democrat politicians who support the statute. The underlying problem is whether some kind of accommodation should be reached with the past. Was there any point, Herr Benno Erhard of the Christian Democrats, asked recently, in continuing trials of wartime murderers when the almost inevitable acquittals did nothing but damage the reputation of the Federal Republic and tarnish its image abroad...

Herr Erhard, in a debate earlier this year, referred to the previously "deep uncertainty." The truth "is like an open book before us as far as the deeds are concerned—but is dark and confusing when we examine the individual responsibility and personal guilt of the accused." Many Social Democrats, and a few Christian Democrats, feel, however, that the statute should be extended or abolished altogether, if only out of respect for the relatives of Nazi victims. The thought of a murderer not being brought to trial simply because he had hidden up to now is, they say, intolerable. Chancellor Helmut Schmidt has also called on the Bundestag to provide for the continued prosecution of Nazi criminals. If the statute is enforced, he has argued, former Nazis would be able to boast of their crimes without running the risk of imprisonment...

Herr Schmidt is also aware of the considerable consequences for Germany's standing in the world if immunity were granted to war criminals. There would above all be repercussions on Bonn's relations with Eastern Europe. Poland has been particularly assiduous in gathering evidence against German war criminals—218 of the 242 cases opened in 1977-78 were based on documents sent from Warsaw. Both the Soviet Union and Poland continue to try those of their citizens who were involved in genocide during the German occupation...

Israel and some West European countries have also expressed concern. Partly to meet this international criticism, Herr Werner Maihofer, a Free Democrat member of the Bundestag, and a former Interior Minister, has suggested that a strict distinction be drawn between murder and genocide. The statute of limitations could then be applied to cases of ordinary murder, while mass killings would still be liable to prosecution. But this has raised some awkward legal questions...

Senator in Bremen, have all been forced to resign because of a recent revelation about their war records. With this kind of vigilance, some supporters of the statute have been saying, there is no need for foreign countries to fear that West Germany is becoming tolerant of Nazi crime. But it is a "vigilance" which is not so much rooted in the quest for justice as in the search for party political advantage. The case against a suspect is usually leaked initially to journals which are politically opposed to the intended target, and the information is seized upon as legitimate ammunition by the local opposition parties...

To make the criticism stick, there has to be evidence that the politicians in question were more than just members of the Nazi party. Both the former Chancellor, Herr Kurt-Georg Kiesinger and the present President, Dr. Karl Carstens, were even a member of the SA brown shirts during the mid-1930s. There is no suggestion that either man was implicated in atrocities or political violence of any kind. Their past, though, is often portrayed (usually by Left-wing critics) as a "black stain" on the face of the German people...

West Germany's "Statute of Limitations on Murder" is proving to be one of the most delicate issues in the Federal Republic's political life: ROGER BOYES reports from Bonn.

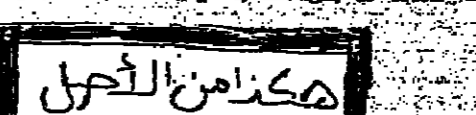
Statutes of limitations, for instance, have already come into effect for such related crimes as deportation, so that a court would have to prove that the suspected murderer had actually pulled the trigger and was not just an accomplice to murder. The prosecution case would then become almost impossible to prove: after a 35-year time lag, and after the harrowing experience of concentration camp life, identification of the murderer would be extremely difficult. Most witnesses were also denied watches and calendars when the crimes took place, causing further complications. The Maihofer proposal has so far attracted little support in the Bundestag. Yet supporters of the statute claim that its enforcement need not signify complacency about the past. They point to repeated cases of local politicians being forced out of office because of the unearthing of anti-Semitic writings or even more unavourable pasts. The former Prime Minister of Baden Württemberg, the leading European election candidate of the Lower Saxony Christian Democrats, and a Socialist

Senator in Bremen, have all been forced to resign because of a recent revelation about their war records. With this kind of vigilance, some supporters of the statute have been saying, there is no need for foreign countries to fear that West Germany is becoming tolerant of Nazi crime. But it is a "vigilance" which is not so much rooted in the quest for justice as in the search for party political advantage. The case against a suspect is usually leaked initially to journals which are politically opposed to the intended target, and the information is seized upon as legitimate ammunition by the local opposition parties...

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Iran Budget 17% down on Shah's

BY MICHAEL WHELAN IN TEHRAN

Iran's 1979-80 Budget since the Revolution is to be a conservative one of 22,400 billion rials (2.24 trillion rials) or 17 per cent down on the last Budget approved by the Shah's Government.

Major areas of reduced spending are defence and development. Excluding arms purchases, defence allocations have been reduced by more than half to 3,000 billion rials (300 billion rials) (2.1 billion dollars) and development by 27 per cent to 2,000 billion rials (200 billion dollars).



Ayatollah Khomeini

additional sum, will cover expected losses by state companies. No provision has been made in the Budget calculations for revenue or expenditure concerning the recent nationalisation of the banking and insurance industries.

Mulder summoned for contempt

By Quentin Peel in Johannesburg

DR. CONNIE MULDER, the former South African Minister of Information, is to be charged with contempt for refusing to give evidence to the Government inquiry into the secret operations of his former department.

UAE completes Cabinet

BY OUR OWN CORRESPONDENT

A NEW Government for the United Arab Emirates was announced at the weekend nearly two months after Sheikh Rashid, the Ruler of Dubai and Vice-President of the UAE, undertook a mandate to form one.

One surprise is that Mr. Said Gorbash is retained as Minister of Planning. It was generally believed that Sheikh Rashid wanted to dismiss him.

The distribution of portfolios among the seven emirates remains the same, with representatives from Sharjah and Ras al-Khaimah each holding two. This is seen as an indication that Sheikh Rashid will want to maintain a loose federal structure in opposition to those who want greater unification.

'Delight' over Thatcher hint

By Tony Hawkins in Salisbury

OFFICIALS IN Salisbury expressed 'delight' yesterday at Mrs. Margaret Thatcher's suggestion that the British Government is unlikely to agree economic sanctions against Zimbabwe Rhodesia in November.

Shaba peace-keeping force prepares to withdraw

BY MARTIN DICKSON

A PAN-AFRICAN peacekeeping force is about to start a phased withdrawal from Zaire's Shaba province, leaving a doubt about security in the vital copper mining area.

Hoss invited to form Cabinet

By Hsan Hijazi in Beirut

PRESIDENT Elias Sarkis of Lebanon yesterday asked Dr. Selim al-Hoss to form a new Government.

U.S. warning on 'boat people'

BY PHILIP BOWRING IN HONG KONG

THE U.S. has privately but firmly told the countries of South East Asia that they must provide a temporary home for the refugees from Vietnam if they wish to receive the full co-operation of America in resettling them.

Japan's Kampuchea move

BY OUR OWN CORRESPONDENT

JAPAN has launched an initiative aimed at convening a conference to discuss a political solution to the turmoil in Kampuchea. In pursuit of this plan, emissaries were recently sent to both Peking and Hanoi.

Ethiopians mobilise for new Eritrea offensive

BY OUR OWN CORRESPONDENT

ETHIOPIAN FORCES, assisted by Russian advisers, are mobilising for a renewal of their offensive against guerrilla forces in the Red Sea province of Eritrea. The Eritrean People's Liberation Front (EPLF) believes that an Ethiopian attack is imminent and that it may involve an incursion across the border into Sudan to cut the guerrillas' supply lines.

All of these securities having been sold, this announcement appears as a matter of record only.

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WORLD TRADE NEWS

Iran nuclear project nears collapse

BY ANDREW WHITLEY IN TEHRAN

IRAN HAS taken over from Kraftwerkunion, the West German engineering concern, the care and maintenance of the country's largest development project, the \$6.9bn (£3.2bn) twin nuclear power stations under construction at Bushire on the Gulf.

Work stopped on the project last January, and there are no immediate prospects of resumption although construction is 80 per cent complete.

Pessimism over the future of the project, the last survivor of Iran's once highly ambitious nuclear power programme, deepened yesterday when Mr. Ali Akbar Moinefar, the influential Plan and Budget Minister, was reported as saying he was personally opposed to the construction of nuclear power stations in Iran.

He said they were uneconomic and in the case of the West German reactors he raised a

safety consideration, saying the site was earthquake prone. Kraftwerkunion is known to be unhappy about the Atomic Energy Organisation of Iran's decision to take over the management of the Bushire site, as they consider there are insufficient Iranian nuclear technicians available to look after the equipment already installed.

"We never thought they would be as foolish as to think they could do it on their own," one West German involved in the project said.

No negotiations are in progress on whether or not work will resume, but in the meantime the Iranian Government is making clear by other means that there is likely to be little future role for the German companies.

Mideast road link plan

BUCHAREST—Ten European countries are expected to join in the construction of a 10,000 km (6,200 miles) trans-continental motorway from the Baltic Sea to the Mediterranean to provide a rapid link between Europe and the Mid-East, Romanian officials report.

The North-South traffic route is to include existing roads. But, in addition, each country participating in the project would be required to contribute to road improvement.

The countries are: Poland, Czechoslovakia, Austria, Italy, Hungary, Yugoslavia, Romania, Bulgaria, Greece and Turkey.

Called the European Autostrada, the project was reported to be projected for completion by 1990. But no cost estimates were announced.

Officials said preliminary planning work was financed by the UN Economic Commission for Europe (ECE) and the UN Development Programme (UNDP).

Temporary work permits have been issued for only 186 expatriates employed by Kraftwerkunion and the construction consortium HDG, Hochtief, Dyckerhoff and Widman.

These are valid for three months and thereafter the number will be reduced to 50. At its peak, 3,000 West German technicians and their families were living on the site.

Work began on the nuclear plants some three and a half years ago and progressed rapidly. Completion was due for late 1980 and early 1981 for the two units, and Iranian officials frequently praised the quality of the West Germans' work.

Air Canada nears new aircraft decision

By Michael Daines, Aerospace Correspondent

AIR CANADA is on the verge of a major re-equipment decision for short-to-medium range airliners, with its choice believed to be in favour of the Boeing 767 twin-engine jet over the rival European Airbus A-310.

The airline's board is due to meet in Montreal next Monday, to vote on a proposal from the technical staff of the airline that it should buy up to 30 Boeing 767s, worth eventually over \$1.5bn including spares.

The belief in the U.S. and European aerospace industry is that the vote will be in favour of Air Canada buying initially 12 Boeing 767s, with an option on another 18 aircraft.

Original pressures by the Canadian Government on the airline in favour of the European A-310 appear to have faded following the defeat of Mr. Trudeau's Government in the recent general election.

The Air Canada deal, if approved, will be the first major order for the 767 outside the U.S. Already, firm orders for the 767 amount to 84 aircraft from four U.S. airlines (United, American, Delta and Pacific Western), with options on another 81 aircraft.

Among the technical reasons cited for Air Canada's preference for the Boeing 767 are that it has a bigger wing than the A-310, giving improved performance over the European aircraft.

But another factor is that the Canadian aerospace industry, already closely associated with Boeing on various civil and military programmes, could get some offset work as a result of the Air Canada decision.

Third World still opposes GATT safeguards code

BY BRIJ KHINDARIA IN GENEVA

THE COMMON Market has received a stern reply from developing countries to its proposals on an international code allowing industrialised nations to slap on import curbs to safeguard home producers against excessive competition from cheap foreign goods.

The developing countries have said they will not accept any code which does not oblige the government imposing the safeguard measures to first consult with the exporting country concerned and also obtain approval from a committee responsible for running the code.

The reply was given in informal talks which have been under way here intermittently since mid-June. Some sessions were chaired by Mr. Olivier Long, director-general of the General Agreement on Tariffs and Trade (GATT), the world's trade watchdog body.

The code is to be part of a package of trade codes being negotiated in Geneva in the multilateral trade negotiations

(MTN) to supplement and modify existing GATT rules which govern most of the high Communist world's trade.

Several MTN codes were completed last April but most Third World countries have so far refused to sign a final code, mainly with the code's content. The document has been signed by all the industrialised countries but Third World nations have said they are not yet satisfied that the separate codes in the package are to their advantage.

The proposed code on safeguards is the most important element of the MTN package. The Common Market, with lukewarm backing from the more liberal U.S. Administration, is trying to ensure that the code will allow its member states to curb cheap foreign imports if they endanger home industries.

The developing countries are bitterly against this interpretation of safeguard measures and insist that the code should be seen only as a safety valve to

be used in very exceptional circumstances after providing clear proof that cheap imports rather than other factors, such as managerial inefficiency, are the cause of home industry troubles.

The existing Article XIX of GATT has so far acted as the safeguard clause but was rarely used because it obliged the country invoking it to curb imports from all sources.

The Common Market is now arguing that such blanket curbs are unfair because they penalise equal exporters as well as the large ones whose products have caused the difficulties. For this reason the Community wants the right to apply safeguard import curbs selectively against products from specific countries.

The Community, the U.S. and Japan agreed in April that they will try to wrap up all major elements of the MTN by mid-July. Third World negotiators are marking time in the hope that the Community will soften its position nearer this deadline.

Japan woos Mexico over oil

BY WILLIAM CHISLETT IN MEXICO CITY

THE SUMMER months will see a flurry of activity between Mexico and Japan as efforts are made to intensify commercial relations between the two countries.

Sr. Jose Diaz Serrano, the head of Pemex, the Mexican state-owned oil corporation, is keen to visit Tokyo early this month. Japan's trade and industry ministers plan a visit to Mexico later in the month and the foreign minister in August.

Meanwhile Japanese businessmen, bankers and technicians have been constantly flowing between Tokyo and Mexico City since Sr. Jose Lopez Portillo, the Mexican president, visited Japan last November. Japan had a trade surplus with Mexico last year of \$238m (£139m).

Mexico's price was higher than OPEC's prior to the recent OPEC ministers' meeting. While Mexico's relative price is now uncertain, Japan does not appear likely to haggle over such matters, knowing full well that Pemex can always sell elsewhere. But as a country with a keen sense of business it wants to get the best deal possible. This could involve linking the purchase of oil to Mexico's industrial needs.

In this respect it is both amusing and noteworthy to see that a sense of rivalry has developed between different private interests in Japan.

On the one hand the powerful

Mitsubishi trading company, the Mitsubishi trading company, and the Japanese Industrial Bank, the country's largest private bank for long-term loans, are making a joint approach to Pemex to buy the oil and, as a sweetener, have offered cheap credit.

On the other hand, Japan's private oil-importing companies have formed another bloc, but apparently have not offered credit. They are the logical buyers, as they have the distribution network, but the other group is pushing hard with Pemex waiting to see how this rivalry resolves itself.

A far more serious problem

for Japan is Mexico's lack of deep water ports on the Pacific coast. Until there is a clear indication that ports will be enlarged, Japanese importers will be reluctant to make such a long and costly journey if it can only bring in small tankers. The Mexican Government is now carrying out a ports study.

Mexico will also have to build a pipeline across country to move the oil to the Pacific coast from the major oil fields by the Gulf of Mexico.

Oil could be piped over to Salina Cruz on the Pacific Coast, and Japan could provide loans for the pipeline as the Mexican Government intends to finance the building of industrial complexes near coastal areas from its oil revenue.

Mexico may require Japanese participation in the second stage of the expansion of the steel mill at Las Truchas. Nippon Steel, Kobe Steel and Sumitomo Metal Industries are involved in talks with the Government. A decision has yet to be taken on who will be involved in this steel expansion.

There is no doubt that the will is there to buy the oil. Japan needs it and Mexico has publicly stated that it wants to diversify its oil exports away from the U.S. and reduce its share from its present 85 per cent to 60 per cent. If this is so then Japan could be importing 200,000 barrels a day from Mexico by the time it reaches daily production of 2.25m b/d at the end of 1980.

Italy seeks more Soviet oil

BY PAUL BETTS IN ROME

ITALY is seeking to increase its imports of oil and natural gas from the Soviet Union, both to offset in part shortfalls in oil supplies from Iran and to help cover future domestic energy consumption.

This was one of the main issues discussed by Sig. Giulio Andreotti, the outgoing Italian Prime Minister, during a brief visit in Moscow at the weekend on his return here from the Tokyo Summit.

Sig. Giorgio Mazzanti, chairman of Ente Nazionale Idrocarburi, the Italian state agency, is now expected to hold further

talks with Soviet officials.

The Soviet Union currently supplies Italy with natural gas equivalent to 6.5m tonnes of oil and a further 6m tonnes of crude. These imports cover about 10 per cent of Italy's overall annual energy requirements.

The Soviet Union is now understood to be willing to increase natural gas exports to Italy to the equivalent of 110m tonnes of oil a year, but are asking for an adjustment in prices.

Italy's current economic co-operation agreement on prices with the Soviet Union is

scheduled for renewal next year.

Moreover, the Soviet Union also appears interested in expanding collaboration with a number of leading Italian enterprises in the petrochemical and nuclear energy fields.

To this end, Italy is expected to open negotiations with Moscow for a new export credit line to the Soviet Union towards the end of this year.

During the past months, ENI has been negotiating a number of agreements with oil producing countries, including Saudi Arabia and Iraq, for additional oil supplies this year.

Mexican deficit rises

MEXICO'S TRADE deficit in the first five months of this year was \$952m (\$480m), 49 per cent more than in the same period last year, according to figures published by the Mexican Institute of Foreign Trade.

The sharp increase in the deficit confirms the pattern of rapidly rising imports as industry starts to expand after a period of recession and the failure of exports, other than oil, to make headway.

Imports totalled \$4.2bn and exports \$3.2bn. Not counting oil, exports only increased by 22 per cent, whereas imports rose by 48 per cent.

Oil exports were worth

\$1.1bn, 133 per cent more than in 1978 and 36 per cent of total exports. This was followed by coffee worth \$272m and tomatoes at \$160m. Manufactured goods increased by 24 per cent to a total of just over \$1bn.

The imports bill was largely capital goods, a weak sector in the economy and a constant strain on the balance of trade. Imports of machinery, electrical parts, and precision instruments contributed 83 per cent of the total imports bill.

The Government is giving high priority to the capital goods sector and offering fiscal incentives for the establishment of new industries.

Mainair in £71m Airbus acquisition

By Charles Batchelor in Amsterdam

MARTINAIR, THE Dutch charter airline company, has ordered three A-310 Model 200, Airbus at a cost of more than £1 300m (£71m). The aircraft, to be delivered beginning in 1984, will replace three DC-8s now in service. Two will be convertible, in that they will be able to be used either solely for passenger or freight, marking the first time that an A310 has been ordered in this version, Martinair said.

The cold stores are at present under construction, and the

Cold store group expands

BY PAUL TAYLOR

THE O'GORMAN GROUP, the UK-based cold store construction and industrial refrigeration consultants, has set up new offices in Europe and the Middle East.

The move is part of an export drive designed to capture a 50m share of the growing overseas market for cold storage plant within the next five years.

The group, which moved into the export market only 18 months ago, has won a £7m contract for three 910,000 cu ft cold stores in the United Arab Emirates.

The cold stores are at present under construction, and the

group recently completed a 750,000 cu ft cold store for Christian Salvages at Chateaufort-sur-Loire, France.

As a result, the group, which manufactures high quality modular insulation panels at one of its UK plants has formed a new company in France.

It has also opened offices in Paris, and has established a joint company with Arabtec, a Dubai construction company.

The group's turnover is expected to increase from £10.6m in 1977/78 to between £17.5m and £18m in 1978/79 and exports are at present running at an annual rate of about £10m.

West Malaysian surplus rises

By Wong Seng in Kuala Lumpur

WEST MALAYSIA'S trade balance soared to a record surplus of 1,300m ringgits (\$200m) during the first four months of this year, compared with a trade surplus of 250m ringgits during the same period last year.

The commodity boom, and higher output of crude oil from the east coast state of Terengganu, were mainly responsible for this big jump. The state's Deputy Minister said that exports for January to April totalled 5,710m ringgits against imports of 4,390m ringgits.

When doing business in Saudi Arabia, the first thing you need is a second bank

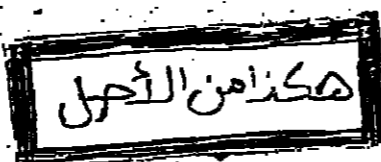
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Rise in machine tool business

BY JOHN WICKS IN ZURICH

THE VALUE of world machine-tool production was more than \$19bn (£8.8bn) last year, according to estimates of the European Committee for Co-operation of the Machine Tool Industries (CECIMO). Of this total, almost 75 per cent is said to have been accounted for by cutting machines.

The main centres of machine-tool manufacturing are given as Western Europe, with some 40 per cent of the whole. Eastern Europe with 24 per cent, the United States with a share of 17 per cent and Japan with one estimated at 13 per cent. The remaining 6 per cent came from ten further countries, primarily in South America and South-east Asia.

The committee reported a rise in machinery investment, Competition from "new

producer countries is said to be growing, with producers there able to deliver machinery of conventional types and at prices considerably below those offered by manufacturers in Western Europe, the U.S. and Japan. These are seen as being forced to develop models with more advanced technology, improved product reliability and after-sales service.

Western European countries are stated to have purchased machine tools worth more than \$5bn in 1978, this accounting for more than 27 per cent of world demand. Some 50 per cent of this value is accounted for by trade between these countries.

The committee reported a rise in machinery investment,

following the 1974-77 recession, in the German and French markets and to a lesser extent in Italy and the United Kingdom.

According to Sig. Guido Conu, of the European machine tool exhibition (EMO) to be held in Milan this October, machine-tool manufacturers in Germany, France, and the United Kingdom are currently reporting an improvement in the volume of new orders.

Delivery dates average some eight to nine months in these countries and in Italy. In Switzerland, another leading machine-tool producer, work on hand is equal to some 42 months production, and shorter delivery dates are attributed to the smaller average size of Swiss models.

Hargreaves profit maintained despite exceptional conditions

- But for the exceptionally severe weather and third party industrial disruptions in the first three months of 1979, the profit for the year ended 31st March would have been significantly higher.
- Turnover rose 8% to £165.7 million and pre-tax profit was maintained at £3.4 million. The total dividend per share was increased to 3.592p.
- The proposed rights issue of one-for-three will strengthen the Group's capital base and enable it to take advantage of opportunities for growth.

Copies of the Report and Accounts are available from the Secretary, Bowcliffe Hall, Bramham, Wetherby, West Yorkshire LS23 6LE. Telephone: Boston 501 845635.

HARGREAVES GROUP

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Hire purchase sales show 9.1% increase

BY DAVID FREUD

HIRE PURCHASE sales rose sharply in May as consumer spending, spurred by fears of a Budget VAT rise, continued to recover from the winter slowdown.

Figures released yesterday by the Trade Department showed that the amount of new credit advanced in May was 9.1 per cent higher than in April, after a 7.9 per cent rise in the previous month.

Retail sales in May fell from the near-record level of April, but still remained buoyant. The revised index for the volume of retail sales was 1.6 per cent lower at 113.5 (1971 = 100, seasonally adjusted), the same as the provisional estimate.

The significance of the drop should not be exaggerated since the level of sales in April may have been artificially high because of bunching of purchases after the bad winter weather and industrial disputes.

Even after the fall, the volume of sales was still about 3.5 per cent above last year's average level.

Taking the latest three months together, to eliminate the bunching effect, the biggest increase was in sales of durable goods, which were 3.7 per cent higher than in December-February.

Spending in clothing and footwear shops and other non-food shops was 1.7 per cent higher in the latest three months, while food sales were up 0.3 per cent.

The largest drop in May was in clothing and footwear, where sales were 6.4 per cent lower

HIRE PURCHASE CREDIT AND RETAIL SALES

New credit extended by			Retail volume (revised)	
Finance Houses	Retailers	Total outstanding (unadjusted)	Total	Durable goods shops
(1970=100)				
1977				
1st	—	—	103.3	115
2nd	596	507	4,295	118
3rd	457	546	4,462	121
4th	736	542	4,791	122
1978				
1st	809	545	5,053	124
2nd	901	665	5,496	129
3rd	885	447	5,810	134
4th	958	618	6,211	134
1979				
1st	934	652	6,416	131
1978				
October	306	202	5,969	132
November	344	217	6,140	132
December	308	199	6,211	137
1979				
January	300	225	6,236	127
February	311	220	6,316	137
March	323	267	6,416	139
April	346	224	6,542	144
May	388	236	6,753	144

Source: Department of Trade

than in April.

Mr. Richard Weir of the Retail Consortium, which represents a wide range of stores, attributes this poor result both to the poor spring weather and to the emphasis on durables in the beat-the-Budget shopping.

New credit extended by finance houses and retailers rose by £52m in May to £24m, after seasonal factors are taken into account. The department said that this reflects pre-Budget spending, especially on motor vehicles.

Following the big rise in April, this meant that total advances in the latest three months were 10 per cent higher than in December-February.

Advances by finance houses and other consumer credit grantors rose £20m to £388m in May, while new credit extended by retailers was £10m up to £236m.

The total amount outstanding to finance houses and retailers in May was 26 per cent higher than a year earlier at £6.75bn (not seasonally adjusted).

Private preview for BL products

By Kenneth Gooding, Motor Industry Correspondent

BL IS TO stage a private preview this week of the Mini Metro, new versions of other cars, and examples of its new truck range.

The original idea was to show senior representatives of banks and financial institutions which have invested in BL how their cash is being spent. But the preview has been widened to include Department of Industry representatives, senior union officials and members of BL Cars' national dealers' organisations.

There will be separate presentations over several days at BL's new top-security, advanced Technical Centre at Gaydon, Warwickshire.

These invited have promised secrecy. They will get the chance to drive prototypes of the new Mini Metro and look over examples of other BL cars soon to be put on the market.

Also on view will be some T45 trucks, due to be launched in the autumn, and T43 trucks, designed for sale in developing countries.

BL denied that the presentation was intended to induce the private sector to put up more money for the group.

"We simply feel those who have already invested should have a chance to see how some of their money has been spent," a company spokesman added.

Soviet Christmas card mystery

BY MAURICE SAMUELSON

THE newest threat to East-West détente was raised yesterday in the House of Commons when a Tory MP alleged that a growing number of Christmas cards, printed in atheist Russia, were being "dumped" in Britain to the "substantial detriment" of British manufacturers.

Mr. Robert Atkins, MP for Preston North, pressed Mr. Cecil Parkinson, Minister of State for Trade, to investigate the allegations. Mr. Parkinson, bracing himself for his first international crisis since assuming office, admitted that it was the first he had heard of this insidious and cynical abuse of free trade and agreed to investigate the charge.

In fact, unknown to Mr. Parkinson, his officials in the Ministry had already come to grips with the problem. They found it so mysterious that they doubted whether it really existed.

That was also the view at Fine Art Developments, Britain's biggest greeting cards producer, which said the Russian Christmas cards sold here last year were "of very little consequence and had no noticeable effect on our trade." They were all of the cheap "super-market" variety, the company added.

Back at the Trade Department, officials were also mystified by the claim that the cards were being unloaded here as part of a complicated Soviet effort to secure sterling to purchase computer equipment in the U.S.

As for the ideological ironies of the Communists purveying religious material, this was also obscure. Some of the Russian cards sold here last year were said to have portrayed a little girl kneeling with hands clasped. "Another showed three shepherds," if true, though, it is partly the

fault of the designers, who trade circles say are almost certainly British.

Statistics on the Soviet Christmas-card trade are also elusive. Some say that 4m Russian cards were imported last year and might reach 100m this year. However, this is not a very big threat to a market of 1.1bn cards a year, and is said to be far less than the number of cards imported from the devoutly Catholic Irish Republic.

Britain last year was still a net exporter of cards with 125m worth worth exported against 120m worth imported with 5m worth imported.

Minister and local authorities clash over spending cuts

BY RAY PERMAN, SCOTTISH CORRESPONDENT

LOCAL AUTHORITIES clashed with Mr. George Younger, Scottish Secretary, yesterday over how they should carry out cuts in spending.

The Government wants the cuts, amounting to £84m in Scotland during the current year, to be made in services and by natural wastage in reducing manpower.

At a two-hour meeting in Edinburgh Mr. Younger asked the authorities to avoid increasing rates. He accepted that there could be problems in implementing the Government's financial policy but emphasised that it was determined to reduce the public sector borrowing requirement.

But Mr. Tom Clarke, chairman of the Convention of Scottish Local Authorities, said that it was ridiculous to cut grants to councils and expect them not to increase rates. This would place them in a straitjacket and could leave them without enough money to fulfil their statutory obligations.

The Scottish Office has said that council budgets for this year must be trimmed by £9m and that the rate support grant increase promised to councils would be reduced by £35m.

Officials from the Scottish Office and the local authorities are to prepare a report on the way in which spending can be reduced in time for the next meeting between Mr. Younger and the convention in September.



Mr. George Younger

Court told of 'insolvency sale'

A FORMER chairman of Barclays Merchant Bank said in the High Court yesterday that four years ago the Newman Industries company bought the shares and debt of a company that was already insolvent.

Sir Charles Ball told Mr. Justice Vinelott that the company, Smithamcote, had a negative asset value as a group and was unable to meet liabilities as they fell due.

He was appearing as an expert witness in an action brought by the Prudential Assurance against Newman, Thomas Poole and Gladstone China (TPG), Mr. Alan Bartlett and Mr. John Knox Loughton. The case concerns the sale of a package of assets and liabilities by TPG to Newman in 1975.

The Prudential held about 4 per cent of Newman's capital at the time and is claiming that the circular informing shareholders of the proposed sale was misleading and "tricky." It also seeks damages for breach of duty and conspiracy from Mr. Bartlett and Mr. Loughton who were then chairman and vice-chairman of both Newman and TPG.

Among the assets acquired by Newman were 49 per cent of the ordinary capital of Smithamcote, an unquoted holding company for management consultancy business, and promissory notes issued by Smithamcote to TPG totalling £100,000.

The interest on the notes was set at minimum lending rate

Oil crisis puts up cost of ICI solvents

By Our Chemicals Correspondent

ICI'S CHEMICALS DIVISION said yesterday that the price of its methyloxypropane (MOP) and gamma-butyrolactone (GBL) products has risen by 25 per cent.

The group said the price rise reflected a "massive" oil price increase in the chemical industry and the resulting increase in petrochemical raw material costs.

The price rise, which will take the cost per litre of MOP to £1.60 and that for GBL to £1.48, follows a 35 per cent price increase in February this year. The earlier increase was introduced to offset the escalating cost of feedstocks over the previous 18 months, the company said.

MOP and GBL are solvents used in the making of cellulosic coatings, pharmaceuticals, adhesives, and agrochemicals. Both are manufactured by ICI at Stevenston, Ayrshire. About half of the production from Stevenston is exported, mostly to continental Western Europe.

The raw material from which MOP and GBL are made is benzene, which comes from naphtha, an oil-based product. ICI said that in this year the cost of benzene had risen by 140 per cent.

The new price will apply to the delivery of product in Britain and elsewhere.

Bill to check bus fare frauds

By Colleen Toomey

GREATER MANCHESTER Passenger Transport Executive has taken a radical step to check passenger fraud. A Private Bill now before Parliament would enable the executive to charge passengers caught travelling beyond their paid destination five times the fare for the un-paid journey, with a minimum of 50p.

Alleged offenders would be given 21 days to pay or to prove an adequate explanation.

The Confederation of British Road Passenger Transport said yesterday that while the scheme covered only the Greater Manchester area, it hoped that Mr. Norman Fowler, Transport Minister, would apply the Bill nationally. The cost of fraud in Manchester is estimated at £2m a year.

Mr. Denis Quin, director-general of the confederation, said that with soaring fuel charges and inflation crimping running costs, it was important for bus operators to recoup costs.

Chief of state ship repair yard resigns

BY IAN HARGREAVES, SHIPPING CORRESPONDENT

MR. JAMES EKINS, chief executive of the State-owned River Thames Shipbuilders, has resigned following a decision to halve his company's workforce.

He is to become managing director of the recently-formed Wimpey Applerdeore company, which specialises in marine construction consultancy.

Mr. Ekins said yesterday that recent rationalisation plans announced by British Shipbuilders, of which River Thames Shipbuilders is a part, had changed the nature of the company and his own responsibilities.

River Thames will now come under the executive chairmanship of Mr. John Wilde, who also heads British Shipbuilders' Vosper repair company in Southampton. Eventually, the two yards may be merged for marketing and purchasing purposes.

That is an issue which will be taken up by Mr. Eric Mackie, chief of British Shipbuilders, shortly as managing director responsible for ship-repair.

Mr. Mackie is also faced with

Overseas student fees rise

By Michael Dixon, Education Correspondent

AN EXTRA 22 per cent increase in tuition fees for overseas students was announced by the Government yesterday. The move, foreshadowed in the Budget last month, will save about £6m of public expenditure in this financial year.

The increase, on top of the inflation-compensating rise previously announced by the Labour Government, will mean that from the autumn overseas students at British universities and colleges will be paying tuition fees 33 per cent higher than in the last academic year.

The fees for postgraduates will rise from £925 to £1,230; those for undergraduates from £795 to £940; and those for sub-degree courses from £380 to £520.

But about 60 per cent of the average cost of the overseas students' courses will still be met from UK taxpayers' funds.

The new fee-levels recommended by the Government seem virtually certain to be put into force by the local education authorities, which fix the fees for polytechnics and colleges.

The universities will be more reluctant to follow the recommendation. But they were officially warned last year that resistance to Government policy on overseas students could have "a serious long-term effect on the total money available to universities."

Dearer gin and vodka

BY OUR CONSUMER AFFAIRS CORRESPONDENT

UK WHOLESALE prices of gin and vodka produced by the Distillers Company were increased yesterday and the move is likely to raise shop prices.

Distillers announced that the official trade price for gin will rise by £1.50 to £31.78 a case of 12 bottles. But the "special allowance" — the near-automatic discount allowed to wholesalers — will also be increased by 40p to

£4.10 a case. Distillers' main brands — Gordon's, Beeth's, and High and Dry — are likely to cost at least 10p a bottle more retail.

Casack vodka will cost at least 12p more in the shops, following the higher wholesale price. A case of 12 bottles will cost £139 more at £50.80. The wholesale allowance is going up by 20p to £4.70 a case.

Export prices are likely to rise by similar amounts.

Capital Annuities —no levies

By Eric Short

THE POLICYHOLDERS Protection Board has been able to fulfil its obligations towards policyholders in Capital Annuities, the life company in the process of being liquidated, without having to impose any levies on life companies during the year ending March 31, 1979. It also does not expect to make any levy during the current year.

This was revealed when the Board published its report and accounts for the financial year ending March 31, 1979. It was set up to administer the working of the Policyholders Protection Act, 1975, which guarantees that policyholders will receive at least 90 per cent of the benefits on their insurance contracts should their insurance company run into financial difficulties.

It had power to finance its operations by making levies on the premium income of life companies. So far it has made one such levy in 1977 which raised £1.5m.

At present, the board is making payments to policyholders in Capital Annuities, a life company that was subject to a winding-up order on July 26, 1978. The board is either making payments direct to policyholders or through substitute contracts issued by Commercial Union Assurance or Hambro Provident Life Assurance.

The accounts showed that the board paid out over £900,000 to policyholders in the last financial year — £842,000 direct and £268,000 through the CU. The board's only source of income during the year was £51,000 of bank and other interest, so ended the year with a deficit of £1.31m. But since the end of the year in question, it has received the first interim payment of £1.11m from the liquidator of Capital Annuities.

Mr. Paul Shewell of Coopers and Lybrand the liquidator of Capital Annuities, stated that the liquidation is proceeding smoothly. All policyholders have surrendered their rights to the board, and general creditors have been dealt with,

Mitchell Cotts sells warehouse complex

BY MICHAEL CASSELL

MITCHELL COTTS, the international trading, engineering and transport group, which is reorganising operations and reducing borrowing in the wake of a poor overseas trading performance, has sold a warehouse complex in Penkridge, Staffordshire, for £6.5m.

The complex has about 500,000 sq ft of warehousing space and has been bought for cash on a sale and leaseback contract by Pearl Assurance. The price compares with a book value at the end of June 1978 of £2.3m. A 42-year lease has been secured at a current annual rental of £55,000.

The complex is about 10 years old and occupied by major industrial tenants including Imperial Chemical Industries. Mitchell Cotts itself uses only about one-sixth of the floor-space, although it emphasised yesterday that continuing use was necessary for its transport operations.

Mr. P. P. Dunkley, chairman of Mitchell Cotts, said the £6.5m reduction in borrowings would bring a substantial saving in interest charges, even after the rental charges.

The excess of £4.2m over book value, to be transferred to reserves, and the reduction in the group's overall indebtedness, would considerably strengthen

Bus fares blow to Merseyside

HIGHER fuel prices will mean that Merseyside municipal bus fares, already due to rise 10 per cent in October, will in many cases have to go up even more.

Mrs. Jean Leech, chairman of the Merseyside Passenger Transport Committee, discounted reports that they could go as high as 25 per cent, after a meeting with the directors of the Merseyside Passenger Transport Executive.

House price stability foreseen

BY MICHAEL CASSELL

HOUSE PRICES in the first half of 1979 continued to rise at the rate recorded last year, although a period of stabilisation now looks likely, according to the Anglia, Hastings, and Thanet Building Society.

The society's chief surveyor, Mr. Peter Moreton, calculates that prices rose on average by 14 per cent in the first six months of this year, against an overall average increase of 28 per cent in 1978.

Mr. Moreton says that house purchase activity during the first part of 1979 was greater than expected. The market continued to react to the recently achieved improvement in real incomes. In addition, there has been a marked

Private collector spends £105,000 at Christie's

BY ANTHONY THORNGROFT

A SALE of Italian paintings at Christie's yesterday made £433,847. A private Canadian collector was particularly active, acquiring half of the top 10 lots. He paid \$32,900, plus 11.5 per cent buyer's premium and VAT, for a Castel Durante blue ground tondino by Zuan Maria, circa 1510 (it sold for £270,000 on its last appearance at Christie's in 1960) and \$30,000 for a large Fraenzes-style "Istrian" Berrutino dish of 1537.

His other purchases included a Urbinian "Istrian" dish in copper lustre of 1539 at £17,000; a Gobbia lustred blue ground tondino of around 1625, for £14,000; and a Berluta blue and gold lustre charger of about 1620 for £12,000. Other high prices were the 432,000 from Hambrug's, the London dealer, for a Gobbia lustred armorial tondino of around 1625 and £220,000 of a "Berluta" lustred tondino of around 1625. From the same buyer for a Canagliolo blue and white armorial tondino of c.1610.

There were notably high prices at the Society's annual sale of valuable printed books, which brought in £270,620. Quaritch, the London dealer, bought a rare first edition of *Notae Noxae* by L. Herbarius.

Co-op loses court fight

NOTTINGHAM City Council can let out a new supermarket site which is at the centre of a dispute between the council and Greater Nottingham Co-operative Society, a High Court judge ruled yesterday.

He freed the city council from an undertaking not to accept tenders for the site at Carlton Road, Nottingham. But Mr. Justice Walton said the Co-op could proceed with an action for breach of contract against the council.

The judge said an action for an injunction was unsustainable. He blocked further legal moves by the Co-op to obtain a declaration that the council was bound by a 12-year-old agreement to offer it the lease of the site.

But he said the Co-op might have a very good claim for damages. The society was given leave to appeal.

السعودية للصناعات البترولية

HEART OF POLYESTER ARE OUR SHIPS...



Does it seem far-fetched that the great navies and merchant fleets of the world will one day be moulded in plastics? Yet parts of them are today. Smaller craft, it's true, such as minehunters, work boats and submersibles. Yet there they are, hulls and superstructures sailing the seas, rivers and harbours of the world, moulded with the help of Cellobond polyester resins, specially developed by BP Chemicals.

this in plastics? What seems incredible today may be only just over the horizon. BP Chemicals are always working at the frontiers of technology, researching new applications for our products and making them work. If the admiralties of the world decided to move from steel to reinforced plastics, many of the hulls launched would be built with the help of BP Chemicals.

founders of the European petrochemicals industry. Our direct access to the raw materials from within the BP Group provides security of supply. This, together with our continuing investment in resources, service and product range, ensures that we continue to meet the needs of industry today, and the demands of the world tomorrow.

BP Next—a through-deck cruiser like BP Chemicals are one of the **BP chemicals**-making it all happen

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UK NEWS

Economic prospects 'hit by dearer oil'

BY DAVID FREUD

A GLOOMY view of the medium-term prospects for the UK economy after the most recent oil price rise was published yesterday by the independent forecasters, the Economic Models Group of Companies. The group does not expect the private economy to take the opportunity over the next four or five years for substantial expansion given by the reduction in public spending and real taxation growth.

Employment prospects in the service sector should therefore improve. The group forecasts that by 1985 the cost of an average house will move up from the present level of £18,000 to £45,000. However, in the short term the rise in house prices is expected to end with an increase in 1980.

Other manufacturing sectors showing strong growth are expected to be instrument engineering, chemicals and, after 1981, motor vehicles. Growth Certain basic industries are expected to continue to decline over the forecast period, in particular iron and steel, shipbuilding and marine engineering, and textiles.

Clwyd seeks restoration of Welsh air link

By Robin Reeves

TALKS are to take place this week on restoring the North-South Wales air link suspended at the week-end after the acquisition of Air Wales by Air Anglia for an undisclosed sum. Air Anglia's management has agreed to meet senior officials of Clwyd County Council, which has been subsidising the twice-daily service between Hawarden and Cardiff for £24,000 a year.

The North Wales local authority undoubtedly values the air link as an important element in its efforts to attract new industry to the county, which has the highest unemployment in Wales, over 10 per cent. Clwyd is angry at the lack of consultation which preceded Air Anglia's suspension.

Aims award for Laing chairman

SIR MAURICE LAING, chairman of building and civil engineering company, John Laing, was yesterday presented with the National Free Enterprise award by Aims, the free enterprise organisation. He also received the symbol of the Campaign Against Building Industry Nationalisation, of which he is chairman.

Name change for Babcock power division

BABCOCK AND WILCOX (Operations), the heavy power plant division of Babcock and Wilcox, has changed its name to Babcock Power. Mr. Ron Campbell, managing director, said the new name was a better indication of the division's business.

Child cruelty 'rips veneer of our society'

BRITAIN IS so violent that people are becoming "shock-proof" to child cruelty, the former director of the National Society for the Prevention of Cruelty to Children warned yesterday. The Rev. Arthur Morton, who retired in March, said his final annual report contained "shocking accounts of appalling cruelty to defenceless children; a record of 12 months neglect and deprivation on a scale that rips away the tissue veneer of our so-called civilised society."

LABOUR

Pay unit says Government staff will need 20% rises

BY PHILIP BASSETT, LABOUR STAFF

GOVERNMENT industrial workers are likely to need increases of about 20 per cent this year, according to reports from an independent pay comparability unit. The reports of the Civil Service's Pay Research Unit, which has been given extra resources to deal with outside comparisons for the 170,000 industrial civil servants in addition to its normal work for 600,000 white-collar staff, have now been delivered to the 12 unions and the Civil Service Department.

Analysis of the raw information in the reports of comparisons with similar jobs in outside companies for the industrial workers is further complicated by the fact that unlike the white-collar staff factors such as shift payments have to be evaluated. The unions regard the white-collar settlement which gives increases averaging 25 per cent by January as an important

guideline for negotiation. Of particular relevance to the industrial grades are the settlements of 20-20.99 per cent and 20.16-21.95 per cent reached for the bottom two administrative grades. The unions feel that the Government will find it difficult to avoid reaching agreement for the industrial grades based on the PRU comparability reports, partly because of the influence of the white-collar settlement but mainly because the principle of comparability as a basis of this year's settlement was central to the agreement reached last year.

Action taken over pay last year by the industrial caused considerable political embarrassment when three out of four of Britain's Polarix submarines were blacked and had to be released by the Navy. Other action included disruption in naval dockyards and stoppages by House of Commons and Whitehall drivers, messengers and other staff. The pay unit, which makes no recommendation as to how its findings should be applied, has looked at comparable jobs in engineering, shipbuilding, construction, transport, distribution and other industries.

North Sea gas supplies threatened by dispute

BY NICK GARNETT, LABOUR STAFF

THE supply of North Sea gas from four production platforms operated by Phillips Petroleum is under threat from a union dispute over pay. ASTMS represents 56 of the 80 maintenance men, operators, technicians, supervisors and foremen on the four platforms. The Amalgamated Union of Engineering Workers and the Electrical and Plumbing Trades Union represent about ten with a further 15 staff non-unionised.

Mr. Roger Spiller, ASTMS divisional officer, said the company had made an 8 per cent offer on basic salaries and a 10 per cent offer on the special allowance for working offshore from £5 to £8.50 per day. Mr. Spiller said Phillips had consistently adhered to pay policy while other production

companies had not. Staff who had shown great loyalty were now being forced to act against "paradoxical treatment". The company said yesterday that it had offered a pay package that compared more than favourably with that in other industries in the area. Neither the unions nor the company expects any interruption in supply to affect the public because of low summer demand. Current basic salaries range from £3,036 for trainee plant operators up to a maximum of £8,000 for foremen. There is a further 74 per cent on salaries for fixed two hours weekly "overtime" and shift and offshore allowances totalling £1,821.

BL craft men blame transport union in wage structure row

FINANCIAL TIMES REPORTER

THE FOUR craft unions at BL's car body plant at Cowley, Oxford, say the Transport and General Workers Union has torpedoed chances of any pay rise this year. They make the accusation in a leaflet distributed after the disbanding of a committee selected to decide how jobs should be slotted into a new wage structure. Mr. Roy Fraser, the Cowley convenor who leads BL's skilled workers, says that all the pay reforms under negotiation and the pay review due in November depend on the union's acceptance of a new wage structure.

The factory was among the earlier qualifiers for parity payments, but no progress has been made on slotting jobs into the new pay grades. The manual unions have accepted a five-grade structure in the BL Cars joint negotiating committee, and BL says it intends to honour and apply it—but TGWU leaders in Oxford are campaigning for a four-grade system. TGWU members will be lobbying union members of the joint negotiating committee in Coventry today in the hope of winning their support. Mr. David Buckle, Oxford district secretary of the TGWU, has dismissed the craft unions' accusation as a gross exaggeration. Members felt a four-grade

structure would be better for production workers. He said he was content with the way the area's campaign was going. Ray Perman said: Mr. Alex Fletcher, the Scottish Industry Minister, is writing to Mr. Michael Edwards, BL chairman, to ask what the company's investment plans are for the Bathgate truck and tractor plant West Lothian. The board of BL Vehicles cut £32m from the forward investment programme for Bathgate last year following a seven-week strike by machinists. But Mr. Fletcher was told yesterday by shop stewards that industrial relations since then had been good and that productivity improvements justified looking at the investment programme again.

Hotel workers claim £65 minimum

FINANCIAL TIMES REPORTER

A CLAIM for a minimum wage of £65 a week for Britain's 690,000 hotel and catering workers has been submitted by the General and Municipal Workers' union on behalf of the workers' side of the Licensed Residential Establishment and Licensed Restaurant Wages Council. The claim, which also calls for equal rates for part-time workers, as well as other mini-

mum terms, goes before the wages council governing the industry. Mr. Fred Cooper, GMWU national officer and leader of the workers' side, said: "This time the council has a real opportunity to look after the lower paid. Profits in this industry are at an all-time high while wages are at an all-time low. Mr. Cooper added: "It is disgraceful that, in such a profit-

able industry, workers receive some £9 less than they would get on special security. While this industry coins in the money, the state has to pay out family income supplements to the workers. "Last year Sir John Wood, chairman of the Wages Council, warned the employers that they had to deal with the problem of low pay. Our claim holds them to that warning."

WIMBLEDON BY JOHN BARRETT

Cawley routs Wade in only 68 minutes

VIRGINIA WADE'S dreams of winning her second Wimbledon title disappeared in 68 minutes yesterday when she was routed 6-4, 6-0 in the quarter-finals of the women's singles by Evonne Cawley of Australia.

Cawley overcame a slight stutter, losing the first two points of the next game, before she took the set after 41 minutes when Miss Wade netted a backhand.



Evonne Cawley, 26th win over Virginia Wade

The second set was a disaster for the British No. 1. She collected only 15 points in a 21-minute set and afterwards said "I just couldn't get going. The court was much faster than I ever imagined it would be. Evonne played very well but she always plays well against me. She had a tremendous touch. I had none. If she plays like this she could go all the way." Mrs. Cawley, who now meets the number 2 seed Chris Evert-Lloyd, the 6-3, 6-4 winner over Wendy Turnbull, another Australian, said: "This was a more comfortable match than I expected because Virginia has been playing well, but I am in good touch and feeling confident."

For the third time in five matches the champion Martina Navratilova dropped a set and looked distinctly shaky early on before putting out Dianne Fromholtz 2-6, 6-3, 6-0. After trailing 3-1 in the second set Miss Fromholtz battled back to 3-3. Her best chance came in the next game

when she had two points for a 4-2 lead, with her serve to follow. But the champion showed her finest fighting form, pulling back to defence on probably the best shot of the match, a marvellous account stop volley and winning the game with two crisply-struck volleys. The reprieve encouraged her immensely and she swept through the next eight games irresistibly.

Miss Navratilova's semi-final opponent will be the 15-year-old American Tracy Austin, who overcame Billie Jean King, 45, the three-time winner of the title, 6-4, 6-2 in just over two hours. Miss Austin, who was not born when Mrs. King won the first of her Wimbledon championships in 1961, became the youngest semi-finalist in the history

Damages for house defects

THE OWNERS of two neighbouring houses in Romford, Essex, were yesterday awarded more than £40,000 agreed damages for foundation defects in their homes. Mr. Neville and Mrs. Fabienne Woodley-Jones, of 1 Cromwell's Mere, Havering Road, Romford, received £45,000. Their neighbour, Ms. Juliet Frances Broster, of 2 Cromwell's Mere, received £43,000. Mr. Justice Kitner-Brown approved the awards. The claims, heard in the High Court, were against Globe Construction of Globe House, Braintree Road, Felsted, Essex, which built the homes in 1974, and the London Borough of Havering, which gave planning permission. Mr. Roy Roebuck, counsel for all plaintiffs, said the houses had unsatisfactory foundations. The building company was buying them back. Damages had been assessed on what the houses would have fetched on the open market if they had been in good condition. A sum was also allowed in the agreed award for damage to furniture and inconvenience. Mr. and Mrs. Woodley-Jones had been awarded a higher figure because their house was at the end of a terrace and would be worth more, said Mr. Roebuck. He added that "accord had been reached between the defendants."

Brewers 'worried' by young drinkers

BY PAUL TAYLOR

THE DRINKS industry is "deeply concerned" about the growing problem of alcohol abuse among young people, Sir Derrick Holden-Brown, chairman of the Brewers' Society, said yesterday. However, Sir Derrick, speaking at the Cities of London and Westminster and Borough of Chelsea Licensed Victuallers Association charity luncheon in Guildhall, London, said the problem should be solved by further education and research rather than by advertising restrictions and enforced higher prices. About 2 per cent of the 30m people who drink regularly are victims of excessive drinking. Even at this level, "every possible step must be taken to curb this abuse."

The industry was particularly worried about the growing incidence of alcohol abuse among young people and had taken stringent measures to curb the purchase of drink by the under-aged on licensed premises. Major educational programmes had been introduced into secondary schools by the Brewers' Society to help to combat the problem. Sir Derrick rejected the twin calls for higher alcohol prices and further restrictions on advertising as a means to solve it. Following a call from the British Medical Association last week for tighter restrictions on drink and tobacco advertising, he said there was "no evidence whatsoever" of any causal relationship between the promotion of drink products and the incidence of alcohol abuse.

Alderney marina opposed

BY OUR OWN CORRESPONDENT

A CAMPAIGN is being mounted in Alderney against a plan for a 400-berth marina and five-storey hotel in Braye Bay, close to one of the island's largest and finest beaches. Henry Boot Construction, of High Wycombe, and Channel Islands Granite of Halifax have submitted plans for the marina, which would form part of a £16m scheme to include a 200 bed hotel, to the States of

Alderney for debate tomorrow. The Alderney Watchdog Committee has objected that the proposed marina would double the island's 1,800 population, cause pollution and place an increased strain on all the island's services. The watchdog committee said the states' transport and harbour committee voted to support the marina plan when one of its members, opposed to the scheme, was off the island.

Grundig and Philips bid for European video tape market

BY MAX WILKINSON

THE BATTLE for supremacy in the European video tape recorder market took a new turn this weekend with the announcement that Grundig and Philips are co-operating on a new machine intended to challenge Japanese imports. The new machine, the Video 2000, is controlled by a micro-computer and offers up to eight hours' play from one tape cassette. It uses the first video tape cassette which can be played on both sides, like an audio cassette. This will enable it to be much more economical in the use of tape compared with the rival machines developed by Sony and Matsushita in Japan. The cost of a tape is expected to be around £2.20 for an hour's playing. The machine offers a wide range of facilities including the ability to be preset to record television programmes off the air up to 16 days in advance. It

can also be used to record programmes while the TV set is being used to watch another channel. It is expected to be on sale early next year at a price which will probably start slightly higher than that of its Japanese rivals. They now retail at £600 to £700 in the UK. Philips and Grundig, the only European manufacturers of video recorders, for the domestic market, are clearly hoping that the machine will enable them to recover some of the market share which has been lost to the Japanese in the last year. The market leader at present is the Video Home System (VHS) developed by Matsushita, which has been offered for rental in the UK by Thorn and Granada. It is followed by the Betamax format developed by Sony. Both have been out-selling N1700 from Philips which suffers the disadvantages

of being the first consumer-oriented machine on the market. It is bulkier than its rivals and considerably more expensive in its use of tape. The Video 2000 uses a different type of tape cassette from that of the N1700, and both are different from either Japanese offerings. Grundig's current machine developed from the N1700, also has a different tape format. Consumers will thus be faced with five incompatible systems. None of these different types of machine can play tapes designed for any of their rivals. Most analysts of the market agree that such a large variety cannot survive. Even when the earlier machines of Philips and Grundig are phased out of production, three incompatible systems will be left, all of which will be competing to become a world standard.

CONTRACTS

Dubai cold stores cost £7m

Three cold store complexes with more than 2.7m cu ft of refrigerated capacity are being built in the United Arab Emirates by the O'GORMAN GROUP for the Bhatia Engineering Corporation, Dubai. They will cost more than £7m. Each complex has a capacity of 910,300 cu ft and comprises 40 variable temperature stores capable of refrigeration down to -30 deg C in a maximum ambient of 45 deg C. Contracts worth £2.3m have been placed by the National Coal Board with 10 UK companies for

the supply of mild steel sections from stockists for the period July 1, 1979, to June 30, 1980. A contract worth almost £1m has been placed with MORCEAU FIRE PROTECTORS for more than 60,000 sq metres of Marine Mandolite for structural fire protection on Mobil's concrete Statford B platform. Thames Television has placed a contract with LINK ELECTRONICS, Andover, to construct a production colour outside broadcast vehicle for six-camera operation. The unit will carry

video tape recorders and comprehensive sound and vision facilities. The 11-metre long vehicle will be built on a Seddon Pennine chassis modified with an additional front steering axle to increase load-bearing capability. On-the-road value the vehicle will be about £900,000. REISS ENGINEERING has received orders worth more than £120,000 for Romminger-Petter filter assemblies from Wiggins Teape, Thames Board Mills and Bowaters. The equipment will be used for filtering size and screening high solids coating.

Petrol rationing ruled out as prices soar

BY IAN OWEN

INDUSTRY, COMMERCE and private motorists must prepare themselves to face oil and petrol shortages in Britain this autumn, the Energy Minister, warned in the Commons yesterday.

Mr. Owen contrasted the Minister's refusal to consider the introduction of an allocation system with the demand made last week by Mr. Edward du Cane, chairman of the Conservative backbench 1922 Committee, that the Government should declare a state of emergency to safeguard fuel supplies for agriculture.

Mr. Howell replied that oil prices had been rising very rapidly over recent months—30 per cent since the beginning of the year—if not officially through decisions by OPEC because of the premiums charged by individual members of that organisation.

As for distribution, action taken by the Government should contribute to improved supply in the third quarter of the year, although he recognised some particular difficulties associated with some areas, especially, although not exclusively, for farmers and rural communities.

The UK Petroleum Industry Association has undertaken to handle the requirements of customers with problems in times of crisis, as flexibly and simply as supply constraints allow, particularly where the harvest and the weather impose sharp seasonal increases in agricultural fuel needs.

There has been no significant change in the way South Africa gets oil supplies under the aegis of BP, Mr. Howell told the Commons.

The proposal made by BP concerning swap arrangements with Conoco involving North Sea oil had been put to the Government. Labour Ministers had not said "Yes" and had not said "No", and BP had been left without an answer.

countries in Geneva would not be reaching Britain for four or five weeks.

"How can you justify such large increases?" he demanded amid Labour cheers. The powers available to the Government under the Price Commission Act should be used to prevent profiteering.

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Mr. Howell replied that oil prices had been rising very rapidly over recent months—30 per cent since the beginning of the year—if not officially through decisions by OPEC because of the premiums charged by individual members of that organisation.

The agreement reached in Geneva merely consolidated many of these increases. He claimed that the pricing policies pursued by the Labour Government had created shortages of oil which the present Government had helped to ease by the changes made during its first weeks of office.

These shortages would be recreated if the powers available under the Price Commission Act were to be used. But where there was evidence of local monopoly abuse or profiteering, this should be referred to the Department of Trade.

Ministers set on benefits taxation

By Richard Evans, Lobby Editor

MINISTERS are still considering taxation of unemployment benefit and legislation to ensure that trade unions carry more of the cost of strikes.

There had been speculation that these issues were too sensitive to pursue, but some Ministers, including Mrs. Thatcher, remain convinced they are necessary reforms. Legislation may be introduced after the summer recess.

Timing depends on the outcome of a Cabinet argument over whether trade union-related legislation should be introduced during the winter when conflicts between the Government and the unions over pay seem likely.

Mr. James Prior, Employment Secretary is thought to be in favour of delay until the worst of the next pay round is over. But Mrs. Thatcher and other Ministers want legislation introduced before Christmas to ensure it reached the statute book during the first session.

Both the taxation of unemployment benefit and tighter legislation on strikers' benefit were part of the Conservative's manifesto proposals, and the unions have been warned to increase their reserves if they wish to finance strikes.

A scheme being considered in Whitehall would involve switching the payment of sickness benefit from the Department of Social Security to employers.

At present, an employee can draw sickness benefits after three days off work for up to 28 weeks.

Joseph threatens to end Post Office monopoly

BY PHILIP RAWSTORNE

SIR KEITH JOSEPH, Secretary for Industry, yesterday threatened to break the Post Office monopoly for the delivery of letters if unions did not cooperate in improving the service.

In a Commons statement, Sir Keith said he had called for reports in the next six months on the practicability and implications of possible modifications of the monopoly.

The move was immediately condemned by Mr. John Silkin, Labour's industry spokesman, as "ungracious and mean-spirited."

Post Office morale would not be helped by such "ill-considered threats," he declared.

But Sir Keith was warmly supported by many Tory backbenchers—Mr. Jack Bruce-Gardyne (Knaithford) said that public sector monopolies tended to operate primarily for the benefit of those who work in them.

Sir Keith told MPs that the Post Office had a backlog of some 40m letters last week.

Extensive work to reduce the backlog over the weekend had brought improvements but problems still remained, especially in London and the South-East.

Sir Keith said that special circumstances—industrial action, bad weather, staff shortages and letter bombs—had contributed to the difficulties.



Sir Keith Joseph

management, to serve the public better, at less cost and without such long hours by improving productivity."

Mr. Charles Morris (Lab., Openshaw), a former member of the executive of the Post Office Workers' union, pointed out that there were 10,000 vacancies for postmen.

Low basic pay, long anti-social hours and a six-day week were major causes of the problems, he suggested.

Sir Keith repeated that many of the difficulties could be solved by negotiations to secure higher productivity.

Mr. Allan Roberts (Lab., Bootle) said that morale of postmen was being sapped by the kind of statement made by Sir Keith.

Many trade unionists felt that a wages confrontation was being encouraged by the Government to justify its policy of breaking the Post Office monopoly.

Sir Keith curtly rejected the idea. A Post Office pay offer had been turned down in spite of a recommendation from union leaders to accept it.

Proposals to use casual labour to help clear the backlog of mail had also been refused, he said.

Monopoly had its responsibilities and obligations as well as its privileges, Sir Keith declared.

Mr. John Page (C, Harrow West) said that Sir Keith's statement was "sensible and welcome."

And Mr. Ivan Lawrence (C, Burton), describing the recent crisis as the "last straw" after years of organisational chaos, said there would be "tremendous practical support for a full review of the Post Office monopoly."

Speaker offers apology to Rooker

THE SPEAKER, Mr. George Thomas, yesterday apologised to Mr. Jeff Rooker (Lab., Perry Barr) the Opposition social services spokesman, for remarks he made on Friday concerning the conduct of a vote in the Commons on Thursday night.

He accepted that by holding up a notice advising his Labour colleagues to stay on the premises to take part in later votes, Mr. Rooker had in no way exceeded long established custom.

"I offer my apologies to Mr. Rooker in this matter," said Mr. Thomas.

The Speaker added that the Deputy Sergeant-at-Arms, who reported on the incident "had not seen the smaller writing on the notice, but merely the words 'stay here'."

"Every Speaker must be prepared to accept responsibility for statements made by him from the chair, and I offer my apologies to Mr. Rooker for my statement in this matter," said Mr. Thomas.

Thursday's division was one of a series on a Private Bill giving extra powers to the West Midlands County Council.

Coal stocks low

COAL STOCKS are significantly lower this year than at the same time last year.

Mr. John Moore, junior Energy Minister, told the Commons yesterday that total stocks at the pit head and at power stations stood at 37.4m tonnes in June compared with 31.5m tonnes in the same month last year.

Insider dealing promise

By Our Parliamentary Staff

INSIDER DEALING will be dealt with in the new Companies Bill, Mr. Reginald Eyles, Trade Under-Secretary, told the Commons yesterday.

"I accept the need for legislation of this kind provided that it does not create any new problems or add to the difficult problems of definition."

Mr. Eyles said that the difficulty was not the principle of dealing with the problem, but of finding a precise definition of what constituted insider information.

Vietnam complaint

THE Government was urged yesterday to cancel £4.5m aid towards the building of three cargo ships for Vietnam, Mr. Michael Gwylls (C, Surrey NW) added. "It is not suitable for British taxpayers' money to be used as a gift for a Government which is behaving worse than Hitler did."

Radio help line

FISHERMEN were urged in the Commons yesterday to make more use of the special open line radio channel set up in April to help boats in trouble. Trade Under-Secretary Norman Tebbit said that the open line, which enables vessels outside VHF range to keep in touch with the shore through the night, could save lives. He hoped more fishermen would use it this winter.

Parole review

THE GOVERNMENT is to publish an assessment of the workings of the parole system after its first 10 years, peers were told yesterday.

National Liberation Army is banned

THE IRISH group believed responsible for the murder of Mr. Airey Neave at the House of Commons is to be banned throughout the United Kingdom, Northern Ireland Secretary Mr. Humphrey Atkins announced yesterday.

Membership of the Irish National Liberation Army will become a criminal offence. Mr. Atkins told the Commons he had already made an Order banning the organisation in Northern Ireland. The Home Secretary would bring forward legislation to extend the ban to the rest of Britain.

Mr. Atkins made his announcement during discussion of the continuation of direct rule in Northern Ireland, and of the special powers the Government exercises there.

He also disclosed that the Government was preparing to implement virtually all the proposals of the Bennett Report on RUC interrogation procedures.

Mr. Atkins warned MPs that statistics on security in the Province were not encouraging. "All the information I have been receiving about the operation of the terrorists is disquieting," he said.

During the past two years, the IRA had been "regrouping, re-training, re-equipping themselves and rethinking their future tactics."

The Northern Ireland Secretary admitted that direct rule from Westminster—which is opposed by Northern Ireland MPs of all parties—was only a "stop-gap."

But he replied to repeated calls for a political initiative in the province. "The initiative is already under way. The moves do not have to be eye-catching or dramatic." Talks with local politicians had already begun and would continue.

My role is not that of a conjurer who can produce rabbits out of a hat. Solutions will only be found by and with

the people of Northern Ireland themselves."

He also defended the Government's economic record in Ulster. Replying in particular to former Northern Ireland Secretary Roy Mason's attack on the ending of the selective employment premium, he said the scheme had offered very little incentive to employers.

And he stressed that law and order spending was not affected by the Budget's £35m spending cuts for Ulster.

Mr. Atkins also implicitly rejected calls for the recall of troops from the province. "The defeat of organised terrorism calls for the strength, skills, and weaponry that only the Army can deploy," he said.

Mr. Atkins promised to give special attention to the areas on both sides of the border with the Republic. Improved co-ordination and co-operation between security forces in the Republic and Northern Ireland was essential.

It was crucial that the Government continued to provide resources for policing and the fight against terrorism. He had in mind the immediate advancement of the final stages of the police pay award.

Information obtained from intelligence was one of the main keys in penetrating terrorist organisations and activity. He was ready to sanction additional resources for such work.

Mr. Atkins stressed: "I do not in any way accept the sweeping allegations made in some quarters about the RUC's conduct of interrogations. 'The successful interrogation of suspects is a vital weapon for the armory of the security forces and I will not see it needlessly blunted.'"

The security situation in Ulster did not justify scrapping any of the provisions in the Government's emergency powers for the province, Mr. Atkins said.

West leaves Unionist leadership

BY OUR BELFAST CORRESPONDENT

MR. HARRY WEST yesterday resigned from the leadership of the Official Unionist Party after weeks of speculation about his future brought about by his personal showing in the European elections.

The 62-year-old Co. Fermanagh farmer (left) is handing over to Mr. James Molyneux, leader of the Unionist MPs in the Commons, until a new party leader can be elected in the autumn.

His desire to stand down after five years at the helm was communicated to the party in a letter more than a week ago.

It followed evidence of waning support for the Official Unionists who lost two seats to the Rev. Ian Paisley's Democratic Unionist Party in the general election.

The Official Unionist Party now has several weeks to decide where it can challenge Mr. Paisley's increasing popularity.

The party's 1,000-strong council will meet in September to elect a successor to Mr. West, who became leader in 1974 after

the departure of the late Lord Faulkner, then Brian Faulkner. Mr. Molyneux and the Rev. Martin Smyth, head of the Orange Order, appear at present to be the only contenders for the leadership.

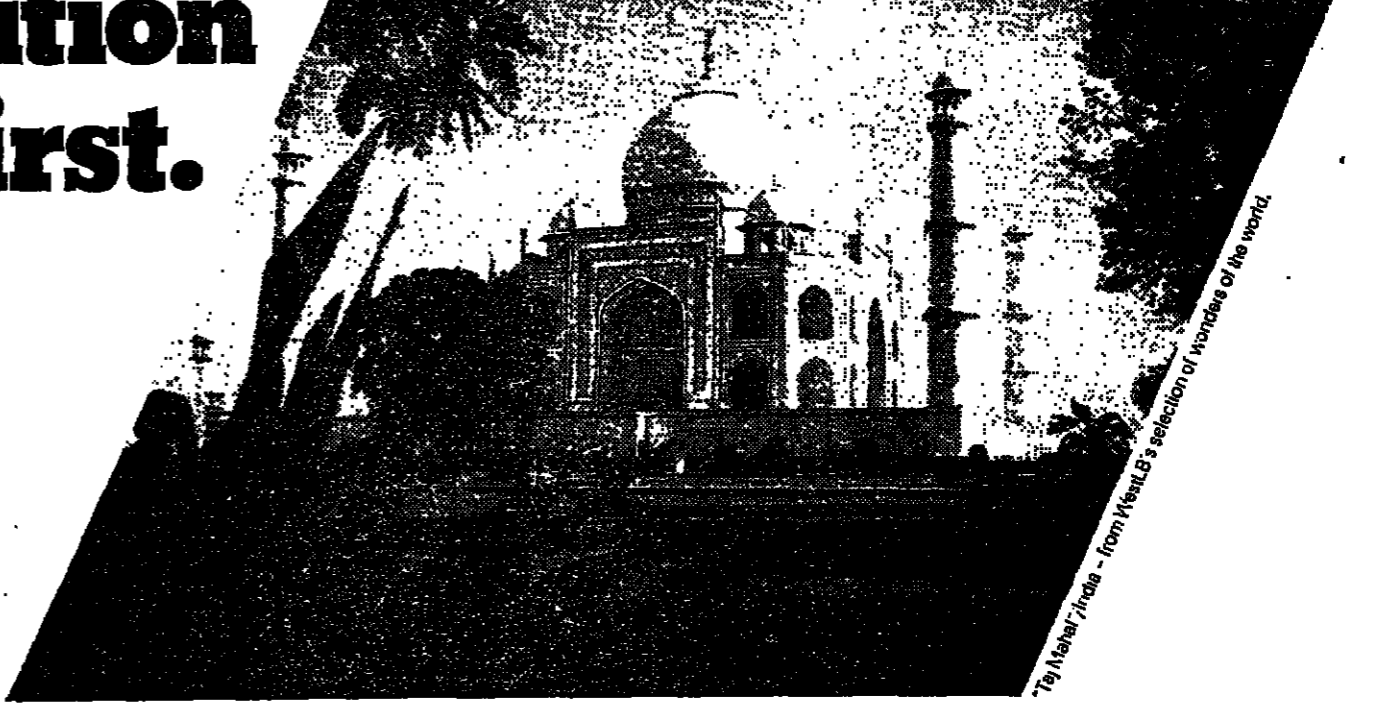
Mr. West has always protested that he accepted his position only out of a sense of duty at a time when talent was scarce.

It has become increasingly evident that he wanted to step down although the party executive asked him a week ago to reconsider.

He faced a rebellion from some party members after his defeat in last month's European elections when he polled fewer votes than his younger colleague, Mr. John Taylor.

Mr. West was an Agriculture Minister in the now defunct Stormont Government and held the marginal Fermanagh-South Tyrone seat at Westminster briefly between the two 1974 general elections. He was a member of the former Northern Ireland Assembly and later of the Constitutional Convention.

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THE JOBS COLUMN

Recruiters' ideas on what makes a manager

BY MICHAEL DIXON

WHAT do recruitment consultants look for when interviewing candidates for some particular kind of managerial job in a client-company?

Any reader murmuring answers such as "servile geniuses" or "the echo of their own prejudices" should be ashamed of being so cynical. It would surely be no more than reasonable, however, to suppose that different consultants have widely differing views about the type and relative importance of the attributes needed for success in a given managerial post.

No doubt numerous head-hunting concerns suspect that they suffer from such inconsistency. Certainly Boyden International did, and it lately decided to stop just worrying and to test the criteria used by its five dozen consultants in 29 offices in the United States, Britain and various other countries.

To carry out the test, Boyden engaged the Rohrer, Hilber, Repligie Institute of New York. In the first stage of the research, which started in April, the consultants were faced with 25 skills or other elements of managerial behaviour variously grouped into five main attributes. These were (to translate from the peculiar language of psychology which is apparently the native tongue of institutes such as RHR): the abilities to

communicate, to administer, to solve problems, and to influence other people, plus the quality of the manager's own "motivation."

Boyden's head-hunters were asked to consider each of these five, and then rank the different constituent skills or other elements in order of their importance to the attribute as a whole. Then they were asked to rank each of the five attributes according to their importance in seven kinds of managerial work.

The results of this two-step exercise—differentiating between the consultants working in the U.S. and those elsewhere—have just emerged from the institute. And thanks to Lord Birdwood of Boyden's London office, the Jobs Column can now disclose what he and his colleagues mainly look for when they are interviewing candidates for a job.

Listening

When it came to judging the most important elements of a manager's ability to communicate, there was general agreement between the U.S.-based contingent and the group drawn from other countries. First was the skill of listening; second that of engaging in a dialogue; as distinct from indulging in a monologue—when talking with another person or in a small group; third was the skill of

speaking one's ideas with poise, relevance, persuasiveness and clarity; last was the craft of writing effectively.

There was general agreement, too, on the ranking of the three constituents of administrative ability. The most important was planning and organising in advance of events. Next came delegation, and then the skill of following-up so as to check that instructions have been understood and executed.

The problem-solving attribute was subject to disagreement between the two contingents about what was the most important of the five elements. Those in the States thought it was "judgment"—reaches appropriate conclusions from available information, and gave second place to "problem analysis"—grasps the source, nature and key dimensions of a problem. The Boyden consultants elsewhere ranked these two the other way round.

Both groups were agreed, however, on the order of the remaining three elements. It was: decisiveness in making a choice from various possibilities; being innovative in tackling problems; and applying abstract reasoning so as to formulate general principles from observed occurrences. No dissent emerged over the relative importance of the four constituent parts of the ability to influence other people. In top place came "leadership" which the institute described as

"directs the behaviour of others toward the achievement of common goals by charisma, insights or the assertion of will." Second was the skill of creating an impression of self-assurance and so commanding respect. Then came the demonstration of sensitivity to the needs and feelings of other folk. The fourth was "assertiveness"—takes an aggressive, forceful approach."

The matter of a manager's personal motivation, which the researchers considered to have nine elements, brought the widest disparity between the two contingents of professional interviewers.

The Americans gave pride of place to the application of sustained and well-directed energy in the pursuit of managerial aims. But "drive" was placed only second by the multinational group.

The U.S. choice for second was determination that a task should be carried out to consistently high standards, which the other contingent thought of fourth importance.

Both groups were agreed on the third-ranking element. It was, famously expressed by Kipling: "If you can keep your head when all about you are losing theirs and blaming it on you." But the institute preferred the phrase: "functions in a controlled effective manner under stress."

Initiative, in the sense of readiness to be the first to start, came fourth in the States. Elsewhere it was viewed as the most important quality of all.

There was universal accord on the fifth and six places: perseverance, and adaptability. Seventh by the American reckoning came the willingness to take risks, followed by the self-reliance associated with acting on one's own judgment in spite of opposing expectations among other people and similar counter-influences. But here again, the consultants in other countries chose vice versa.

An active attitude towards one's own career, signified by the positive planning of personal advancement was placed last by both contingents.

Seven jobs

They then ranked the five main attributes in their order of importance to the seven different kinds of management post. These were the results:

Top general manager—U.S. group: problem-solving, personal motivation, influencing people, communication, administration; Others: communication, problem-solving, motivation, influencing people, administration.

Finance manager—Both groups: problem-solving, admin, communication, motivation, influencing.

Marketing—Both groups: communication, motivation, problem-solving, influencing, admin.

Sales—U.S. group: motivation, communication, influencing, problem-solving, admin; Others: communication, motivation, influencing, problem-solving, admin.

Engineering and research—U.S. group: problem-solving, motivation, communication, admin; Others: communication, motivation, influencing, admin.

Manufacturing—Both groups: problem-solving, communication, influencing, admin.

Personnel and other staff work—Both groups: communication, influencing, admin, problem-solving, motivation.

So the outcome of Boyden's test, so far anyway, seems to refute the notion that different recruiters see the same kinds of job in widely differing ways. In the circumstances, the internationally scattered consultants showed a remarkable degree of consistency.

This is no guarantee that the 60 staff are right in their choice of criteria, of course. But if they aren't, they are at least all wrong in much the same way. And, in either case, the results could be of use to any readers who find themselves being considered for a job by Boyden International.

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We are a very large group of companies in the Gulf. Our investment ability enables us to manage companies whose activities are highly diversified (shopping center, luxury hotels, real estate, food industry, banks, etc.) and we have numerous other projects under study. Our rapid but controlled development and our modern management techniques result in increasing delegation of responsibility to the principal executives at our headquarters.

We are looking for a senior executive to fill the newly created position of Administrative Director and Controller. He will first work in one of our divisions, and his experience and potential should enable him to rapidly assume similar responsibilities which include: - general and analytical accounting for each company and division in the group; - treasury; implementation of cash flow projection; - tracking on a monthly basis of the discrepancy between projections and realisations; management of financing plans; - preparation of budgets and plans, calculation and reporting of monthly discrepancies; - quarterly review: budget - actual - forecast; preparation and analysis, proposals for solutions; - implementation of a reporting system for each company within the Group; - internal auditing and relations with outside auditors; - participation in feasibility studies - administrative management of the Group as a whole and of all its companies. He will coordinate judicial and fiscal problems for the entire Group.

This position will be located in the Gulf, is open to a high level executive, educated as a certified accountant or at a Business School and who has in-depth experience with an Anglo-Saxon auditing firm and company of international repute. We offer a high salary, numerous benefits and excellent prospects for career development.

To apply for this position send your curriculum vitae with present salary and photo under reference 246 to—

ALPHA-CDI

58, rue St. Omer - 75116 PARIS.

American Express International Banking Group FOREIGN EXCHANGE DEALERS

Due to expansion, we are seeking Dealers with at least two-three years' experience in International Money and Foreign Exchange markets.

He/she will currently be working within a large Dealing environment, but anxious to seek a more demanding role with increased responsibility and a progressive career path. Applicants should possess drive, ambition and enthusiasm and be receptive to the idea of relocating to any of our offices throughout Europe. A knowledge of German and/or French is desirable.

Excellent salary and the usual Bank fringe benefits.

Please apply in writing to: Mr. E. J. Ralphs, Manager—Personnel AMERICAN EXPRESS INTERNATIONAL BANKING CORPORATION 120 Moorgate, London EC2P 2JY

FINANCIAL DIRECTOR DESIGNATE/PA

to the managing director of a rapidly expanding group of companies in industrial electronics.

The successful candidate will probably have been a high flyer in the auditing profession, have had wide exposure to costing and material control techniques and have a sound grasp of company and tax law principles. The group has international associations and overseas travel will be involved.

An exceptional individual is required and there will be quite exceptional rewards.

Apply in confidence to Box F.1120, Financial Times, 10, Cannon Street, EC4P 4BY.

Finance Director Designate

Merseyside Company Car Salary up to £11,000 provided

This is an exceptional career opportunity for a talented and ambitious Chartered Accountant with the ability to control the accounting operation of a Merseyside-based construction company with around 1,350 employees and an annual turnover of about £20m. The company is part of a well-known national group.

Reporting to the Managing Director he/she will head a team engaged in the full range of accounting activities. The company operates computerised systems.

Ideally aged 35/45, must be fully qualified with previous senior-level experience in industry—preferably but not essentially the construction industry. The ability to develop and implement improved systems is essential together with the confidence and presence necessary to liaise with customers, professional bodies and other organisations at a senior level. As well as a salary commensurate with the responsibility of the position a company car will be provided together with the normal fringe benefits.

Please Contact: Pat Carruthers on 051-227 4111

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Applications are welcome from both men and women.

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Stanley Gibbons is expanding—fast. Quite apart from stamps, the continuing growth in demand by collectors and investors for coins, paper money, antique maps, medals, playing cards, antiquarian books, etc is nowhere more marked than for the Company's business in obsolete bond and share certificates (known as scrippobility). Stanley Gibbons Currency, which handles this activity, is now looking for another dealer to supplement its hardworking team of executives. It is recognised that applicants may well not have previous experience in this relatively new dealing field. But what is essential is a keen interest in collecting and financial affairs generally, allied with a sharp, analytical mind and boundless energy to meet the demands of a hectic environment.

Candidates are likely to be in their 20's or 30's, possibly with a stockbroking or merchant banking background. Based in The Strand, London offices, some travel may be required; while salary is subject to negotiation, depending on experience, but could be around £8,000. For the right candidate, however, age and salary are unlikely to be a bar and career prospects are extremely bright.

Applicants should write in the first instance, enclosing brief cv, to Robin Hendy, Stanley Gibbons International Limited, 391 Strand, London WC2R 0LX.

Stockbrokers—Partners Assistant

We are a medium-sized firm of stockbrokers with a wide spread of business and very modern offices. We have a vacancy for a person to assist one of our Partners in our expanding Private Client Department.

The successful applicant will probably be aged between 20-25 and should have reasonable experience within banking. This position involves frequent direct contact with clients, both by letter and telephone, and offers considerable scope for initiative and promotion. The usual fringe benefits are available, including bonus and the salary will be fully competitive.

Please apply to Box A6822, Financial Times, 10 Cannon Street, EC4P 4BY

FINANCIAL CONSULTANT

Circa £13,000

A Senior Consultant is required by the well known organisation to investigate major company performances with a view to improving the Group Financial position. Working closely with senior management you will make recommendations on the basis of a detailed analysis of the publication of reports on reviewed performance. The successful applicant will probably have professional qualifications of a financial nature and a well above average performance record in a Management or Business environment.

Please telephone in confidence: Drake Personnel (Consultants), 25 Victoria Street, London, SW1. Telephone 01-222 6254

FIRM OF STOCKBROKERS

have a vacancy in their International Investment Department for a person servicing Foreign Institutions. Age group 20-30 years old preferred.

Please reply to Box A.6824, Financial Times, 10, Cannon Street, EC4P 4BY.

MARKETING MANAGER

Overseas manufacturer of T. Shirts, vests and briefs (with an office in London) requires a Marketing Manager, who can book orders from importers.

Please write with details to Box A.6826, Financial Times, 10, Cannon Street, EC4P 4BY.

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£6,000

accountancy appointments

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Ultimate responsibility can be yours.

It has become our client, one of the country's leading grocery retail chains, are also into superstores and large scale multiple stores.

Their aggressive acquisition and expansion policy now requires them to augment their Auditing Division with staff who will have to make a major contribution to the policy, through maintenance and improvement of business controls and operations.

You'll probably have full accountancy membership, with several years auditing experience gained in commerce or private practice, or be a business analyst with a couple of years computerised systems experience.

Besides the realistic salary, which is negotiable, depending on experience, benefits include a company car as you'll need to travel fairly regularly visiting head offices and outlets of the diverse trading divisions. It's also necessary to deal with people at all levels, so adaptable communications skills are essential.

You'll initially be based in the City, but the Department is moving to Edgware, Middlesex later in the year.

If you have the all round ability necessary to handle ultimate responsibility, arrange an immediate interview. Telephone ROGER ALNUTT on 01-348 6192 (evenings) or 629 8730 (office hours). Quoting ref. 69. Please DO NOT write with career details, as postal deliveries are unreliable.

Rutter-Allnutt
(Management Services)
66 New Bond St. London. W.1

bring your accounting qualifications and skills to the Cotswolds

We are looking for a recently qualified Accountant to join our Internal Audit Department.

The Job
Based at Cheltenham, but travelling to the Group's offices throughout the U.K., you will gain an insight into the systems and procedures of the Group and its organisation and, at the same time, gain experience which will prove particularly valuable in your career development.

The Benefits

- You will be living in the Cotswolds.
- A salary within the range £6876 - £8226 p.a. plus full business expenses whilst travelling away from Cheltenham.
- Excellent promotion opportunities.
- Generous house purchase loan scheme after a qualifying period.
- Non contributory pension scheme and permanent health insurance scheme.
- Discounts on personal insurances.
- Relocation assistance where appropriate.

Interested?
If you are a Chartered Accountant in your 20's, having recently qualified with one of the major accountancy practices and looking for a position with responsibilities, then write with full curriculum vitae to: Group Personnel Manager, Eagle Star House, Bath Road, Cheltenham, Glos. GL53 7LQ.



Young Qualified Accountant

Beds/Herts Borders to £8000

Our client is already the market leader in one of the most exciting sectors of the service industry, operating extensively in the U.K., Europe and the Middle East.

Plans are in hand to expand its operations and a young Qualified Accountant is now needed to be responsible to the Company Secretary for the accounting and management reporting functions. Extensive systems development is required to handle the increased work-load and consideration is being given to installing a computer later this year.

This is an ideal opportunity to develop commercial experience and business awareness and as the company is part of a large public group, career prospects for someone with potential and ability are considerable.

Applicants should apply for a Personal History Form, quoting Ref. No. AC239/FT to:

W.S. Gilliland,
Thornton Baker Personnel Services Limited,
Fairfax House, Fulwood Place, London WC1V 6DW.
Telephone: 01-405 8422.

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Personnel and Industrial Relations Consultants

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BASED BERKSHIRE EUROPEAN TRAVEL UP TO £7,750 + CAR

Due to continued company expansion and a number of recent promotions into both operational and line accounting functions, the International Audit Department of one of the major and highly successful U.S. multi-national companies seek to appoint bright young recently qualified accountants of the highest calibre.

These challenging positions call for a high degree of initiative and creativity and include responsibility for the implementation and execution of audit and special ad-hoc projects. The analysis of operational and financial systems and the highlighting of problem areas, and recommending of remedial action to senior management throughout Europe, Africa, the Middle East and Asia are important aspects of the job.

Ideally applicants should be qualified accountants (possibly graduates) aged 23 to 27 who have gained some post-qualification experience within a large professional or commercial environment, have had exposure to EDP systems and be capable of motivating others. Proficiency in a second European language would be an advantage. Although based in the U.K. there will be extensive travel throughout the division.

With a progressive approach to staff development, the company can offer excellent promotion prospects into operations or line accounting functions. A superb benefits package is offered and rented housing may be available in the area.

For further details telephone immediately quoting Ref: 3331/2.

allan cameron associates ltd
International Management Recruitment Consultants
Wentfield House, 376-379 Strand, London WC2R 0LR 01-836 4214

INVESTMENT ACCOUNTING ASSISTANT TO CHIEF ACCOUNTANT

Up to £7,500 + attractive fringe benefits
CITY

Our client is a leading City investment management group controlling assets of approximately £300 million.

An Assistant to the Chief Accountant is required who will join a small team of accountants in preparing and presenting financial and statistical information for the group. Responsibilities will cover the preparation of published accounts and the taxation affairs of investment trusts, investment dealing companies and exempt unit funds.

The successful candidate will be a qualified accountant, in addition to salary of up to £7,500, attractive fringe benefits include non-contributory pension and house mortgage schemes.

Please send a comprehensive career résumé, including salary history, to W. L. Teit, quoting ref. 984/FT.

Touche Ross & Co. Management Consultants
4 London Wall Buildings, London, EC2M 5UJ.
Tel: 01-589 8644.

CHIEF ACCOUNTANT

MILTON KEYNES c. £7,000

We are an expanding subsidiary of a German company distributing spares for the motor industry and trade. Following a programme of planned growth we require an accountant experienced in commerce.

Candidates are responsible for the monthly management and financial accounts and budgets and are also flexible enough to handle local administration.

Experience of computers, import, and some knowledge of German language would be helpful.

This is a challenging position for an ambitious person, ideally about 30, who enjoys a versatile job.

Please write with curriculum vitae to:

M. Hempei, M.D.
JURID U.K. LIMITED
47 Barton Road
Water Eaton Industrial Estate
Milton Keynes MK2 3BD
Tel: 0908-74652

GROUP FINANCIAL ACCOUNTANT

c.£7,500 + Car + benefits WORCESTER PARK, SURREY

Our client is a very profitable, largely autonomous, £20 million turnover manufacturing group, part of a major international corporation. The position arises through the promotion of the present incumbent to Finance Director of a major subsidiary.

Situated in a new head office he/she will be a member of a small team of group executives. The position will entail the preparation and interpretation of financial statements, profit planning, cash forecasting, group consolidations and the development of financial reporting systems. This is a particularly challenging appointment in an expanding group with resultant career advancement opportunities.

Applications are invited from qualified accountants with personality, presence and the willingness to become an integral part of the management team. Relevant experience in manufacturing would be particularly advantageous.

Applications in strict confidence to R. J. Welsh
Reginald Welsh & Partners Limited.
Accountancy & Executive Recruitment Consultants
123/4 Neugate Street, London EC1A 7AA Tel: 01-600 8387

FINANCIAL CONTROLLER

c.£7,000 plus company car

An autonomous marketing, sales and R & D company part of a multinational group, requires a qualified accountant capable of organising and producing management accounts, costings, controlling through his staff sales and purchase ledgers, debtors, foreign exchange transactions, quarter-end and year-end balance sheets and capital project evaluation. Age c. 30 preferred, to join a young team who clearly see growth opportunities using unique technologies orientated towards energy economy in the building market.

Telephone Mrs. A. Masters,
Schlegel (UK) Engineering Ltd.,
Henlow Industrial Estate,
Henlow Camp, Beds. SG16 8DS.
Hitchin 812812.

ACCOUNTANT BERMUDA

Ref: 41457

Major Insurance Group requires a Chartered Accountant for their Bermuda office. Excellent conditions of service. Age group 25 to 35. Salary \$19,500 per annum.

Please telephone in confidence:
Trevor M. James
I.P.S. GROUP
(Employment Consultants)
01-481 8111

APPOINTMENTS WANTED

CHARTERED ACCOUNTANT (FCA), 30, multi-lingual, diversified experience. Head Office, Bracknell, Berkshire. With an existing network of over 70 branch offices and further extensive expansion planned both operationally and in computer systems this is an outstanding career opportunity.

The successful candidate will be under 30 years of age and a Chartered Accountant. This is a newly created post which would suit a recently qualified person seeking a move into commerce.

Benefits are a low-cost mortgage plan, non-contributory pension, BUPA, life insurance schemes and 4 weeks' annual holiday. Relocation expenses, where appropriate, will be paid.

Applicants should write, giving concise personal and career details, to:

Mr. Alan Smith, Personnel Manager
HFC Trust Limited, Cory House
The Ring, Bracknell, Berkshire
Tel: Bracknell (0344) 2972

£6,000-£9,000 ACCOUNTANCY APPOINTMENTS

appear every Tuesday
For further details contact:
SALLY STANLEY
01-248 8000 Ext. 7177

Assistant Financial Controller

Circa £6,500
Plus Substantial Benefits

HFC Trust Limited, one of Britain's fastest-growing Consumer, Finance and Banking organisations, requires an Assistant Financial Controller based at its Head Office, Bracknell, Berkshire. With an existing network of over 70 branch offices and further extensive expansion planned both operationally and in computer systems this is an outstanding career opportunity.

The successful candidate will be under 30 years of age and a Chartered Accountant. This is a newly created post which would suit a recently qualified person seeking a move into commerce.

Benefits are a low-cost mortgage plan, non-contributory pension, BUPA, life insurance schemes and 4 weeks' annual holiday. Relocation expenses, where appropriate, will be paid.

Applicants should write, giving concise personal and career details, to:

Mr. Alan Smith, Personnel Manager
HFC Trust Limited, Cory House
The Ring, Bracknell, Berkshire
Tel: Bracknell (0344) 2972



APPOINTMENTS WANTED

SITUATION REQUIRED Oxford to Birmingham area

Senior Executive (49) of leading City financial institution specialising in portfolio investments seeks responsible permanent position (Finance/Administration) outside London and preferably based in the above area.

Please apply to Box A.623, Financial Times, 10, Cannon Street, EC4P 4BY.

YOUNG QUALIFIED ACCOUNTANT

We are a medium-sized international construction company and require a young, qualified accountant with at least five years' experience in commerce. This exciting position will include the co-ordination of the group's international affairs, budgeting, forecasting, management and procedural controls and maintaining close links with the managing director.

This is a newly created position based on the continued expansion of the group's business internationally and requires an energetic person with a keen enquiring mind who is willing to travel.

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ACCOUNTANT BAHAMAS

Sal. £20,000/£25,000
c. 30 years
Ref. 40024

Our client, major International Brokers, require an Accountant for their Nassau Office. Must be qualified with R.I.E.D.P. experience. Flat and car provided.

PLEASE TELEPHONE IN CONFIDENCE
Anthony J. Ovens M.E.C.I., Director
I.P.S. GROUP (Employment Consultants)
01-481 8111

SENIOR ACCOUNTANTS SAUDI ARABIA

Sal. £10,000+
25-35 years
Ref. No. L1261

Our clients, International Brokers, have vacancies for Senior Accountants in various locations throughout Saudi Arabia. General accounts (now computerised), some book-keeping to Trial Balance. Single, not necessarily qualified. Preferably insurance or travel experience. Free accommodation, 27 days holidays with return air fare.

£6,000 accountancy appointments, £9000

These advertisements appeared in the Financial Times on 26th June, 1979

Job Title	Salary	Location	Advertiser
Group Management Accountant	£5,500	London based	Merican Curtis
Plant Accountant	£10,000 Tax Free	Saudi Arabia	Merican Curtis
Company Accountant	£5,000	Ipswich	Merican Curtis
Cost Manager	£7,000	Luton	Britannia Airways
Director and Chief Accountant	£9,000+Car	Rural North Midlands	Bull Holmes Management Ltd.
International Credit Control	£Neg.+Car	London	Reed Executive
Merchant Bank—Accountant	£7,500	—	Phone Roy Stockton—01-839-1836/7
Senior Lectureship in Accountancy & Finance	£8,132-£10,097	Dundee	University of Dundee
Corporate Finance Finance Analysis	£8,000+Benefits	—	Stephens Selection
Young Chartered Accountant	£8,500	SW1 London	Stephens Selection
Project Accountant	£8,000	Watford	Combine Recruitment Consultants
Chief Accountant	£7,750+Car	Watford	The Personnel People
Accountants	£7,000	Watford Channel Islands, Hong Kong	Helmore Helmore & Co. Insurance Personnel Selection Ltd.
Taxation Accountant	from £8,000+Car	London	Lockyer, Bradshaw & Wilson
Senior Accountants	—	Sierra Leone	Sierra Leone Electricity Corporation
Chief Accountant	—	Sierra Leone	Sierra Leone Electricity Corporation
Investment Accountant	£5,500+Mortgage Subsidy	Wembley	Sierra Leone Electricity Corporation Cannon Assurance
Designate Director	—	—	Telephone 01-567-8526
Executive Appointments	—	—	Percy Coutts & Co.
Company Secretary/Financial Accountant	£8,000+Car	Basingstoke	Goodall Barnard & Clayton

For further information see the FT of that date or telephone 01-248 8000 Ext. 526 or 01-248 5597

Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

● HANDLING

Rising market hope

REFURBISHMENT of buildings has given hard-hit lift manufacturers a chance to regain some of the ground lost in the worldwide recession in the business. This recession has been aggravated by the swing away from high-rise to low-rise blocks and, so far as the UK is concerned, by the fact that some 60 per cent of this country's requirements are supplied either direct from European sources or through manufacturing operations in the UK controlled from Europe.

One of the UK's foremost manufacturers of lifts, Hammond and Champness, is fighting back by taking advantage of the latest technological developments and by aiming its marketing strategy at the move away from high-rise buildings and at the increasing need for making the best of existing buildings.

The company specialises in oil/hydraulic lifts and reckons it is the market leader in this type with a range covering direct-acting, side-acting, cantilevered and suspended applications together with small packaged units for old people's homes and twin-ram applications for hospital bed lifts.

The oil/hydraulic principle, it is claimed, can cover all requirements in low to medium-rise buildings designed as offices, high-quality flats and hotels. A special range of lifts is also being produced for use in areas where vandalism is a problem.

So far as research and development is concerned the

company considers itself among the leaders in the lift field. One of its most useful facilities is located at the parent company's works at Memphis, Tennessee, where a lift test tower 11 floors high is available. It can be used for testing up to four lifts at a time—from a simple type for low-rise buildings to the most sophisticated lift traveling at up to 1,000 ft per minute.

Hammond and Champness says that for the growing refurbishment business it has developed a unique capability for installing oil/hydraulic lifts in old buildings which have structures unsuitable for or are unable to bear the additional load which would be imposed by normal electric traction lifts. Lifts, often tailor-made, have already been installed in listed buildings without major structural alterations.

A fundamental part of the lift business is concerned with servicing and repairs and as Hammond and Champness does not have to depend on imported components and spares it claims to have advantages over many of its competitors. Servicing facilities are available from 17 branches spread around the UK.

The company expects to produce over 300 new lift units this year of which some 20 per cent will be for refurbished buildings. It has recently updated its "Lift Planners Handbook" and this can be obtained from its head office at 159-173 St. John Street, London EC1V 4JQ (01-253 9081).

● RESEARCH

Photos down a gas well

PHOTOGRAPHIC team from Harwell has successfully taken pictures nearly 8,000 feet down inside an operational gas well under the North Sea.

Object was to find an unknown obstruction for Conoco and the camera used was based on a unit from Underwater and Marine Equipment of Farnborough. Three-and-a-half inches in diameter, it has its own illumination in the form of an integral ring flash inside the mild steel housing, with twin glass windows to separate imaging and illuminating fields.

Testing was first carried out at Harwell in methane gas at 3,800 psi and 80 degree C.

Although it was built specifically for this purpose, the team thinks it might be useful in other applications where photography is needed in restricted-size tubes or in conditions of high pressure and temperature—possibly in the chemical engineering field.

Enquiries to Mr. C. R. Arnold, Photographic Group, Building 354/11, Harwell, Oxfordshire OX11 0AR (0235 24141).

● MATERIALS

Steel will hush the decibels

LAMINATED STEEL with noise transmission deadening properties up to 900 times better than that of conventional steel sheet, is available from a UK company, ex stock, in many grades.

Steelacoustic material can be cut, shaped, punched, deep-drawn, folded, welded, riveted and otherwise formed or joined in much the same way as ordinary sheet metals.

It has exceptional capacity to reduce both structure-borne and air-borne noise, and has applications as raw material for panels, cabinets, guards, hoods, chutes—indeed any enclosure or structure for static or mobile equipment, where the generation of noise caused by impact or transmission must be minimised, or its containment is required.

Standard Steelacoustic is a

sandwich of cold-rolled, electro-galvanised mild steel with a visco-elastic core. Standard overall thicknesses available ex-stock are 0.8 mm, 1.2 mm, 2.3 mm and 3.3 mm. Other thicknesses up to 6.5 mm are on 6-8 week delivery.

In addition, the material can be supplied symmetrical (both facings the same thickness) or asymmetrical. Different face metals can be combined to suit special needs; for example work hardening stainless steel on one side and mild steel on the other.

It is normally supplied in sheets 1,000 x 2,000 mm or 1,250 x 2,500 mm, and priced by the square metre. The company will supply any quantity from a single sheet up.

Noise Control International is a young British company, and claims to be one of a very few specialising in all aspects of noise control, from investiga-

tion services through design and fabrication to installation in the soundproofing of plant and buildings. In addition to supplying the material, the company is able to advise on which particular grade of Steelacoustic, to specify and, if required, on the design of structures for particular applications.

Mechanical properties of Steelacoustic, such as flexural rigidity and buckling strength, are generally comparable to those of two sheets of metal laid loosely one on the other: the tough but soft, "mobile" intermediate layer of thermoplastic is one of the vital elements in sound-deadening characteristics. But this does not add to the tensile or compressive strength of the panel.

Fatigue strength, however, is much higher than single or unbonded double sheets

because the thermoplastic layer makes the material much less prone to fatigue failure. During tests a conventional solid sheet fractured after 17 hours, whilst a Steelacoustic panel of comparable thickness subjected to the same tests took 31 days before failure.

Selection of the grade and thickness of Steelacoustic as a structural substitute for conventional single sheets is readily made, according to a well-proved formula; and the company will advise on this aspect. Similarly, though most traditional forming and joining methods can be applied to the material, the company will provide guidance on the best techniques for particular applications.

Noise Control International, Hutech Services, 38, Market Place, Chippenham, Wiltshire, SN14 5QJ.

● PACKAGING

Labels are bound to stick on

NORPRINT is among the leaders of labelling systems in the UK for food, pharmaceutical, toiletry, cosmetic industries, etc.

It has just launched a fully-automatic, in-line or free-standing self adhesive labelling system produced at Horncastle Road, Boston, Lincs (0205 65161).

Two models are offered in the Lacerta range: the Twin and the Wrap-Round; both are designed automatically to label products with a combination of flat and curved surfaces, as well as items of regular shape. Labels can also be applied to products with projections, such as handles. Twin units can label both sides of a product simultaneously, and the wrap-round is suitable for applications needing labels either part or fully wrapped round the product. Printing facilities include batch-coding, date and price. Up to two lines can be printed.

The dry-print model, called Volantis, is a fully automatic self-adhesive label printer and applicator which can be incorporated into existing packaging/filling lines or supplied with a purpose-built conveyor.

Many different coloured foils are available and the system is expected to become popular in the food and pharmaceutical industries, says the company, where the print quality demands are very fastidious.

● ENERGY

Heating and cooling costs cut

WHEN SWEDISH research engineer Carl Munter designed his heat recovery wheel in 1959 he little knew that 20 years later it would have an important role in energy saving in such diverse applications as a Doncaster bus garage, a Poole, Dorset, swimming pool and a Middle East hospital project.

However, these are but a few of the locations in which this device, called the Econvent, is now to be found and Acoustics and Envirometrics which is marketing it is preparing for a fresh surge of interest in this means of saving energy when ventilating, heating or cooling buildings.

Rotating wheel heat recovery units have been used for very many years in industry, but when Munter found that if the materials from which they were constructed were changed so that they were in part hygroscopic then the water vapour in the exhaust air would be absorbed by the heat exchange material of the wheel matrix, thereby giving up its latent heat for recovery.

As a result, the original heat recovery wheel's efficiency at the turn of the century of 30-35 per cent when applied to ventilation air heat recovery systems has been raised to 75 per cent and, claims Acoustics and Envirometrics, as high as 93 per cent for short periods under ideal conditions.

Main component of the Econvent ventilation heat recovery unit is the rotating matrix, this is in the form of a wheel vary-

ing in diameter from under 600 mm to over 3.6 metres and 200-250 mm thick. It looks rather like the end of a large roll of corrugated cardboard, but the material is a fibrous type of asbestos paper. Flat and corrugated sheets of this material are cemented together alternately and rolled one upon the other to form a cylinder which then comprises a multitude of air passages between 1 and 1½ mm in diameter.

After construction the wheel is processed in a patented treatment to drive the crystal water from the asbestos and to replace it with a hardening desiccant salt, lithium chloride, to give the wheel a crisp biscuit-like texture.

The matrix wheel has a hard central core forming an axle which runs at either end in ball races which are housed in the chassis encompassing the wheel. Within the chassis, or adjacent to it in the case of small units, there is a small electric motor which drives the wheel's rotor at a maximum speed of ten rpm.

One of the more unusual applications for the Econvent, as hinted earlier, is at South Yorkshire Passenger Transport

Executive's Doncaster bus garage for which ten units have been ordered at a cost of over £41,000. These units will be used to keep heat in and diesel fumes out and will be capable of handling 120,000 cubic feet of diesel fume contaminated air a minute from the garage's extract ventilation system and transferring the heat to incoming fresh air.

At the Dolphin swimming pool at Poole, Dorset, a heat recovery system based on four Econvents has been installed and it is expected that the project will pay for itself within 18 months of start-up.

Third of the latest orders for Econvents has come from Saudi Arabia. This is worth over £51,000 and calls for a number of units for installation in a building in Dammam for the Health Training Institute of Saudi Arabia.

Purpose of these units, due for delivery in August, is to recover "coolth" from the air conditioning installation and use it to reduce the energy needed to keep the building cool in the hot Saudi climate.

Acoustics and Envirometrics has its headquarters at Ruxley Towers, Ruxley Lane, Claygate, Surrey KT10 0UF. (78-67281).

Blocks cure themselves

SAVINGS OF about 45,000 gallons of fuel oil a year will result from the design of a new concrete block production unit by E. H. Bradley Building Products of Swindon.

Bradley's engineers designed the plant after visiting similar installations throughout Europe, but instead of following the normal practice of steam-curing the concrete blocks, the Bradley design conserves the heat naturally given off by chemical reactions when concrete cures, to produce equally high-strength solid concrete blocks at a rate of 175,000 a week. Elimination of the oil-fired steam process saves 45,000 gallons of fuel oil a year.

A 200-tonne-an-hour-capacity washing and screening plant has been constructed and there are new production facilities for Bradstone reconstructed, stone roofing slates and paving. Each of these units is now fully operational.

In designing the static block plant, the engineers selected sections of other package-deal plants to give optimum results in terms of product quality and economics. Raw materials are handled by a Winget low-level batching and mixing plant capable of mixing 100 cubic yards an hour. This has been integrated with an MAS Bendorf blockmaking press which in turn is served by the Danish-made Harrup curing and stacking system modified by wracking and sheeting to provide self-curing in 24 hours.

E. H. Bradley on Swindon (0783) 28131.

● PROCESSES

Colours the embossed characters

APPLICATION OF colour to the type of embossed characters on plastic cards is made easier by the Model 100 machine from Farrington Division of Dymo Business Systems.

Disposable foil cassettes are used which allow easy replacement without effort or mess. When used up the cassette is simply removed and thrown away or kept for audit purposes. In addition, use of foil in cassettes means that colours can be quickly changed.

Embossed cards are placed in a chute at the top of the unit, one at a time and gently depressed by a couple of seconds while heat and pressure tip the characters and the foil is advanced ready for the next card.

Either A (CR80) or F (CR50) size cards can be typed and with minor adjustments thinner than normal cards can be dealt with.

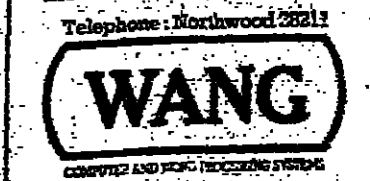
The foil cassettes are supplied in packs of three in gold, blue, black or white; each cassette gives 1,000 impressions. The company is at Bromwell Lane, Feltham, Middlesex TW13 7BY (01-751 6141).

Reclaiming used oils

TYPICAL APPLICATION for unit type OTU2/150, developed by Alfa-Laval Company, Great West Road, Brentford, Middlesex (01-890 1231) is in a sweet house where the oil spen off swarf can be cleaned and returned to the workshops, and any water or soluble oil present will be separated out and discharged.

Unit is designed to process batches of oil up to 150 gallons in volume and has a cycle time of about 3½ to 4 hours, depend-

● Wang's now recognised as the second largest supplier of small business computers in North America and the largest worldwide supplier of access based word processing systems. It is doing very well in the U.K. too!



ing on the degree of temperature elevation required. It must be stressed, however, says the company that the heating is to reduce the viscosity of the oil prior to centrifuging and in no way does the oil become sterilised.

Mixers last longer

GREATLY increased life has been given to the range of Morton Machine's Multimax commercial mixing machines, especially when used for mixing abrasive materials. The entire end bearing can be dismantled and worn inner liners removed and replaced with only minor delays to production schedules.

Being a new option, a machine working with abrasive materials would normally last about two years. Now, only the liner and mixing elements need to be replaced and this can be done within a few hours at relatively small cost. The worn mixing parts can then be re-conditioned for further use. The liner is expendable and can be made in steel, glass fibre or rubber.

Each machine in the new range is supplied with several sets of mixing plungers and spare liners. All can be fixed by operators without the need for extensive or specialist training. Morton Machine, a Fedman Heenan International subsidiary, is at Atlantic Works, Wislaw, Lancashire ML2 0AD.

● COMMUNICATIONS

Big panels for display

ABLE TO meet most marketing display requirements in exhibition areas within companies and in similar venues is a standard package of panel based on the Fleetbuild SB system able to provide a 14 metre run of display area.

Contents are six J-curve panels, four 1 metre wide flat

panels, two radius corner units, a 2 metre run of hardwood fencing and connectors. There is no gap between walls and floor and no framework or feet are needed to maintain rigidity.

More from Fleetbuild Panels (London), 71 Temple Chambers, Temple Avenue, London EC4Y 0HP (01-353 3918).

● TEXTILES

Produces a neater join in fabrics

FOR YEARS the textile industry has been searching for an alternative to sewing and, even better, something that will eliminate the need for sewing threads.

It was proposed, when the first thermoplastic synthetic fibres were introduced, that possibly there could be some simple system of melting together or even "spot-welding" thermoplastic fabrics, but little progress was made with this concept as the toughness of melted-edges was generally felt to be unacceptable.

A completely new system of both cutting and sealing such fabrics has been introduced by Dymo Business Systems, Great West Road, Western Avenue, London TW13 7BY (01-751 6141).

ultrasonic speed and is able both to cut and join the materials. In earlier developments of this kind there was a problem of sawn and horn-causing damage to the circuitry of the equipment because of metal-metal contact, but Dawes claims that with the series 7010 this has been overcome.

The series is built in a range of three—450, 900 and 1400 W—to meet the needs of various types of weights of materials.

The system is simple and because it is cold there is no build-up of contaminants on either anvil or horn and the join between two materials is no thicker than the original fabrics.

Sealed application for the new process is in trimming away carpet backings, cutting and sealing bra straps, seaming waterproof garments, the production of disposable protective clothing and a number of other possible end-use applications.

ITALIMPIANTI

società italiana impianti p.a.

The following figures, in millions of U.S. dollars, are from the report on the balance sheet for the year ending December 31, 1978.

	Balance 1978	Balance 1977
CAPITAL	12.05	(11.48)
LEGAL AND EXTRAORDINARY RESERVES	15.67	(10.33)
NET PROFIT	9.04	(12.86)
TOTAL BILLING	644.00	(580.00)
WORK LOAD	2,338.00	(1,604.00)
NUMBER OF EMPLOYEES	1,775 =	(1,624) =
- Exchange (UICE rate) Italian Lire : \$	829.75	871.00

ITALIMPIANTI is the company of the IRI-Finsider Group which specializes in plant engineering. The company designs and constructs complete industrial plants, the several parts of which are composed utilizing the relevant specific technologies.

ITALIMPIANTI collaborates with other companies in the IRI-Finsider-Finmeccanica Group in order to develop marketing, production, research and new technology. In this manner, the maximum range of plant and relative services are available to the customer from within the group as a whole. The services provided include: Design, engineering and construction. Site supervision. Start-up and testing plus on-going assistance in the running of the plant after acceptance by the customer. Training and qualifying of new personnel for the plant. Solution of the financing, commercial, purchasing and organizational problems encountered with a new plant.

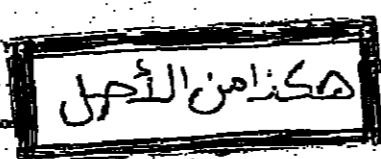
ITALIMPIANTI has an active role in many industrial sectors: the iron and steel industry, non-ferrous metals, ecological projects, cement factories, desalination plants, energy, shipyards, the car industry, mine engineering and industrial site planning.

ITALIMPIANTI has also extended its business organization to many countries overseas. Other than the following branch offices: Buenos Aires, Tehran, Mexico City, Kinshasa, and the Italimpianti-owned companies of Italimpianti do Brasil (Rio de Janeiro and São Paulo), Italimpianti Deutschland (Düsseldorf), Italimpianti of America, Inc. (New York), the following joint ventures are also formed: Iran International Engineering Co. (IRITEC) - Iran, Technicon - Impianti e Tecnologie Coniugate with the U.S.S.R., Egipalec - Egyptian Italian Engineering and Construction - Egypt.

PLANTS CONSTRUCTED OR UNDER CONSTRUCTION 1978

Iron and steel industry: - primary area and rolling mill area of the 3,000,000 tons/year steel plant at Bender Abbas, Iran; - 10.5 meter hearth diameter blast furnaces, including the relevant raw materials storage yards, at Piombino, Italy; - 700,000 tons/year B.O.F. steelshop for Nixex (Hungary); - stackers and reclaimers for C.V.R.D. (Brazil), rebuilding of numbers 1 and 2 coke oven batteries for Italsider - Bagnoli (Italy); - direct reduction plant for IRFIRD at Piombino (Italy); - billet reheating walking beam and rotary hearth furnaces for various Italian companies; vertical continuous steel strip annealing furnace for the Italsider Cese (Italy); completion of the desalination plant at Arabid (Luxemburg); heat treatment car type furnaces for Vissia (Brazil).

Other sectors: - nuclear power plant at Cordoba (Argentina); - five car type furnaces and two soaking pits for Autoprominor (U.S.S.R.); - nickel ore handling machine in New Caledonia (French Overseas); extension to the cement factory for Cementar at Livorno (Italy); completion of the desalination plant at Taranto; four waste water treatment plants and one solid waste incineration plant in various locations in Italy.



Copies of the 1978 balance sheet are obtainable from: ITALIMPIANTI S.p.A. - Relazioni Esterne - Piazza Piccolotta, 9 - 16121 GENOVA, ITALY. Telephone 59981 - Telex 270236 - 270262 - 271390 - 271335 (ITMP)

Light solar unit

Commercial Solar Energy's Mark III panel, first produced six months ago for export, is the result of two years' work. It has one square metre of patented collector mounted in a weatherproof, extruded aluminium casing. This is insulated with both rigid polyurethane and glass fibre. The front cover is the Filon material

from British Industrial Plastics. Options available with the new panel are either double or single glazing and a quick-release front cover for cleaning and inspection.

This is a new design of panel which, suitable for many applications in Britain and abroad, is lighter, more durable, easier to install and maintain and costs less than the current model which it is replacing. K.B. Commercial Solar Energy, 1, Woodthorpe Road, Mapperley, Nottingham, (0602) 622847.

● INSTRUMENTS

Two meters launched

MULTIMETERS have been introduced by both Farnell and Keithley for bench-top use.

The Farnell Instruments Model 169 has a 3½ digit liquid crystal display with 0.6 inch characters and offers five functions which are selected together, with the range, by colour coded buttons. Measurements of ac and dc voltage and current, and resistance, can be made over 26 ranges with upper limits of 1,000 volts dc, 200 mA and 20 megohms. More from 1 Boulton Road, Reading, Berks RG2 0NL (0734 861287).

The Keithley Instruments Model 169 has a 3½ digit liquid crystal display with 0.6 inch characters and offers five functions which are selected together, with the range, by colour coded buttons. Measurements of ac and dc voltage and current, and resistance, can be made over 26 ranges with upper limits of 1,000 volts dc, 200 mA and 20 megohms. More from 1 Boulton Road, Reading, Berks RG2 0NL (0734 861287).

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Avoiding the pitfalls of modern planning

THE ENVIRONMENT within which companies now operate has never been broader, more complex and more rapidly changing. So planning for the future as the only way of even partially controlling that destiny has never been more necessary — nor more difficult.



The challenges are even broader than this series of articles has so far suggested. Not each and every manager cope with all the uncertainties of inflation, technology and the rest, but whole industries can rapidly become outdated as their life cycles accelerate.

It is difficult enough for managers themselves to cope with this pace of change, let alone to take along with them the organisation's many other stakeholders — including shareholders, employees or society.

The management's task is complicated further by the increasing pressure being exercised upon it by the other stakeholders, especially politicians and the bureaucracy, and all sorts of consumer groups (try and find environmentalists in a dictionary other than 10 years).

All this makes a specially necessary for a company's planning process — indeed, the whole formulation and execution of its corporate strategy — to be carried out in as efficient a manner as possible.

In particular, it underlines how rigorously the flow of data within a company must be controlled, so that it does not flood both suppliers and customers, already bringing the system into disrepair and causing it to become unmanageable.

This is by no means the only "must" for successful planning today. As the diagram shows, the data must be quantitative as well as qualitative (for example, assessing the likely re-

action of a local community to a proposed investment in its area).

Perhaps most important of all, the chief executive must be ready to play a key and onerous role. This applies particularly to the difficult task of ensuring that the roles and responsibilities of the planning process are clearly allocated, but that at the same time the interdependence of all parts of the organisation is always recognised.

Properly carried out, planning is more than a mere strain and cost involved. First, it translates the chief executive's strategy into a series of visible, achievable propositions which are continually monitored, as part of a continuing process.

Secondly, it produces an awareness and indeed a quantification of the pace of change. If the plans are formulated effectively, and their implementation monitored, it questions the assumptions on which they were based. This, in turn, means that unsuccessful plans or projects can be discarded more rapidly — a key point for many industries and companies today.

Thirdly, it forces people to define the vulnerable features of their organisation, making the avoidance of failure — which is not the same as avoiding risk — as important a part of management thinking as the need for growth. This tends to encourage a more positive distinction between risks to the balance sheet (preferably always

avoided) and risks to the profit and loss statement (which can be commercially justifiable).

Fourthly, its evaluation of alternatives gives management the ability to initiate more positively, and to react more rapidly, usually, the number of "surprises" is also reduced.

So much for the basic principles of planning. How should it be carried out?

No two companies can successfully operate exactly the same planning process and — as has been repeatedly emphasised in this series of articles — terminology is used in very different ways, which can often be more than confusing.

For the purpose of this article, corporate strategy is taken to embrace the overall activities of an organisation in defining its strategy and preparing and subsequently implementing its detailed plans.

Iterative

The diagram breaks the formulation and execution of corporate strategy into four parts, though it must be stressed that the process is highly iterative, and that more than one stage may proceed in parallel.

First, what might be called the strategic analysis, or situation audit, by which a company conducts a disciplined analysis of those internal and external factors which may affect its future activities. This includes such internal questions as the company's balance of businesses with different characteristics: cash generating, cash consuming, and so on (which is where such techniques as "portfolio analysis" and "gap analysis" can be used). Frequently of greater importance is its external posture, for example the relevance of its products or the fragility of its markets.

The next phase is the formulation, or determination, of the long-term objectives that are appropriate given the informa-

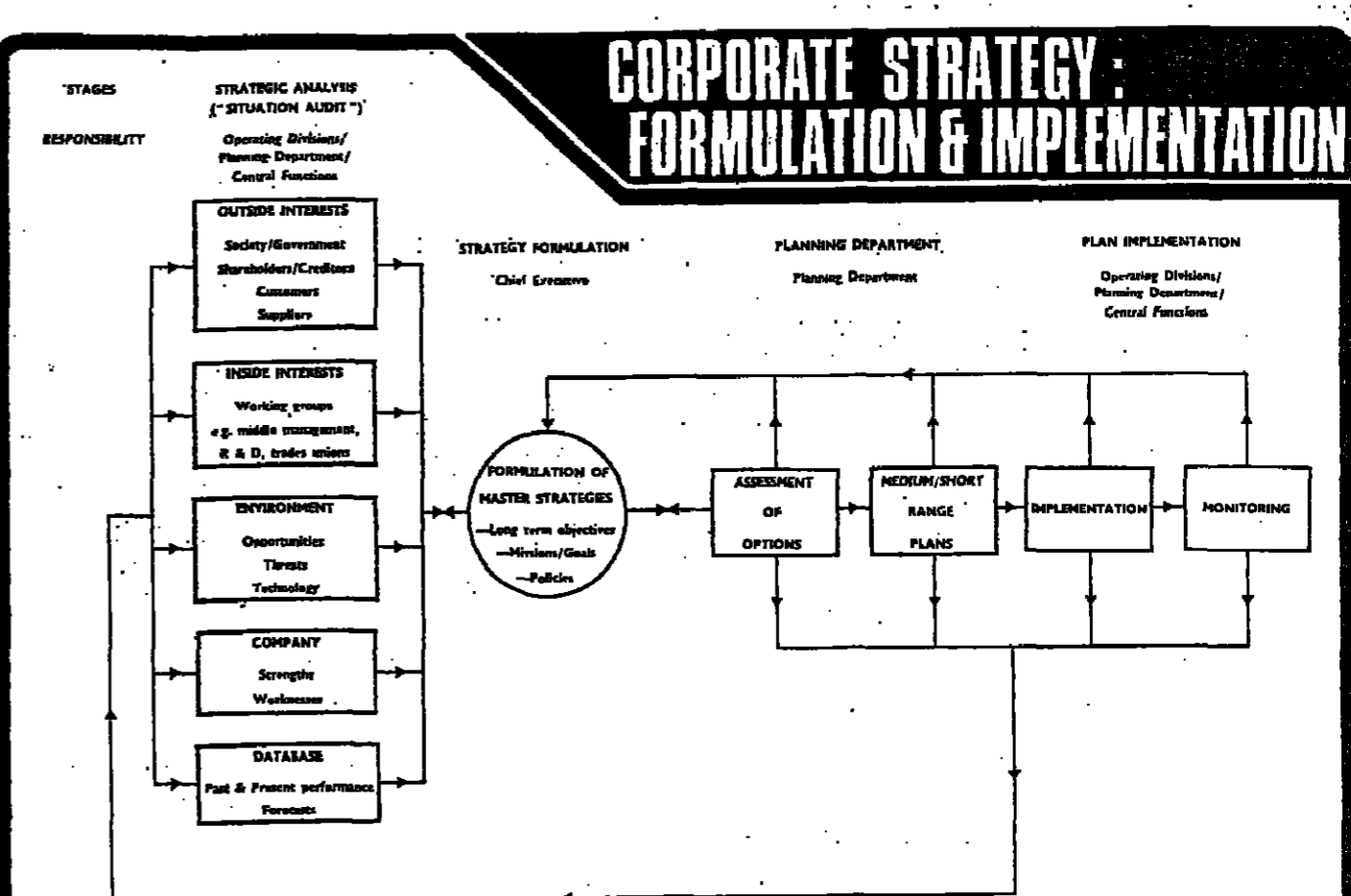
tion currently available. These are then translated into short-range "goals" or "missions." The exact distinction between "long" and "short-term" will vary from industry to industry and company to company.

Then comes the process of choosing between the various ways in which the strategy could be translated into practice. Quantified plans, again ranging over different periods, though this time including the very short term, are prepared to translate the strategy into intelligible operating language. In some companies, this part of the process is broken down into what is called Tactical and Operational Planning, in others — as in the graph — it is given the title of Corporate Planning. In others again it is sometimes used to describe the entire process of planning within a company.

Finally comes the implementation of the plans, and their subsequent monitoring. Again, it must be emphasised, as in the diagram, that these stages are not separate but iterative.

The diagram illustrates the parts of the organisation which have a particular key role in the planning process and its implementation. The central function of the chief executive is to formulate and implement the strategy which ensures long-term survival through profit and cash generation. Implicit in this central role are:

- defining the organisational framework within which the planning function operates
- taking a "broad view" of the environment, and ensuring that the strategic analysis (or situation audit) covers the factors of critical importance
- maintaining the balance between short and long-term results
- ensuring that the best creative talent in the organisation is available and directed to evaluate future issues of importance



- displaying visibly his commitment to planning
- providing the entrepreneurial dynamic to overcome bureaucracy
- building this "dynamic" into the planning operation by successfully motivating everyone concerned.

- The Planning Department does not determine strategy, although it can be the chief executive's eyes, ears and sounding board. Its positive responsibilities are to:
 - secure rapid but economic data transmission from throughout the organisation in a way which sifts information into a digestible format for the specific receiver
 - act as a catalyst in obtaining creative input from the operating divisions or central functions
 - forge planning links across organisational divisions, for example R and D and marketing
 - evaluate alternative plans that reflect the chief executive's formulated strategy
 - monitor the selected plans

The Operating Divisions may be subsidiary companies, geographical entities or product divisions. Depending on the size of the company, in each case their roles in the planning process are similar; in a small organisation it may rest with one man reporting verbally, while a large division may prepare its own business plan.

Business plans are prepared normally by the operating divisions or other subsidiary units of the division or unit itself. The relationship between these plans and the organisation's overall plan is crucial — partly because they usually contain a bid for additional resources and partly because this link is the essential double-check on the division's optimism and the validity of its forecasts for its own products. The allocation of resources (money or people) is enhanced if business plans can be objectively reviewed during the preparation of the overall plan and, even more, if the relationship

between the central planning department and the divisions eliminates the extreme "bottom-up" or "top-down" planning approach — both equally damaging.

An effective relationship ensures a proper input to the corporation's overall plan — for the only parts of the organisation that can provide detailed information on customers, working groups or technology are the relevant operating divisions.

Central functions such as finance, marketing and research and development can, given sensible terms of reference, materially assist with the central planning department both by providing initial input and by monitoring plan implementation. The importance of an easy dialogue between the central planning department and other parts of the organisation cannot be overstressed. Without it, planning invariably loses touch with the realities of the organi-

sation and becomes mechanistic and ultimately discredited. The lack of a planning process of the sort described in this article makes it:

- difficult for an organisation to select the most suitable directions for its future activities;
- even more difficult to harness the energies of its management teams in the chosen directions;
- and virtually impossible to absorb change fast enough.

In our present environment an organisation without formalised corporate planning is deliberately putting its long term survival at risk.

Derek Wynne-Jones

Derek Wynne-Jones is Head of the Planning and Strategy Division of PA Management Consultants. This is the fifth article of a series on planning. The first two appeared last Wednesday, June 27, the others last Friday, June 29. The next batch of articles will deal largely with specific planning tools.

Who says you have no business in Monte Carlo?

There's a new landmark on the world business scene — the lavishly renovated Beach Plaza Hotel, which now dominates the Monte Carlo seafront. Near the heart of Monte Carlo's commercial centre, the Beach Plaza meets the highest standards of cosmopolitan elegance, as you would expect from a Trusthouse Forte Hotel.

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EXECUTIVE HEALTH BY DR. DAVID CARRICK

Fighting the good fight against allergies

WHAT IS known about allergies — that strange collection of disorders occasioned by certain foods, pollens, dusts, medicines, surface agents, some bacteria and so on — which manifest themselves in specific or amorphous ways in a minority of man?

Honest doctors and pharmacologists will frankly admit that we possess but a scintilla of comprehension; but one thing is certainly accepted, and that is that these strange maladies fall into several fairly well defined categories — conclusions arrived at by working backwards, by considering and interpreting causes from results.

Thus it is known that allergic reactions of a specific nature may be caused by inhalation by surface contact, by ingestion of natural substances or those made by man; by contact with pure substances or materials, or by man-made objects such as cosmetics; by injection of medicaments made by man; or by stinging or biting creatures. The list is practically endless.

At this particular time of year in Britain, when many grasses and trees are scattering their pollen in profusion, the particular allergy related to pollen — mistakenly known as "hay fever" — must take priority, for there are so many unfortunate sufferers, sneezing and wiping their sore eyes, having their

work grossly impeded and their leisure hours devoted to miserable moping in air-proof rooms instead of capering happily in the rain.

There are four major methods of attack, divided into preventive means and suppression of symptoms. Further subdivisions occur, but I will try to make matters as uncluttered as possible.

Prevention
In the first division of this campaign, come the specific desensitising concoctions in which special preparations of a mixture of minute quantities of allergens that have been found to be poison to an individual, are injected. These are administered at regular intervals, in increasing proportion, over a number of weeks, four or five months before the danger season in order that the body's tolerance is increased. Providing that preliminary sensitivity tests have been adequate and accurate, this method is very effective, though expensive and rather tedious to jabber and jabber.

Then there are the somewhat shotgun measures in which extracts of the most common allergens are employed. These can be administered later — within a month or two of Pollen-Day — and involve fewer

injections. Sometimes the results are most gratifying. Not infrequently, however, a disgruntled sufferer from "hay fever" may well consider that he has been the victim of a sadistic joke since the injections have no effect whatsoever. Both of these regimens have to be repeated annually.

Combative Methods

1.—Certain sprays and nose drops are sometimes very useful in coping with cases where noses give particular trouble. Some of these medicaments contain surface-acting anti-histamine agents; while others, mainly based on ephedrine and variants of that drug, act by constricting superficial blood vessels and, therefore, cause a reduction in swollen mucous membranes and the excessive secretion arising therefrom. About 16 varieties are available.

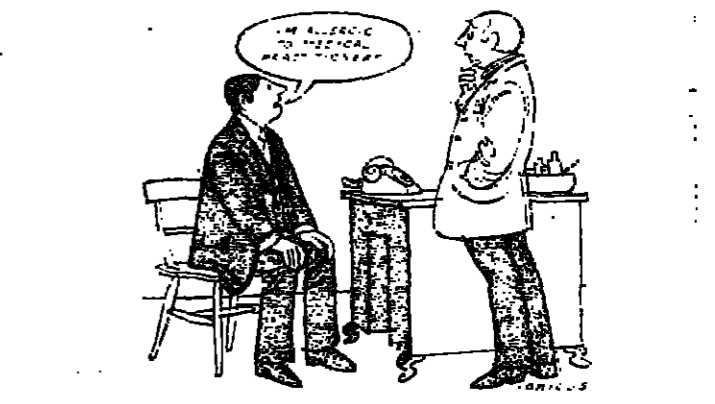
2.—Oral preparations containing anti-histamine drugs may be used in short-acting forms, others act over 12 hours. These preparations are usually administered in specially coated granules timed to dissolve during the various phases of digestion. At least 20 different types are obtainable on prescription.

3.—For severe attacks, and particularly those in which an allergic asthma is present or

feared, certain synthetic steroid preparations produce rapid, if temporary, relief.

For several reasons (not least being that, in January, the hay fever season seems a long way away) the "combative" methods (number two in particular) are the most widely used. But one man's successful anti-histamine preparation is another man's soporific.

Pharmacologists, a happy, blinkered race, seem to think that all humans are exactly alike and will respond stereotypically to their pet product. Alas, not only do people react in very different ways to each other, the same person may differ from himself now and then. Thus, the wretched doctor has to trust in trial and error. Drug A may be very effective but causes drowsiness.



Drug B may do the opposite. Drug C may do neither but is obviously useless. One of the other drugs in this alphabet may be the perfect answer for the individual patient. Fortunately, with so many to

work through by the time the half-way mark is reached, the patient may be symptom-free, perhaps because the troublesome pollen has passed peacefully into posterity for another year.

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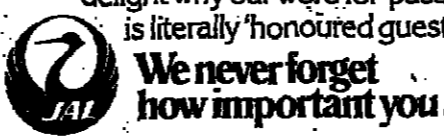
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LOMBARD

A prophet in his own land

By JONATHAN CARR IN BONN

THERE IS something of the Old Testament prophet about Dr. Oskar Emminger, president of the Bundesbank. Just as the party to celebrate the economic upswing is getting nicely underway, Dr. Emminger appears before the frolicking multitude with stern visage and upraised finger. He does not actually have the Bundesbank's duty to defend the value of the D-mark inscribed on tablets of stone—but his message is clear enough all the same. "Woe unto you who stray from the path of stability—for you shall see double figure inflation."

Naturally this is not the way to make oneself popular. The Belgians are upset because they feel the Bundesbank's tough policies are making it harder to maintain the parity of the franc within the European Monetary System. The Americans are irritated by Dr. Emminger's public references to their past policies and current plight as examples of what other nations should, at all costs, seek to avoid.

Things are no easier at home. In Bonn, government officials fear that Dr. Emminger's public, dramatic warnings about growth money supply, inflation and a wages-price spiral may undermine business and consumer confidence. The commercial banks, too, have felt the lash of Dr. Emminger's tongue. They have extended more credit (in the central bank view) than they ought to have done, they have strayed from the path revealed to them by the Bundesbank's money supply growth target. Indeed, so powerful were Dr. Emminger's exhortations to monetary belt-tightening at a recent pre-banquet speech, that several bankers present almost seemed to lose their appetite.

Modest figure

Many non-Germans will find this concern excessive. After all, the West German inflation rate is still well below 4 per cent—a modest figure indeed by almost any international comparison. Might it not be better for Dr. Emminger to pipe down? After all, some may unworthily point out, he is coming to the end of his term as Bundesbank President and, no doubt, might like to stay on for a while longer. Surely he does not want to encourage his own replacement by one of those very commercial bankers whose credit

Moderate

Secondly, leaving aside for a moment the international point, what would be the impact on West Germany domestically of a constantly increasing inflation rate? It would be highly dangerous to assume that West German society would react in the kind of shock-absorbent way which British society has done (although some may well argue that double-figure inflation has already partly damaged that tolerance and common-sense which the British are generally held to possess). Make no mistake. If West German inflation even approached the levels existing in several neighbouring countries, then the kind of moderate government in Bonn to which Germans and the world have grown used could not be guaranteed.

That is not intended to be a horror picture. Bonn is not Weimar. There are several good reasons why Bonn will not become Weimar. One of them is the commitment to a large measure of price stability and a strong currency by an independent central bank which, as it happens, is not in Bonn at all. That is why Dr. Emminger is right not to try to win friends but rather to influence people. There is too much at stake to permit another course.

WHEN in terms of white wines one casts a metaphorical eye over the central Loire Valley—from Blois to Angers—one is inclined to think of somewhat soft, sweet wines: Coteaux du Layon, Quarts de Chaume, Anjou roses, etc. This is not quite correct, for both Touraine and Anjou produce dry whites, albeit not of great characters save for Savenières near Angers. Yet undoubtedly the most distinguished and distinctive dry white Loire lies at either end of the valley: Pouilly Blanc Fumé and Sancerre upstream beyond Orleans and Gien, Muscadet near Nantes, and white produced even further up the river, at St. Pourcain on the Siole tributary and not far from the Massif Central in which France's longest river is born. Most is made there by the local co-operative, and is better known for its rose-and-red, but all are V.D.O.S. wines. On the few occasions that I have drunk them, I have found them agreeable, but shall we say, uneventful. The AC white Loire begins at Pouilly and Sancerre.

Both wines are really dry, with that sharp, attractive "cut" that the Sauvignon grape, from which each alone is made, gives everywhere. The plain Pouilly is made from the Chasselas grape, perhaps with some Pinot Noir added, but it is much drier, heavier wine and in general is being slowly superseded by the superior Pinot. The Blanc Fumé, the local name of the Sauvignon grape—is a flimsy, elegant wine,

while Sancerre, generally grown on much higher, steeper ground, is fuller and fruitier. That is in good years. In others such as 1977, both have a greenness and "strike" that seems to penetrate almost to the stomach.

For years the best known Pouilly Fumé in Britain was Chateau du Nozet, whose wines at one time came solely from its 14-ha vineyard, but although this is now 45 ha its popularity has grown so much, particularly abroad, that 40 per cent of its requirements are bought in must, and the wine is sold under the proprietor's name, Ladocette, at 15, however, higher priced than other Pouillys, such as Chateau de Tracy.

Sancerre, based on the charming little hill town perched high above the river valley, has achieved an even greater success. In addition to its white wine, it has a rose accounting for 15 per cent of total production, though this is somewhat yielding to a red, now representing 5 per cent. These are made from the Pinot Noir grape of Burgundy, and in a good year

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The delights of the Loire

WINE

BY EDMUND PENNING-ROWSELL

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In the last 25 years both these wines have achieved a remarkable increase in popularity and in quantity. In the early 1950s the average output of Pouilly Blanc Fumé was no more than 3,500 hl, although

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Popularity

THE ARTS

Handwritten text in a box at the top right.

Television

Still photos

by CHRIS DUNKLEY

The series does seem to be improving as it proceeds and it does benefit greatly from Macdonald's powerful combination of curiosity and scepticism. His explanations of the positioning of bodies on the battlefield of the American War of Independence for the sake of the cameras and of Dr. Barham's re-creation (and even creation) of pathetic looking waits for the cameras were healthily ironic and tacitly if not explicitly relevant to the exploits of some of today's less scrupulous makers of television documentaries. The sheer wealth of researched material which is presumably just the tip of an iceberg is almost unerring.

Near the start of Pig Earth (which was produced by Michael Dibb) John Berger, with all the marvellous directness one remembers from Ways of Seeing, went far towards explaining the potency of stills by remarking that when we look at a moving film, but when we look at a photograph, however recent, we are looking at a moment from the past.

His programme sprang from the premise that there will be a radical transformation of the world in the 1980s when, for the first time, inhabitants of cities will start to outnumber peasants. The programme, following his book of the same name, was Berger's response to his own question "What constitutes peasant experience?" The pictures, taken by Jean Mohr, complementing Berger's verbal answers.

And how wonderfully clear those answers were! With deep sympathy, but no false sentimentality, Berger talked about peasant feeling for the land, for animals, for climate, for words, for ideas. And never once did he even begin to slip into the jargon of sociology lecturers. Whether describing a goat or an intellectual construction his language was as clear and specific as Bertrand Russell's.

Pig Earth proved again that Berger is one of the precious few geniuses to have turned up on television, and someone should persuade him to work in the medium more often. The stills he presented communicated a lot but his insight conveyed far more.

Waddington Galleries

Patrick Caulfield and others

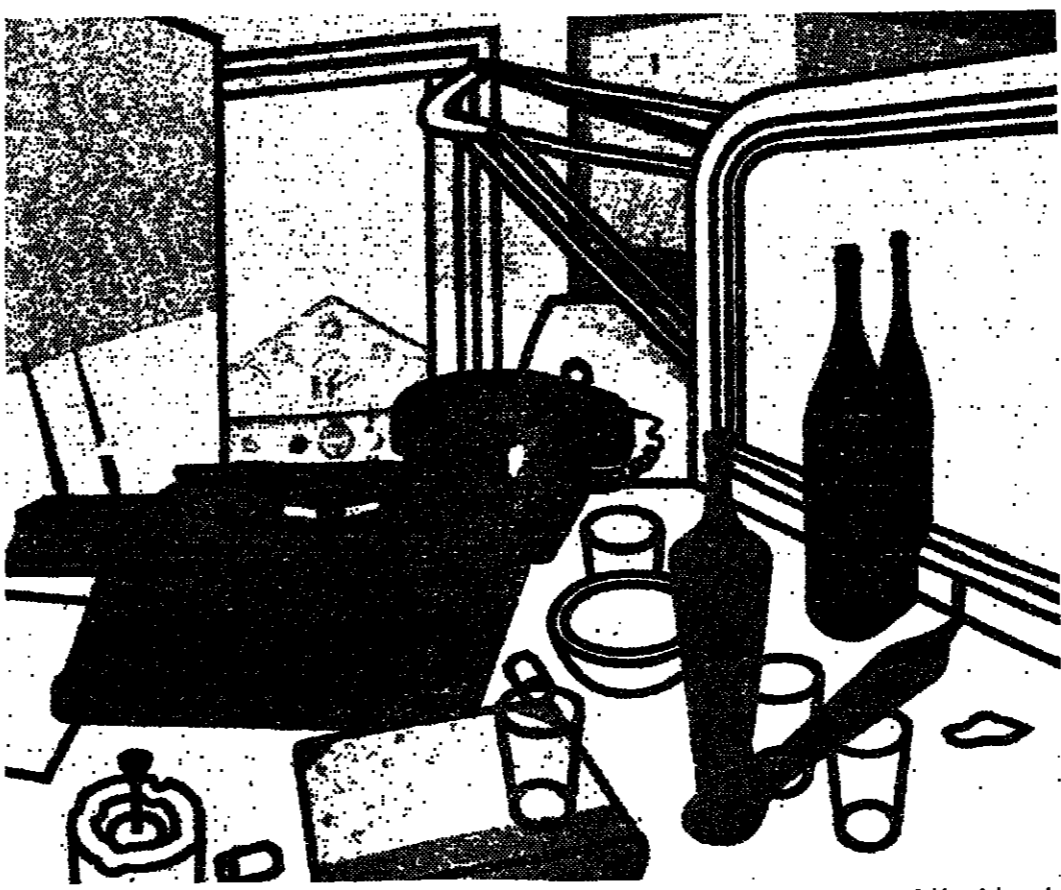
by WILLIAM PACKER

Patrick Caulfield is one among a fair number of figurative painters who, having emerged into some sort of reputation in those so exciting early Sixties, has continued to do very nicely, thank you, ever since, enjoying not only the respect of his fellow artists (and these are jealous times), but also a gratifying demand for the things themselves. The awkward fact that such practical supporters are likely to be either institutional or foreign, and probably both, is not for the moment the point: it is enough to say that though official thanks are less than grudging, and no artist yet has won the Queen's Award for Industry, foreign exchange is always useful to the economy.

But it is worth remarking in connection with Caulfields, for no better reason than that he is showing at the moment (at Waddington Galleries until July 28), that his career, along with those of his peers, demonstrates that there never was, and is not now, a general threat to representation in this country alone have seen him active, and Lucian Freud, Frank Auerbach, R. B. Kitaj, David Hockney, Francis Bacon, Peter Blake, Allen Jones and Michael Andrews, can hardly be said to constitute a period of crisis; difficult at times, perhaps, but never exactly desperate. Many names may be added to the list, all of them producing work that not even the most myopic philistine could consider incomprehensible or even problematical. The lack of general public acknowledgement of our visual artists is neither critical nor official but a social problem.

In itself, however, Caulfield's work does show signs of a problem or two, and these relate to the kind of artist he is, the pattern of his career and the nature of his first reputation. Above all else he is and ever has been a stylist, and indeed at heart the problem would seem to be that even now, nearly 20 years on, he is still the prisoner of the stylistic coup by which he first surprised us. For the stylist, whoever he is, all too soon after that first imaginative demonstration, becomes stuck with his style, which is to say the selection and manipulation of particular material. And eventually, though the variations might be infinite, individually he soon begins to pall. What should the artist do? He may change the scale on which he works, manipulate colour and tone, fiddle with the composition; or at last he might even bring himself to try something new.

The kitsch contemporary icon has served Caulfield well for years, the ghostly modern pot, the souvenir ash-tray from Benidorm, the formica-furnished cafe and the Indian restaurant, with it astonishing wall-paper and blown-up colour photograph



Office Party 1977

Ashley Ashwood

of Lake Lucerne. Cool, dispassionate and ironical, simplified with elegance and the nicest of judgments, his images remain with us long after that first shudder of awful recall has passed, dignified and even beautiful. Treated with the reverence accorded the ancient utensil in its glass case, the unregarded domestic object too becomes remarkable, and not in any sense of social comment but simply as Art.

But, the point made, there is small virtue in endless repetition, even for an artist of Caulfield's delicacy and refinement; and it does seem from this most recent work that slowly, very slowly, he is bracing himself to try something new at last. Yet the big toe is in the water yet, but the thought is there.

And so these are transitional paintings, unsurprising, carrying all the marks of the familiar hand, the simple, confident black line, flat pattern against flat colour, and all describing the ordinary impediments of daily life in office or kitchen; but several things have begun to happen. The imagery itself is now denser and more complex, crowding up in certain cases to the picture-plane; the objects shown are presented less for their own sakes than for the pictorial space they inhabit and inform; and the paintings themselves are, with one exception, smaller than we might have expected, and rather awkward.

Most interestingly of all, Caulfield has continued the more he made with his last show back to the trompe-l'oeil illusion, evidently based on photographic references and deployed as it were a collage element in the design and a selective interest in the quality of the paint itself. This is now the natural incongruity between the elements in the work itself, both in terms of technique and subject-matter, not with simple subject, that now fixes the attention; and with it creeps in a truly surrealistic frisson that is close in spirit to the metaphysical ambiguities of Magritte and de Chirico. It is good to see an artist of Patrick Caulfield's calibre and potential inching his way clear of the ropes at last.

Complementing this intriguing show, in the gallery next door and for no better reason than that Leslie Waddington had the work available, is an admirable selection of drawings from the figure, and imaginative projects upon it, by Henry Moore, covering some 30 years from the late 'twenties to the late 'fifties. And they demonstrate with a most effective economy that Moore too is nothing if not a figurative artist. They also show just how good a figure draughtsman he was as a young man, for with perhaps two exceptions those shown here are not even among his very best, and yet they are still remarkable. One

Festival Hall

Babi Yar

by NICHOLAS KENYON

The full resources of the symphony orchestra are more convincingly marshalled in the support of the State than in criticism of it. Patriotism sounds better in the form of a massive tutti than does protest. Yet in this century there have been some attempts to criticise established regimes in both East and West, through the medium of large-scale musical works. There is no more powerful and bitter work among this small group than Shostakovich's Thirteenth Symphony, which sets texts by the Soviet poet Yevtushenko.

Shostakovich maintained (and Yevtushenko maintains) an uneasy relationship with the Soviet Government: Krushchev criticised this symphony even before it had been performed, the poems were not printed in the programme at the premiere, in December 1962, a subsequent performance was discreetly cancelled, and only a couple more hearings have been provided in Russia. Yet poet and composer did consent to a tiny change, which removed from Soviet officialdom the general accusation of anti-semitism in "Babi Yar"—capitulation, or a harmless gesture to ensure the work's survival? Either way, Shostakovich's grand enlargement of the poet's miniatures has not really gained their grim accusations a wider circulation in the West.

For the Symphony's forces—large orchestra, male chorus and baritone soloist—are substantial enough to deter many performers, so it was a bold and imaginative choice of work with which to conclude André Previn's tenure of the LSO Principal Conductorship. More a cantata than a symphony, the work only manages passing allusion to symphonic movements and form—a desperately unfunny, lumbering scherzo called "Humour," and a pair of linked slow movements. These latter are the work's most

affecting sections: "At the Store" in particular conjures up a bleakness and desolation from Yevtushenko's simple narrative of work-wearied Russian women queuing for food which chills the soul.

Elsewhere, Shostakovich's music is too demonstrative and sometimes too merely exciting for the good of the texts, and one feels only unease at the lavishness of the means for the seriousness of the ends. The first section, "Babi Yar," which has given the symphony its title, is unrelentingly depressing (the text has more to it than this, I think); and the last "A Career" fits oddly onto the whole, its meditation on the creative life is too personal to sit comfortably in its new setting.

The cynical might have applied the final words about successful careers to the evening's conductor. Here is not the place for an assessment of Previn's long and in some ways highly successful period with the LSO (which is not over: when Abbado takes over in the autumn, Previn will be Conductor Emeritus, whatever that means); but it must be said that he controlled the vast bulk of this Shostakovich Symphony with a firm, easy communication, clear in its content; he was never at a loss for the telling, effective gesture. (Dimiter Petkov, the bass—who can also be heard on the new Shostakovich opera recording, Lady Macbeth of Mtsensk—sang with masterful authority and the LSO chorus men growled well.)

On the other hand, the orchestra did not play with any special distinction; and before the interval they gave an account of the Debussy Images which was utterly flat and lifeless: a glittering play of light on water turned into a grey shadow over a muddy pond. Probably only a pre-recording run-through; but we will want to remember Previn and the LSO by far better things.

Elizabeth Hall

London Chorale by DAVID MURRAY

Everything in the London Chorale concert on Saturday was admirably prepared, and winningly rendered under Roy Wales' direction. I assume that the English Concert Orchestra who appeared with them are a fairly ad hoc assemblage, but they began the evening with a most delicately turned "Fingal's Cave" Overture, its tunes in woodwind-octaves sounding deep and plangent. They were no less poised in Fauré's Requiem than in the Mendelssohn, justifying the composer's later, richer scoring (the original added to the basic organ only harp, solo violin and three trombones).

The Chorale made no attempt to produce a French timbre in the Requiem, but they struck exactly the right combination of calm, long-lined legato with direct dramatic urgency in the rare passages which imply it. Mr. Wales' tempi seemed to me

impeccable—always unburied but never sentimentally drawn out—and he knew how to touch the small, inspired harmonic surprises in the score without bending the line unduly. The baritone Roderick Earle was a model soloist, conveying virile piety without religious mannerisms nor unstylish militancy; all his declamation was braced to the limits of the essential Fauré pudor. In lieu of a boy soprano was well found in the "Pie Jesu." A lovely performance; I only resented the programme-description of the Requiem as Fauré's "supreme achievement"—in the 37 years that followed it he wrote all his song cycles, all his best piano music and his grandest chamber music.

We had also the premiere of David Bedford's Of Beards, Fozes and many, many Wonders.

Inspired by a chapter of the 1625 "Hakluytus Postumus or Purchase his Pilgrimes" which recounts the enforced Arctic winter spent by William Barents' crew, seeking a North-East Passage, when their ship was caught and crushed by ice near Novaya Zemlya, it is a graphically effective score. Bedford conjures appropriately ominous and evocative sounds from his modest forces (besides strings, only woodwind trio, trumpet and percussion), and the choral narration is robustly in the manner of Belshazzar's Feast. If the trick of floating a Renaissance sound-vision (here a Praetorian hymn) over a modern texture is not new, it comes aptly and strikingly as the stranded men pine for the absent sun. Bedford's thematic material is coherent, though unmemorable, and the dramatic concision of the two movements compels respect.

Rome exhibition

The City of Cinema

by WILLIAM WEAVER

In the years immediately after the Second World War there were so many American film stars, directors, producers, and hangers-on in Rome that the Rome Daily American ran a regular gossip column entitled "Hollywood on the Tiber." Then Italian inflation became prohibitive, Italian labour—including extras—became organised (and exorbitant); and American productions moved on to Spain, to Yugoslavia, and finally back to Hollywood, California.

That brief, glittering period is documented in a fascinating exhibition currently installed in Rome's vast Palazzo edile Esposizioni in Via Nazionale. Covering the entire ground floor of the building, the show—called "La città del cinema"—illustrates the rôle played by Rome in the history of Italian, and to some extent non-Italian, cinema.

You enter the building, pay the modest admission fee (1,500), and follow the arrow to the left, where you are immediately arrested by a small screen, playing excerpts from the very earliest silent films made in Rome: a spectacular Ben Hur, a film starring Maciste, the first muscle-man hero; Francesca Bartini, super-vamp, driving some poor man insane. A whole room is devoted to La canzone dell'amore, produced by S. A. Pittaluga in 1930. This was Italy's first feature-length sound film. Before its public opening, on October 8, 1930, it has been seen privately by the Duce, who had "expressed his lively satisfaction," according to the papers. The Rome showing was preceded, at the Super-cinema, by Italy's Royal March and the Fascist anthem "Giovinezza" played on a soundtrack and received by "loud and prolonged applause."

The review of the occasion in the Messaggero concluded: "The victory was concluded... as to allow one to predict that the Cines (producers) tomorrow will be able to fill the vast cinema field with many works of art."

Not all the films made in the 1930s and early 1940s were works of art, but many of them were artistic, and the Rome show attaches due importance to the activity of art directors at that time, architects like Guido Fiorini, Antonio Valente (who designed the buildings and the interiors of Cinecittà, Rome's Government-sponsored studio), and the Futurist Virgilio Marchi. Marchi's most important film was probably La corona di ferro (The Iron Crown), a fable directed by Alessandro Blasetti in 1940. The architect's designs for this film are on display, and so are some of the ingenious artefacts he conceived.

Colourful posters illustrate the explosion of Italian films at the end of the war, including the splendid comedy Un americano a Roma (An American in Rome), starring the young Alberto Sordi. There are sections devoted to individual directors—Rossellini, De Sica, Lattuada, Visconti, Fellini—and to the often adventurous producers behind them.

The Visconti section is of particular interest, demonstrating his difficult start, under the restrictions of the Fascist regime. His project for a film based on Ello Vittorini's Uomini e no was rejected. He also tried Billy Budd, and Pavlov, the Fascist Minister of Culture, wrote, in a private report: "Melville is one of those writers who are considered 'classics,' but he's an American all the same... This project was also turned down, and there was considerable opposition also to the planned Palude (Swamp), which Visconti finally was allowed to make: it was the film later called Ossessione, and the show some rare photographs of the shooting of the film.

Rooms filled with mannekins indicate the ingenuity and skill of costume designers, from pre-war films like Waterloo to Piero Tosti's (and Visconti's) Ludwika. There are rooms showing paste jewellery, wigs, shoes (lots of Roman boots, probably from Cleopatra). A life-size saloon commemorates the heyday of the spaghetti Western. And there is a splendid "mythological" section, a kind of underground temple, with gongs, braziers, and other elaborate decoration. Here, too, a screen show bits of film. As I came past, a young lady on a burnished throne was saying to a young man dressed only in breech-clout and olive oil: "You have no idea of the plague that has struck my kingdom." His blank look confirmed her statement.

Film music accompanies the visitor, who at one point hears also a sound-track of famous one-liners from "comedies-Italian style." The show is compendious, instructive, amusing, and steeped in nostalgia.



The Kodak "Brownie" that could be worked by man, woman or child—'an early example of its use featured in 'Camera'

Covent Garden

José Carreras by RONALD CRICHTON

Carreras is one of the top opera singers of the day and one of the best—a lyric tenor with a voice of great natural beauty, well schooled, not large but perfectly well able to project in a large house. His platform presence is engaging, modest and sympathetic, discreet even on the rare occasions when he pulls out the stops. It is not surprising that he should

have drawn a large, appreciative audience on Sunday night for his first recital at Covent Garden. What else is there to say? These celebrity concerts do differ greatly from one another. Singers from Southern Latin countries have, or think they have, smaller repertoires than German-speaking ones, since with rare exceptions the field of German Lieder is closed to them. There remains what German singers cannot always give—the unalloyed pleasure of hearing a beautiful instrument deployed in music that may have little other recommendation than being well written for the voice.

Carreras sang some Handel fluently and three arias of Bellini in a way that made one realise that they are not less than the lesser efforts of the great Germans. He sang arias from Bellini's I Capuletti e i Montecchi (more recognisable as Romeo and Juliet and from Rossini's La pietra del paragone). It was one up to him that he chose these and not more obvious pieces. He sang a group of Tosti, who combined a gift for unfailingly singable lines inherited from the age of bel canto (he was a pupil of Mercadante) artfully presented in a mixture of Neapolitan popular and Edwardian drawing-room style—when they are done as well as this they are not to be despised. He sang some early Fauré in

Sabbatical for Stuart Burge

As from August 1 Stuart Burge will take sabbatical leave from the Royal Court Theatre and will direct D. H. Lawrence's Sons and Lovers for ATV in a version for television by Trevor Griffiths. In his absence Max Stafford-Clark will take over as artistic director.

Early Death That's Life!

Nobody wants to give birth to a baby who is going to die. Yet worldwide one baby in ten dies before the age of one. Not a statistic—a baby. A baby who never had a chance. Millions of women throughout the world do not want any more children. They know that too many mean poverty and hunger. That's why in some countries there are more abortions than live births. Yet only half the couples in the world know how to plan their families. Population Concern with your help—finances voluntary family planning projects throughout the world. Projects that can



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BANKERS ORDER form with fields for name, address, and signature.

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Tuesday July 3 1979

The sterling dilemma

TWO EVENTS yesterday underline the growing urgency of the new sterling dilemma: the excessive strength of the currency. The monthly report on the economic situation published by the Confederation of British Industry showed a sharp increase in worries about future competitiveness; in spite of buoyant order books for home and export delivery at the moment, industrialists are now fearing the kind of obstinate recession foreseen by the Treasury and many independent forecasters. At the same time the rise in sterling accelerated again, to bring its rise since the Budget to 4 per cent.

Temporary
The basic causes of this performance are three. At bottom the rising comparative advantage of possessing North Sea oil would make sterling strong under any likely circumstances. Within limits this result, which results in improved terms of trade and lower inflation, is part of our good fortune, though industries exposed to especially severe competition may find it hard to see it in this way. In addition, the need—it is to be hoped that it is a strictly temporary need—for high nominal interest rates greatly increases the attraction of sterling for foreign investors.

However, in one respect the damage to British competitiveness is a purely self-inflicted wound. We have listed two factors attracting foreign capital inflows—which may be temporary. These could be balanced, in part at least, by outflows of British capital, leaving the exchange rate stable.

Cautious
In fact, of course, such inflows are still strongly inhibited by exchange controls left over from the days of sterling's near-collapse. It is said and generally believed in market circles that a government should be moving so fast in dismantling these measures that it is now becoming clear that the delay could also do severe and lasting damage to the British productive economy. The history of all the major currencies since 1971 suggests that market forces tend to produce excessive initial adjustments before an equilibrium is found; policy should be aimed to damp down the fluctuations now taking place, not to amplify it.

The main controls affect three potential flows: the flow of currency to finance direct investment abroad by UK companies; the financing of foreign trade by UK financial institutions; and portfolio investment.

Since the Budget only direct investments up to £5m are fully liberalised. It is absurd in present circumstances that any British company which may wish to use its UK cash balances to finance foreign activities should be forced to borrow money abroad for the purpose—though companies may well decide to do so for prudential reasons. It is absurd also that only merchants have been allowed to resume the trade-financing activities which had to be suspended during the sterling emergency of 1976. It is equally absurd in Whitehall that these flows may be "unstable."

Lesser risk
The mere fact that sterling's movement is consistently upwards does not mean that an appreciation of over 1 per cent a month is anything other than unstable and destabilising. Slightly bigger risks might be involved in abolishing portfolio controls; but they still appear smaller than the risks involved in not doing so. The Government professes the right principles; it should act on them.

It must be admitted that there is no guarantee that in present circumstances even a full liberalisation of capital movements would take the pressure off sterling; but at least it could reflect market forces rather than an administrative contrivance. Only then could it be judged rationally if the very doubtful case for opposing market forces by currency intervention should be re-examined.

Experience suggests that intervention matched by extra funding—as is necessary to preserve monetary control—has little effect on exchange rates; but intervention in the forward markets might be more effective for the postman, as it did under the Heath Government and in Ireland this year. But there is another, more hopeful, possibility. The UPW executive has said publicly that the productivity conditions that were attached to the January pay agreement were "little more than window dressing for the benefit of the government's pay watchdogs, who were at that time still active. Now the Post Office can demand genuine productivity improvements and offer genuine increases in real wages. Of course the pay increase must not absorb all the benefits of a productivity improvement, but there is no point in pretending that productivity can be bought with purely nominal pay increases which only just keep up with inflation."

A challenge for the Post Office

JUST AS the Post Office was revealing yesterday that the millions of letters that have accumulated over the past month of postal disruption are at last being cleared, Sir Keith Joseph was announcing in Parliament an urgent investigation into the possibility of abolishing the postal monopoly. Although opposition MPs expected Sir Keith's announcement to enrage postal workers he was in fact to mount his investigation, even if the current difficulties are not resolved. Sir Keith is unlikely to come up with any real alternative to a postal service run broadly as a monopoly by the public sector. But his investigation will be valuable if it brings into the open some of the serious weaknesses in the postal service, the style of management which has for years stressed cost-cutting rather than high standards of service.

Post service
An analysis of the causes of the postal service's poor performance may help the unions and management, with the minimum of government interference, to find a solution. That productivity needs to be improved is admitted by all sides—even by the UPW's leaders. After all, their own members are the main victims, through low wages, excessive hours and a six-day week of the Post Office's inefficient work practices. But productivity can be increased either by cutting manpower and maintaining existing services or by improving services with existing manpower. Could the Post Office management secure its workers' backing if it committed itself to the latter course?

In January this year the (UPW's) leadership agreed to a number of important productivity proposals which could have laid the foundation for a revival of the postal service. The agreement covered, to a limited extent, such issues as the employment of part-time staff during the summer, the gradual introduction of work measurement and the occasional diversion of mail between sorting offices to prevent the logjams which cause many of the service's frequent delays, and

also account for the huge demand for overtime in some areas.

In May the men repudiated these agreements and rewarded their leaders with a censure motion, for "bringing the union into disrepute." It may be that the CPW's membership is irretrievably pig-headed, in which case the Post Office's only option will be eventually to take them on in a protracted fight. This would produce immense disruption and probable defeat for the postman, as it did under the Heath Government and in Ireland this year.

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Quagmire
The moderates in the UPW may still be interested in raising productivity, in exchange for better wages and working conditions. This year's round of negotiations between the UPW and the Post Office is not yet complete, since the workers are now coming back to management with a demand for a top-up to raise their pay increase to the level of 15 to 17 per cent won by most telecommunications workers.

The Post Office must now insist on the reinstatement of some at least of the productivity clauses originally accepted by the UPW leadership and it must be prepared to make genuine concessions on pay, on the expansion of services or on the 6-day week in return. This summer must see the first step along the road to better working practices, leading away from the quagmire of low productivity, poor service and low wages in which the Post Office is now stuck.

Eastern bloc energy under pressure

A KEY factor in the world energy equation was conspicuous by its absence at both last week's energy summits in Geneva and Tokyo. That factor was the Soviet Union—the world's largest producer of oil and coal and fast catching up with the United States in the production of natural gas.

But Comecon also faces an energy squeeze in the 1980s and Comecon's own energy summit in Moscow last week drew roughly the same conclusions as the West about the need to push ahead at full speed with an accelerated nuclear energy programme and an oil and gas conservation programme.

Annual Soviet oil output is currently in excess of 11m barrels daily—as against 8½m for Saudi Arabia. Some 3m barrels of this total is exported, split roughly 55/45 between Comecon and western or hard currency markets. This year the Soviet energy industry is scheduled to produce 593m tons of oil, 404bn cubic metres of gas and over 750m tons of coal—plus hydro- and nuclear-generated electricity.

In spite of this vast output, however, the Soviet Union will not be able to satisfy its own growing energy needs. It is dependent on its Comecon partners in the 1980s and still maintain a margin for export to the hard currency areas which is vital if it is to earn the foreign exchange required to import the sophisticated oil and gas equipment it needs from the West.

Taken together, the prospect of a) increasing East European demand for OPEC oil, b) Soviet demand for western oil and gas equipment and c) East-West co-operation in the development of Soviet energy resources, seems certain to ensure that in future the Soviet factor will impinge with ever-increasing weight in global energy discussions.

Note of urgency

As far as Western Europe in particular is concerned, the potential for East-West co-operation in energy matters looks like injecting a new note of urgency into the hitherto desultory negotiations for closer co-operation between Comecon and the Common Market. Significantly, last week's Comecon energy summit closed with the request for an urgent meeting with the Common Market authorities to try to speed up the pace of negotiations.

Although the Soviet Union is not a member of OPEC it has consistently supported OPEC demands for higher energy prices and has indeed been a major beneficiary of them.

Neither the Soviet Union nor its Comecon partners have come unscathed through the Iranian troubles which contributed to the current OPEC price rise. Closure of the IGAT I gas pipeline between Iran and the Soviet transcaucasian republics caused Georgia, Azerbaijan and other southern republics to freeze last winter. Possible Iranian abandonment of the complex gas operation under which Iran is to be piped to the Soviet Union through the proposed IGAT II pipeline, while Soviet gas was piped to Western Europe, is another major headache. Cutbacks in Iranian oil shipments have also badly hit the oil import plans of Romania, Czechoslovakia and other Comecon countries, which

are being forced to diversify their oil import sources as a result of Soviet reluctance to increase Soviet oil sales to them in the 1980s.

The Soviet Union currently exports around 50m tons annually to its Comecon partners but has made clear that in future only gas and electricity supplies will be guaranteed to rise in quantity. The Soviets clearly want to retain their capacity to export oil and gas to hard currency markets. Last year these exports fell by an estimated 18 per cent.

But oil and gas exports account for nearly 50 per cent of total Soviet hard currency export receipts. Last year hard currency oil exports alone were worth 3,570m roubles, around \$5.5bn. Soviet sales on the spot market and higher gas and oil export prices could push the figure up substantially this year—provided it has the oil to export. But output in the first five months of this year was down 5m and 7m tons below target while deliveries to Comecon were higher.

Over the last decade the annual rate of increase in oil production has been halved from 8 per cent to around 4 per cent. This reflects the fact that production from the relatively shallow and accessible oil fields in the Caspian and Urals-Volga regions has been steadily declining while the bulk of new production and reserves are in the inhospitable Siberian wastes or the deserts of Kazakhstan. These are thousands of miles from the industrialised west of the Soviet Union and its main export outlets.

According to Soviet estimates, 45 per cent of world gas reserves, 57 per cent of world coal reserves and probably a third if not more of world oil reserves belong to the Soviet Union, but 80 per cent of these resources are locked away in the eastern or northern part of this vast country while 80 per cent of energy demand comes from the relatively urbanised and industrialised western regions. The logistical problems alone are enormous.

Furthermore, as the geographical axis of the Soviet oil and gas industry has shifted eastward, so the need for more sophisticated exploration, drilling and production methods has increased. There was little need to develop sophisticated methods and equipment up to the end of the 1960s, as the bulk of Soviet oil had been coming from relatively shallow wells in accessible parts of the country. Tackling the problems of depth, distance, extreme cold in winter and boggy tundra in summer has taken the industry into a new dimension. Indeed,

a high proportion of the hard currency earned by oil and gas sales has had to be ploughed back into the import of a vast range of oil- and gas-related plant and equipment.

Recent western studies estimate that the Soviet market for offshore equipment alone is likely to reach some \$24bn over the next decade. This reflects the fact that future exploration and development is likely to concentrate on drilling at greater depths in areas like the Caspian and other older production areas and development of both on- and off-shore deposits in north and north east Siberia, the Barents Sea and off Sakhalin Island.

Similar problems face development of the coal industry. The Soviet Union main hopes for boosting coal output to around 1bn tons annually by the 1990s depends on the development of the virtually limitless open-cast deposits of Kansk-Achinsk in central Siberia and Ekibastuz in Kazakhstan. Transporting coal by rail to the industrialised West would consume almost as much energy as contained in the wagons.

Instead, five huge 4,000 mw power stations will be built on the site of the open-cast mines at Ekibastuz and the bulk of the 20,000 mw which will be generated there by the turn of the century will be transported 2,500 kilometres by a special 1,500 kv line—provided extensive research into high voltage lines makes this a feasible proposition. A similar power line is planned for Kansk-Achinsk, where coal-based power stations generating no less than 100,000 mw will make it the Soviet Union's main electricity generating centre in the next century. Already half of Soviet coal output is used to generate electricity and this will rise to 75 per cent when the two schemes are completed.

Limiting oil and gas
The emphasis on coal, hydro and nuclear sources for electricity generation is one of the principal lines of Soviet energy strategy. The aim is to limit oil and gas usage to transport, industrial processing and as a chemical industry feedstock.

It is a strategy which extends to Comecon as a whole. In the course of the current five-year plan, which ends next year, the Soviet Union originally committed itself to supplying some 360m tons of oil to its East European allies. It now looks like supplying around 380m tons, although most of the above



MAJOR OIL & GAS REGIONS AND SITES OF FUTURE OIL FIELDS

quota oil is being delivered against payment in hard currency or the equivalent in export quality food or industrial goods.

The higher international oil prices which have benefited the balance of payments of the Soviet Union have led to serious problems for Eastern Europe. Since 1975 the Soviet Union has been charging its East European partners at a rate based on the average international price of oil over the preceding five years.

According to the Soviet Union, such prices up to now have been on average some 25 per cent below world market prices. Much of this apparent advantage has, however, been whittled away by Soviet insistence that East European countries help finance and build major energy projects such as the Orenburg gas pipeline. This 2,750-kilometre-long pipeline from the foot of the Urals has been completed ahead of schedule and is now reportedly capable of transporting 45bn cubic metres annually of which 15.5bn cm is supplied to the East European countries which participated in its construction.

Recent Soviet hydro-carbon discoveries have turned up far larger quantities of gas than oil. This has obliged the Soviets to take a tough line with their Comecon partners on future oil deliveries, only partially sweetened by the willingness to supply more gas and electricity. These deliveries will make up the bulk of the 20 per cent total increase in Soviet energy exports to Comecon over the next five year plan. But plans to create 150m kW of extra generating capacity by 1990, largely through expansion of nuclear power, will still leave Comecon short of energy and increasingly reliant on OPEC oil in the intervening period. The nuclear plan will also squeeze the East European economies, as they will have to supply much of the plant and equipment, using high energy intensive processes, before the power stations can actually be built and come on stream.

Nuclear power station design and fuel enrichment remains firmly in the hands of the Soviet Union but all countries are being encouraged to specialise in manufacturing components. Czechoslovakia and East Germany are playing a major role in this. The Soviet Union also plans to construct a series of nuclear power stations near its western border and will export electricity through the Comecon power grid, which is also being extended and modernised.

At the same time, Comecon

countries are stepping up development of their own extensive coal, lignite and other energy sources and other oil prices are the precursors of a more fundamental revision of the energy price structure aimed at increasing fuel efficiency and conservation.

Significantly, the energy crisis which struck home with a vengeance this year when a harsh winter underlined the precariousness of energy supplies and led to widespread power cuts—is a major factor behind the replacement of traditional Marxist economic theories and a new-found faith in the price mechanism.

Problem of subsidies

Hitherto subsidised domestic light and heating, and slow adjustment to the realities of international energy price levels, have slowed down efforts to use energy more efficiently. Growing vehicle ownership and relatively rapid economic growth have also kept energy demand rising by between 4 and 6 per cent annually. In some ways the Communist bloc has been an efficient user of energy—the widespread use of power station waste heat for domestic central heating and greenhouses and the emphasis on public rather than private transport are but two examples. But little attention has been paid to insulation and the scope for conservation is very large, as in the West. The rate of economic growth throughout Comecon has also slowed markedly over the last two years in particular and could well decelerate further over the next five years, during which time improving the energy supply and a concentration on improving quality and efficiency, rather than growth per se, will be the hallmark of the various national plans.

Meanwhile, it is becoming increasingly clear that exploiting the full potential of Soviet oil, gas, coal and other raw materials is beyond the resources of the Soviet Union and its Comecon allies alone. Hence the Soviet interest in trying to involve Western—especially Japanese—firms, in joint ventures stretching well into the 21st century and involving vast amounts of Western finance and technology in return for assured energy and raw material supplies on a similar long-term basis.

The Soviets firmly believe that, as the energy crisis deepens and energy prices con-

tinues their inexorable rise, the attractiveness of such schemes is bound to increase. Against this argument, however, higher energy prices will also make the development of hitherto uneconomic Western energy projects more viable.

But West Germany's reported interest in importing Soviet nuclear-generated electricity in exchange for participation in the Soviet nuclear programme is an interesting indicator of what is likely to be growing West European interest in energy co-operation.

Clearly, political as well as economic factors will play a major part in the willingness of western firms to participate in such long-term projects. Japan, with its geographical proximity, paucity of energy and raw materials and technological prowess, is in many ways the most logical partner for joint ventures in Siberia.

But the signature last year of the Sino-Japanese Peace Treaty, Soviet refusal to give back the Kuriles Islands and the new economic opportunities emerging in China itself have placed a question mark over future co-operation.

The latest round of the energy crisis could well lead to a reappraisal. Japan recently agreed further finance for oil exploration off Sakhalin Island. But joint U.S.-Soviet-Japanese development of the vast South Yakutia gas deposits is still bogged down in complex negotiations even though deposits of 1,000bn cubic metres required for the deal to go through have now been proven.

This \$4bn, 25-year project is typical of the kind of deal the Soviet Union wants to get off the ground in the next decade.

The potential scope for future East-West co-operation in energy matters is clearly enormous, but so are the risks. The American administration, for its part, has now come round to the view that the development of Soviet energy resources is vital if the world energy shortage is to be kept within reasonable limits. This marks a reversal of original attempts to put pressure on the Soviet Union to modify its stance on dissidents and other contentious foreign policy issues by withholding export permits for energy-related exports, including an entire \$144m drill plant.

A major influence behind this decision was the pessimistic CIA report published two years ago which saw the Soviet Union and its allies becoming a net importer of oil by the mid-1980s. If that happens it could make the present scramble for oil look tame by comparison.

MEN AND MATTERS

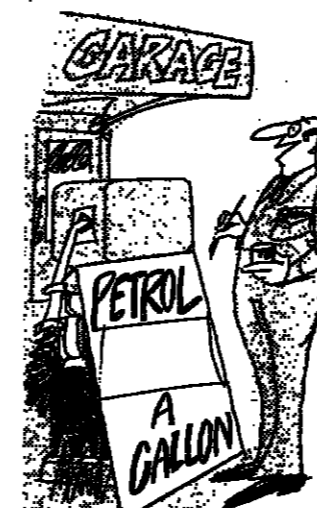
Lobbing a chip into the office

The axe over the heads of the Quangos is rumoured to be swinging near the ears of the Location of Offices Bureau. This month the LOB will bring out its report, announcing that it spent £370,000 last year. It will also give details of a project going to the very heart of LOB's role in encouraging firms to move (out of cities, or in again, according to the current thinking). Diana Morris, an economist who is the bureau's senior research officer, is launching on a study of how micro-electronics will affect the need for office space in the next decade.

This is a topic from which most people involved with "chips" shy hurriedly away. Optimists point out that in places like Houston, where the silicon revolution began, more offices are being built than ever before. Pessimists claim that many of the office towers put up since the 1950s will one day be empty, echoing monuments. I gather that the LOB's investigation will not be complete until next year, by which time a desirable set of offices in Chancery Lane may have come on to the market—its own.

Showing off

There are parties and there are art world parties. Most galleries hope to sell a high percentage of pictures on offer at special preview exhibitions, so there is a tradition of giving in the cheque books with gifts. In the Mayfair galleries the spread can reach epicurean proportions, but few compare with those of Roy Miles of St James', a 40-year-old ex-Liverpool hairdresser. To launch his summer exhibition of Victorian paintings there was caviar and champagne, vodka and smoked salmon, huge silver carvings of Victoria and Albert—and like the cherry on the cake, the Minister for the



"Harry... think of a number."

Arts, on hand to ensure that the finest paintings, a quartet of the Seasons by Burne-Jones, should not leave the country. He was lucky. As yet—anonymous national gallery is putting up the £250,000 that Miles asked for them.

Roy Miles is a great believer in publicity and tried to cash in on the oil boom by taking British sporting pictures around the Middle East. The Islamic world is not too keen on images, but there were a few buyers in Kuwait and Miles got "A" for Enterprise. He sees his current show as the epitome of his career. Over £1m worth of paintings—paid for by himself and friends after unhappy experiences with banks—have been garnered from all over the world and already there is £500,000 in revenue to enable him to relax a little.

He sees himself as something of a patriot, concentrating on British paintings, but not a collector himself. "I like to get away from business in my house, and besides it is so often let to friends," he says. His survival in the cut-throat world

of fine art, and his independence of the banks, has earned him some respect from the old hands. He is also unusual in buying most of his stock from private sources. "It is so easy to get carried away at auctions," he says.

Pets on the menu

By now perhaps a little dogared, there is somewhere in the desk of Peter Walker, the new Secretary for Agriculture, a letter addressed to his predecessor John Silkin on the subject of rabbits. It emanates from Cheltenham, home of Peter Horne, general secretary of the Commercial Rabbit Association, who is much exercised about the vast quantities of Chinese rabbit meat coming on to the British market, undermining the true blue product. The CRA says the difference in price is 16p a pound—the Chinese selling at cost price in order to collect much-needed foreign currency—and that hard-pressed British breeders are being forced to sell their "far superior" wares abroad. (The British get through 9,000 tons of Chinese rabbit a year, and well under 2,000 tons of their own.)

"We'll be taking it up with the new lot," says Horne, but he sounded a little despondent about persuading the British housewife to see rabbits of any nationality in a more carnivorous light. The myxomatosis outbreak of five years ago put many potential rabbit eaters permanently off the idea, even though it affected only the wild variety. "Waterloo Down has had an even worse effect," Horne added gloomily.

Emotion at Euston

This morning there will be an emotional ceremony in a dilapidated house near Euston Station. The liberator, Francisco de Miranda, will be returning to London in honour. Ambassadors

of the Latin American States will pay tribute to Venezuela's national hero, as the "Casa de Miranda" is inaugurated.

The old revolutionary will only be present in spirit, of course. It was in 1810 that Miranda and Simon Bolivar plotted in the house at 58 Grafton Way. But Juan Sucre-Trias, Venezuelan ambassador in London, is determined that Miranda's name will never again be forgotten in the capital that gave him refuge.

Sucre-Trias identified the Grafton Way house and has spent several years buying it and four houses on either side. An undisclosed—but certainly massive sum—will be spent to create a Latin American cultural and political centre. The ceremony today will be conducted by the President of Colombia, Dr. Julio Turbay-Ayala, who is currently on a trip to Europe. A bust of Miranda will survey the gathering of 20 Ambassadors and sundry notables, including Nicholas Ridley, Minister of State at the Foreign and Commonwealth Office.

Perhaps democracy has not flourished in Latin America quite as was envisaged by the flamboyant Miranda—who fought in the American War of Independence, the French Revolution, and in Venezuela, then died in chains as a captive of the Spaniards. But he would doubtless approve of one vacant place at this morning's function: the representative of Nicaragua has not been invited. "We thought it might be embarrassing," explained an official at the Venezuelan Embassy.

First things first

A colleague asked his small son how he was getting on at school. "Pretty good," he said. "I learned how to write today." "That's very good," his father said. "And what did you write?" "I don't know," came the reply. "I can't read."

Observer

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FINANCIAL TIMES SURVEY

Tuesday July 3 1979

ACCOUNTANCY

The difficulties of finding agreement on setting accounting standards have again become controversial in the past year since the publication of the Watts Report, a consultative document. Meanwhile, the accounting bodies and large accounting firms believe that there is not much point in setting standards if there is no mechanism to enforce them.

Industry lobby groups emerge

By Michael Lafferty

A LARGE part of the past year in British accounting has been taken up with discussions about the Watts Report, a consultative document titled "Setting Accounting Standards" which considers whether present standard-setting procedures might be improved. The document itself was published almost a decade after the accounting bodies took upon themselves the task of "narrowing the areas of difference and variety in accounting practice" through the publication of accounting standards.

Over the years, however, controversy about individual standards and proposals, and increased willingness among large quoted companies to ignore pronouncements, have convinced senior accountants that improvements are necessary. One of the more striking examples of this is a letter expressing considerable concern about existing standard-setting procedures which Mr. David Rae Smith, senior partner of Deloitte Haskins and Sells, sent to Sir William Shippings, immediate past chairman of the Accounting

Standards Committee prior to his retirement.

Under the present system accounting standards emerge from the Accounting Standards Committee (ASC), a body composed entirely of representatives of the main accounting bodies. ASC is controlled by the English Institute, which accounts for 12 of the 23 members. In terms of interest the committee is dominated by auditors and accountants in industry—each with 10 representatives. In addition, there is one accounting academic, one Government representative and only one representative of users of accounts.

Up to now, and probably for the foreseeable future, ASC has tackled subjects on an ad hoc and pragmatic basis, depending on whatever seems to be most important at the time. There is no fundamental accounting conceptual framework guiding standard-setting, beyond the general historic cost convention which is the basis of accounting in virtually all countries of the world.

It was probably inevitable that the standard-setting exercise would run into trouble. Indeed, it seems somewhat remarkable that the accounting bodies were able nine years ago to step into an area which had hitherto functioned without rules in order to lay down the law. It could be said, however, that there was little to object to in the first few years, since proposals and standards seemed either eminently sensible or favourable in their effect on reported profits. In addition, the government of the time had made it quite clear, in the aftermath of affairs such as Pergamon Press and GEC/AEI, that

it wanted the profession to put its house in order.

Serious controversy and opposition from industry to a standard first emerged with the draft standard on research and development. ASC had wanted to require all such expenditure to be written off as it was incurred, but in the end had to settle for a standard that said capitalisation of certain development expenditure was permissible under what were said to be restrictive circumstances.

Results

The next confrontation with industry came when ASC's standard on tax accounting started to produce unacceptable results in company accounts. The standard, entirely in line with the historic cost convention, said that companies should make full provision for tax liabilities, regardless of whether the tax liability was deferred by government incentives such as stock appreciation relief and 100 per cent capital allowances. This soon meant, however, that companies were building up vast deferred tax balances in their accounts—amounts which, it seemed, might never have to be paid to the Revenue. Industry wanted a tax standard that was more realistic—and it got it when ASC took the unprecedented step of suspending its previous ruling on the area.

Further confrontation between ASC and industry groups erupted a year or so ago when property companies realised that the standard, SSAB 12, dealing with depreciation of fixed assets, might wipe out reported profit figures. While ASC was entirely in line with historic cost accounting in drafting this standard, it is also arguable

that the convention is not appropriate for companies whose activities have more to do with valuations than costs.

The property company affair was one of the most humiliating for the standards committee, since it resulted in the English Institute of Chartered Accountants refusing to endorse the standard. ASC had no option but to exempt the property industry for a face-saving 12 months. This has now become all but a permanent exemption.

One of the features of all these battles was the increasing emergence of industry lobby groups whose objectives were to ensure that accounting standards and proposals were not too objectionable as far as companies, the preparers of accounts, were concerned. One such organisation is the Midlands Industry Finance Directors Group, whose chairman is Mr. Paddy Custis, finance director of GKN. Mr. Custis, incidentally, recently refused a guaranteed seat on ASC because he believed he would face a conflict of interest.

Other industry pressure groups include the Scottish Finance Directors Group, the Nationalised Industries' Finance Directors Group, and the Hundred Group, a London-based body which claims to include chief financial officers (all of whom must be chartered accountants) from the largest businesses in the country.

The Watts Committee's work has to be seen in the light of all these developments. The report concluded that there was a need for accounting standards, made a number of uncontroversial recommendations and suggested the possibility of the Stock Exchange, or the Council

for the Securities Industry, the new City self-regulatory body, taking a more active role in enforcing standards should be explored. This latter tentative proposal has since developed into an unusual public controversy with top accounting firms criticising the Stock Exchange for its shortcomings and Exchange officials being none too complimentary to the accounting firms.

Weakness

The accounting bodies and the large accounting firms appear to have come to the view that the whole standard-setting exercise suffers from a major weakness so long as there exists no mechanism for enforcing standards on companies. Until now quoted companies have simply been persuaded to apply standards because most finance directors, like auditors, are qualified (generally chartered) accountants. Failure to observe standards would normally lead to a qualified audit report, and there was always thought to be the possibility that the powers that be in the profession might bring pressure to bear. There was also a statement in the Stock Exchange Listing Agreement that companies were expected to observe standards.

That was all very well so long as it appeared to work. Over the years, however, and particularly recently, it has become clear that the company which ignores accounting standards or otherwise flouts generally accepted practice usually gets away with little more than a bit of adverse publicity. In the U.S. qualified accounts will not be accepted for registration with the Securities and

Exchange Commission, with the result that the U.S. auditor is in a strong position in his dealings with his client. In the UK, on the other hand, auditors who have qualified more and more company accounts have had to face a backlash for supposedly indulging in "technical" audit qualifications. When they do qualify today the consequences are far from dramatic.

It is in this context that the big auditing firms have turned their attention to the Stock Exchange. They argue that the Exchange's listing agreement, which all companies are supposed to follow, requires compliance with standards (actually, the agreement states that companies, while the main users of accounts, are in any case those who hold shares and trade in the stock market). It would also appear to be in the interest of investors that all companies should observe the same language in their financial statements.

The Stock Exchange for its part has not been slow to emphasise its central role in the self-regulation of the City. But it draws the line at getting involved in the enforcement of accounting standards.

Commenting on the Watts report, the Exchange had this to say: "It is our belief that standards should be received, accepted and implemented by all those involved in the preparation of financial statements. Once it is recognised that each standard, has been drawn from accepted accounting principles, and once it is recognised that standards express what is generally held to be best accounting practice, we believe they will recommend themselves."

The Exchange's attitude may

need to be seen in the light of the numerous professional attacks on its alleged failures. After all, the job of enforcing accounting standards would be unlikely to enhance the attractions of the stock market.

Perhaps the enforcement solution that will eventually emerge will be based on the proposals of the English Institute of Chartered Accountants that the GSI or the Stock Exchange, together with the accounting bodies, should establish a review panel to inquire into cases of non-compliance with standards. The Stock Exchange recently announced that it is giving consideration to this suggestion, while the Council for the Securities Industry is also thinking about it.

Bolster

But many users of financial statements argue that something much more fundamental than the bolstering of the present set-up through the introduction of some enforcement mechanism is necessary. The most forthright and best argued comments have probably come from the National Economic Development Office, the executive arm of NEDC, the national economic planning forum. NEDC claims that the present standard-setting system has tended to produce standards which are as much, if not more, for the protection of the auditor as for the improvement in the comparability and accurate disclosure of intelligible accounts.

In simplest terms the office would like "to see the present bias in favour of preparer and auditor shifted towards the user of accounts—interpreted in the widest sense as including, for

example, employees of the company." NEDC also dismissed claims in favour of flexibility from some auditors by stating its belief that "companies have enough in common for common accounting standards to be applied."

NEDC wants to see binding and relevant accounting standards covering public and large companies and says it regards this as important for the proper functioning of financial and capital markets. It also believes that Stock Exchange should enforce accounting standards on listed companies, with the ultimate weapon being the right to suspend a company's share price.

What eventually emerges from the Watts report discussion will not become clear until public hearings—the first of their kind the UK accounting profession has had—take place this month. Whatever the outcome many informed accountants—whether auditors, finance directors or investment analysts—seem to accept that stewardship accounting as practised in the UK will have to undergo some major transformation over the next decade.

On the enforcement front it is inconceivable that the present system, where companies can with impunity chop and change accounting policies, will be able to continue. Equally the accounting profession will have to make up its mind that standards exist for one purpose—to serve the needs of users of financial statements. Unless the present self-regulatory system comes up with these results within a reasonably brief time the long-term prospects for accounting standard-setting in the private sector are remote.

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THE PAST year has brought some important changes to the shape of Britain's accountancy profession. At the top end the much forecast disappearance of Turquands Barton Mayhew, one of the country's 10 largest firms, was witnessed through a merger with Whinney Murray (now Ernst and Whinney). In the same league it became known about the end of 1978 that Thomson McLintock was involved in talks which could eventually lead to the formation of a major international accounting group to rival any of the Big Eight firms.

Moving down a little, there has recently been news that Arthur Andersen, the smallest of the Big Eight in the UK, is having merger talks with Tansley Witt, a typical representative of the large medium-sized accounting firm. Finally, last month came the announcement of a merger between two smaller medium-sized firms—Finnie Ross Wild and Allfields. There is more than enough here to bear out what is now the conventional wisdom about the UK accounting profession—the line that says the Big Eight

will continue to squeeze out the medium-sized practices by taking over their larger clients. In the Turquands case a move had been predicted by close profession-watchers for years. On the national front the firm somehow seemed to have lost its former competitive edge. Despite its size and strength in the Far East, Turquands was more often in the news because it had lost a client rather than gained one.

Internationally the firm was involved in a loose association called Klynveid, Turquands VDTG. Originally, this had started out as an effort by three leading European accounting firms—Klynveid Kraayenhof of Holland, Deutsche Treuhand of Germany and Turquands—to develop a European counterpart to the Anglo-American Big Eight. In addition, it had a typical series of associates around the world, including Hurdman and Cranston in the U.S. The concept had a logic but it never seemed to work, probably because the individual firms were not willing to give up enough for the benefit of the group as a whole.

The merger with Whinney Murray takes Turquands into one of the Big Eight without any of its former European or North American associates. Offices of both groups in places such as Australia and S. Africa seem to be in the process of merging—an indication of how important referred fee work can be.

The Thomson McLintock development is not unconnected with what happened to Turquands. On the one hand there were Klynveid Kraayenhof and Deutsche Treuhand, respectively the largest and second largest firms in Holland and Germany, but without a UK associate to look after clients' affairs. On the other there was a separate development in the German profession. Thomson McLintock's international firm—McLintock Main Lafrantz—lost its German member, Karoli Wirtschaftsprüfung, as a result of the merger with Treuhand Vereinigung, the German firm which is part of Coopers and Lybrand International, another of the Big Eight.

McLintock and its partners Main Lafrantz in the U.S. were without a German firm to service their clients, while KK and Deutsche Treuhand were in need of a UK connection. The solution seemed obvious. As a gesture of good faith McLintock Main Lafrantz agreed to have its German clients serviced by Deutsche Treuhand. Talks then got underway.

The German and Dutch firms were still wedded to the old idea of forming a strong European accounting partnership, and they wanted Thomson McLintock to throw its lot in with them. McLintock was not interested, but suggested instead that Klynveid Kraayenhof and Deutsche Treuhand should consider joining McLintock Main Lafrantz. It was on this basis that an announcement was made saying discussions were underway to create a new and major international accounting firm.

The first problem the talks met was what to do about Hurdman and Cranston, the U.S. firm connected with KK and Deutsche Treuhand. Hurdman is a large U.S. firm just below the Big Eight in size. One of its major clients is the U.S. end of Philips, the Dutch electronics multinational which is audited in Europe by KK.

Such audits are not jeopardised easily in the international accounting business. Again the obvious solution was a merger between Hurdman and Main Lafrantz, which itself claims to be the ninth largest firm in the U.S. Such suggestions were dismissed as "pure speculation" by both firms when first aired in public. Nevertheless, last month came the news that they have agreed in principle to merge. With the U.S. side tied up, the focus of discussions has now moved to Europe.

Thomson McLintock is one of the largest of the UK accounting firms. It is not a national firm in the sense that all partners share the same profit pool. It has been on many of the Big Eight's shopping lists. Yet it has survived. The key here seems to have been the strength of the firm's international partners.

The same does not appear to be so with Tansley Witt, despite its proud boast to be an international firm through its connection with Alexander Grant (another substantial U.S. accounting firm), and numerous associates around the world. Along came Arthur Andersen (AA), possibly the most aggressive of the UK accounting firms, offering the London partners a share in AA's future and the whole Tansley Witt exterior looked a little naked.

It turned out that the firm was a national partnership only in name and that a number of regional offices would probably be left out of the proposed merger. To add to the confusion Alexander Grant, no doubt realising the impact of the possible merger on its own future, commented that as far as it knew the majority of the TW appeared finally only about the up with Arthur Andersen.

Another survivor, so managing partner Mike Shirley-Beavon argues, will be Binder Hamlyn. Binder is not yet a national partnership but it has a unique link with two major European firms—Deutsche Treuhand of Germany and Dijkster of Holland. The strategy is similar to that of the old Klynveid Turquands VDTG partnership but evidence so far is that this one may well work out. Binder Dijkster Otte, as the joint firm is called, markets itself as a European accounting firm. It is not yet a worldwide firm, though it has links with firms in the U.S. and elsewhere.

Medium-sized firms with specialist client areas may also be survivors—unless and until the Big Eight turn their attention to them. Examples here probably include Stoy Hayward, which has a name in the property and textile industries, Moore Stephens, which has cornered the Greek shipping market, and Baker Sutton and

Neville Russell, which do a lot of Lloyd's work. Thornton Baker, a firm with a vast array of small clients around the country, is also likely to be around for a long time to come. The matter can be seen in a slightly different light by going back to the list of the top UK firms. Within the group it seems that the top five firms—Pear Marwick Mitchell, Price Waterhouse, Deloitte Haskins and Sells, Coopers and Lybrand and Ernst and Whinney—may be leaving the rest behind. Arthur Young and Touche Ross are much smaller than the others. The only way they could remedy the situation would be through a merger. But there are few firms they would want to acquire without shedding a few surplus partners.

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Confusing groups

THE BRITISH accountancy world is confusing, even for those who are accountants, with an array of bodies and initials capable of creating considerable confusion. There is the CCAE, the ICAEW, the ICAS, the ASC, IAA, APC, UEC, CIPFA and ICMA—to mention but a few.

The legal position is straightforward: anyone can call himself an accountant. Unlike countries such as Germany and Holland where the right to use professional titles is closely regulated, there is nothing in Britain to prevent a few students who have failed the Institute of Chartered Accountants exams from opening an office in the High Street and presenting themselves as "Accountants and Auditors." This has certainly happened.

So, first of all, what are the bodies and qualifications which are normally regarded as part of the established accountancy profession? There are six professional bodies in this category: the Institutes of Chartered Accountants of England and Wales, and of Scotland and Ireland; the Association of Certified Accountants; the Institute of Cost and Management Accountants; and the Chartered Institute of Public Finance and Accountancy.

Together, these bodies present their views to the outside world through the Consultative Committee of Accountancy Bodies (CCAB), which is run from the Moorgate Place headquarters of the English Institute of Chartered Accountants, the largest of the professional bodies.

There are certain distinctive characteristics of each of the professional bodies. The Institutes of Chartered Accountants like to claim the highest status in the accounting scale of esteem. This goes back to the days when the only way a young man could become a chartered accountant was by serving articles of clerkship, for which right he had to pay a premium.

The premium system disappeared finally only about the time of the last war. The articles system still remains the hallmark of a chartered accountant's training today. He can enter the profession only by training with a practising firm of chartered accountants, where he is "articled" to one of the partners. Nowadays it is common to describe this process as studentship.

While training, the student accountant is expected to be given a broad range of experience, but most of his time is likely to be taken up with auditing clients. When he qualifies and has gained a number of years' experience the chartered accountant is eligible to apply to the Institute for the practising certificate—at which point he may set up his own accounting firm, or go into an existing partnership as a member of the firm.

The Association of Certified Accountants and its predecessor bodies started their existence by providing an alternative to the chartered accountant qualification for poor students who could not afford the expense of articles. Today it is the second largest accounting body in the UK in terms of total membership, which amounts to more than 20,000 individuals. Less than 2,000 certified accountants are in full-time public practice running

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Progress towards a common standard

ACCOUNTING HAS made considerable strides in recent years towards the goal of achieving full precision and comparability in company reporting. But experienced users of accounts will know that there are still many occasions when a sharp eye and an ability to read between the lines are necessary for a full understanding of a profit and loss account or a balance sheet.

There are, however, hawkish accountants who call for more stringent standards and rigorous enforcement. Deloitte Haskins and Sells, for example, recently called for standards which would eliminate flexibility and for penalties including fines for directors where companies refuse to comply. But there are also dovish auditors who are able to agree that in special circumstances companies are justified in declining to follow a standard while when it comes to tricky points they may decide that so long as there is what they think is adequate disclosure in the notes to the accounts they will be satisfied.

To take one entirely innocent example, for some years ICAI adopted accounting policies in respect of investment grants which were not compatible with the accounting standard SSAP 4. Its accounts were qualified, but such a purely technical qualification appeared to have little effect.

In 1977, however, the company changed—ironically because of the insistence of a foreign agency, the U.S. Securities and Exchange Commission, that it should observe generally accepted UK accounting practices in its financial statements.

Face

If accounting policies were completely voluntary, of course, all sorts of U-turns would be employed by companies seeking to show their best face to the world at all times. An example of this can be found in the behaviour of Thomas W. Ward in the past two years in relation to the Hyde guidelines on inflation accounting. Compliance with which is, of course, entirely a voluntary matter, and does not concern the auditors unless they are asked.

So it was that Ward published current cost profit figures in January, 1978, and the conclusions of the Hyde Committee

were welcomed for their simplicity. By change, falling scrap prices had that year reduced the cost of sales adjustment by £2.1m. In January, 1979, the current cost figures mysteriously failed to appear in the annual report. There was no explanation, but it was a fair guess that after a surge in scrap prices the cost of sales adjustment would have looked much more damaging than a year before.

Many other companies, of course, have made excuses for not publishing inflation adjusted figures. The explanations have varied, but strangely have never included the most honest justification, that publication might, in the view of the directors, damage the company.

Twilight

Most such problems of omission will disappear, of course, when current cost accounting becomes compulsory. But disclosure still remains an important factor in a number of areas of accounting. There is, for example, that perennial twilight area between exceptional and extraordinary items which sometimes pop up above the line and sometimes are confined below.

Companies like Debenhams and Franks House take in property disposal profits above the line—which may be acceptable if they are regular items, but nevertheless such profits are highly volatile and cause analysts considerable problems in assessing the underlying level of earnings.

And Trafalgar's last annual profits received a £3.9m boost from a gain which had arisen in a slightly curious way. Its stake in Savoy Hotel had been bed and breakfasted (sold and bought back overnight for tax reasons) in 1974-75 and a £2.6m loss at that stage was treated as an extraordinary item. Subsequently the shares were reclassified as current assets. So when it came to selling them last year, the £3.9m surplus which arose compared with written down value went into profits. This treatment was, however, fully disclosed in a note.

Different auditors can permit different companies to treat the same problem in alternative ways, which can only mystify users. An example of one of these difficulties can be found in the upheaval suffered by the telecommunications industry in

recent years as it has struggled to adapt to Post Office cutbacks and to the changeover from electromechanical to all-electronic switching. All this has meant big staff redundancies and major plant rationalisation.

The puzzle is that, whereas Plessey has found it appropriate for several years to make big extraordinary charges below the line, its competitor STC has treated rationalisation costs only as exceptional items which are charged before striking a pre-tax profit figure. It will be interesting to see whether this contrast persists now that STC has become a listed company.

The report and accounts published by Lorrho early this year aroused interest because of the company's insistence on treating House of Fraser as an associate. It held a slightly lower stake than the minimum recommended by the relevant accounting standard SSAP 4 (a problem effectively cured since then, however, by the takeover of SUITS).

But it was also noticeable that Lorrho had changed its policy on currency translation so that unrealised exchange adjustments, which used to pass through the p and l account as extraordinary items, now go straight to reserves. Due to the strength of sterling, exchange losses are now a problem for companies which used to bank in the warm glow of devaluation-induced gains. It appears that the Lorrho accounts prompted other clients of Peat Marwick Mitchell, joint auditors to the company, to ask whether they could make a similar change.

There is nothing wrong with modifying accounting policies when they begin to cause distortion. But it was evident that Lorrho had not at the same time changed its unusual policy for depreciation, which allows it to write back into profits the unrequired past depreciation on revalued assets.

This policy boosted profits sharply more last year than it had done in the past. Peats told the Monopolies Commission, which was inquiring into the Lorrho/SUITS merger, that the practice was "acceptable, given adequate disclosure, though somewhat unusual."

One controversial area which promises to become still more contentious with the approach of current cost accounting is that of asset valuations. The property and shipping indus-

tries are noted for their flexibility in the treatment of balance sheets, which sometimes have to be read in conjunction with notes appearing a good few pages further back in the annual report.

When the Dutch company Wereldhave was bidding (it turned out unsuccessfully) for English Property Corporation a few months ago, it was able to point out certain discrepancies. A £33m shortfall in the value of EPC's Brussels properties had been acknowledged in its annual report but had not been reflected in the balance sheet.

Then there is the continuing saga of Burmah Oil. Everybody knows that when Burmah took delivery of the Burmah Endeavour and the Burmah Enterprise, two giant tankers, the company was acquiring a hole in its balance sheet. At the end of 1978 these vessels were being carried in the books at £89.2m, but as a note to the accounts put it, "profitable employment for these ships is not in prospect."

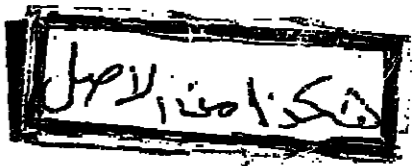
The attitude of the company is that at some time in the middle 1980s the ships will be worth more than the then book values after depreciation. The directors, however, are not happy at the balance sheet valuation and have heavily qualified their report. But the unsatisfactory position remains that assets are being carried in the balance sheet not at what they are worth but at what the directors hope they might possibly be worth in a few years' time.

Favoured

It comes back, once again, to the question of flexibility. The system of accounting in the UK is neither strictly historical cost, as in the U.S., nor current cost. It is a system much favoured by companies because they can revalue their assets if and when it suits them, rather than be forced to devalue them in the middle of a crisis which might leave the balance sheet uncomfortably exposed. The worst that can happen is that a cautionary sentence will be inserted into the auditors' report saying something such as that it is not clear whether or not the assets are included at appropriate values. But before long, perhaps, the penalty will be more severe.

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Keeping track of inflation

ED 8... ED 18... ED 24. Inflation accounting is now into its third exposure draft and it will be next October—when the exposure period for ED 24 ends—before it will be possible to gain a firm idea of whether the latest effort of the Accounting Standards Committee (ASC) stands a better chance than its predecessors. One of these was killed off by the intervention of Whitehall and the other by a rebellion within the accounting profession.

At this stage, however, there are some favourable signals. The latest acceleration of inflation to a threatened 17 per cent by November adds an element of renewed urgency to the inflation accounting programme, which was in danger of being slowed down by the dip of inflation into single figures last year. And the new Conservative Government shows signs of being much more enthusiastic about current cost accounting than the Labour administration.

The Inland Revenue is keen to go over to a proper form of inflation accounting to replace the ad hoc concessions, notably for stock relief, that they have been making for some years. But it is not clear at this stage whether the Inland Revenue is happy with the ED 24 proposals as they now stand. It is to discuss the matter with the accounting profession in the autumn.

Receptive

With the passage of time opinion both inside and outside the accounting profession is probably more receptive to the idea of current cost accounting (CCA) than a few years ago. The heated arguments over the more controversial aspects of CCA, and over the question of the need for gearing adjustments, appears to have died down. Yet there are still several areas in which ED 24 is coming in for criticism.

For example, the definition of the monetary working capital adjustment (MWCA) is hazy, and the boundary line between short-term working capital and

long-term financing is vague. Many experts are unhappy at the gearing method chosen, which falls short of allowing a full adjustment for the benefit of equity holders derived from the erosion of the value of borrowed money.

Economists take a more radical view on this point than accountants, who tend to be influenced by prudential considerations. Thus economists argue that the whole of the gearing gains which accrue to companies should be credited to profits. But the ED 24 position is that only realised gains can be so treated, so that only the geared proportion of the depreciation and working capital adjustments are released to profits.

The differences can be considerable. The Bank of England has just produced estimates of real rates of return on capital for UK industrial and commercial companies. The most conservative of these does not allow for gearing benefits at all, but simply represents profitability net of stock appreciation and replacement cost depreciation. On this basis British industry earns a return of around 4.5 per cent.

On an ED 24 basis, however, the Bank of England's economists estimate that for 1977—the latest year for which figures are available—the pre-tax return would have been more like 6.2 per cent. And on the basis of a full "natural" gearing adjustment the return would have been 7.4 per cent.

Critics have pointed out some of the anomalies of the ED 24 gearing adjustment. Gearing gains will depend on the kind of assets a company owns rather than simply on whether their value has increased, while companies like GEC which have big cash holdings will not have to provide for any diminution of the real value of their net monetary assets.

On the other hand the Marple Steering Group points to the EEC Fourth Directive with its prohibition of the inclusion of unrealised gains in profits.

What is perhaps a more

important deficiency of ED 24 emerges, however, at a practical level. The problem is that the proposals involve two profit figures appearing in a single report and accounts. One is a figure which the auditors will say represents a "true and fair view" on the historical cost convention. The other is a supplementary figure which may not be audited at all, although there is pressure on auditors to adopt some form of positive qualitative statement such as that the current cost accounts are "properly prepared."

Plainly the existence of two quite different profit figures poses problems of credibility for users of accounts. The intention underlying the approach of ED 24 is that after a short time the dual approach will be dropped and the current costs accounts will become the main accounts. But it is not at all clear how this transition will be achieved.

Patchy

Presumably much depends on the attitude of users of accounts. If stockbrokers, institutional investors, bankers and financial journalists start concentrating on the current cost figures once they can get hold of figures for all listed companies (the response by companies to the voluntary Hyde guidelines has been distinctly patchy) then public opinion could exert considerable pressure. Perhaps one day, for example, the FT will change its back page p/e and cover calculations over to a CCA basis.

But if users prove to be as conservative as the accountants have been, it could all take a very long time. That may be why public officials are now taking a more active approach. The Governor of the Bank of England, Mr. Gordon Richardson, recently called for widespread adoption of CCA to counter the distortions allowed by historic cost figuring.

The attitude of the Inland Revenue could be highly influential here. Adoption of CCA for the purposes of corporation tax would be highly

significant in encouraging companies to concentrate their efforts on this form of accounting.

But there remains plenty of entrenched opposition to CCA. Insurance companies and property investment companies have refused to have anything to do with it, and have been granted exemption from ED 24. Shipping companies have been notable for their refusal to comply with the voluntary Hyde guidelines and it remains to be seen whether they will be convinced that a satisfactory solution can be found to the shipping industry's problems over asset valuation.

Then of course there is the accounting profession itself. It is only two years since, by a majority vote, the English Institute rejected the introduction of compulsory CCA.

The Steering Group knows that there is still plenty of opposition among smaller accounting firms. The scars of its previous defeat show in the flexibility of the new exposure draft: the new rules will cover listed companies, but ED 24 is somewhat tentative in proposing at what turnover level private companies will have to conform—and in the absence of any laid down timetable for further developments in inflation accounting. The ASC will probably only go as far as it thinks opinion within the profession will allow.

But the debate is not being carried out in a vacuum. If the accountants continue to drag their heels the Government may be tempted to take a firmer stand. And there is an international perspective to the debate. In the U.S. the Securities and Exchange Commission, disturbed at the impact of inflation, now rising about 10 per cent, has been seizing the initiative from the U.S. accounting profession.

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ACCOUNTANCY IV

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On this and the page opposite profiles by
MICHAEL LAFFERTY and **BARRY RILEY** portray leading figures
in accountancy, including this year's centenary President of the
Institute of Chartered Accountants in England and Wales.

Aspects of the accountant at work



David Hobson

DAVID HOBSON has been senior partner of Coopers and Lybrand since 1975, when he succeeded Sir Henry Benson, one of the profession's best-known personalities. Though there were questions at first, senior accountants today have no doubts about David Hobson. He is tough in the traditional Coopers mould.

David Hobson shot into the public eye in 1975 when the Department of Trade report on London and County Securities (L & C), where he had been one of the two inspectors, was published. The report catalogued the failure of L & C, which itself precipitated the start of the secondary banking collapse. It was highly critical of many of those involved, not least the old accounting firm of Harwood Banner, now part of Deloitte Haskins and Sells, which had acted as auditor.

Such criticisms were only the beginning of what began to seem like an avalanche for the accounting profession. Yet at no time has any criticism been levelled against David Hobson, though privately it would only be human if partners in Deloitte, which is now facing an ERM writ as a result of the L & C failure, wished his report had been less explicit.

David Hobson has been fortunate enough to head Coopers at a time when, despite controversies surrounding many other major accounting names, his own firm has not been the centre of a single "public case." The only such known action against Coopers, relating to the company Burnholme and Forder, was crossed off the list in the High Court recently.

Like his predecessor, Mr. Hobson has managed to combine a successful career within his firm with considerable achievement in external professional affairs. He is an enthusiastic member of the Accounting Standards Committee, and has been regarded for some time as a likely chairman. He is also a member of the Council of the English Institute of Chartered Accountants, where the presidency may yet come his way.



Hugh Patterson

HUGH PROUDFOOT Patterson has been senior partner of Whinney Murray since 1973. In the past year he has taken his firm into the largest single merger the UK accounting profession has ever seen—the link with Turquand's Barton Mayhew. The combined firm has over 180 partners and probably ranks third in order of size among the big accounting firms. It now practices under the name Ernst and Whinney, a title which reflects the combination into one international accounting group.

of Ernst and Ernst of the U.S., one of the Big Eight firms, and Whinney Murray.

Mr. Patterson is a tough, austere, cautious and careful individual. He came to head Whinney Murray by a path which would seem unlikely today, for such a major firm. He did not go to university. After qualifying as a chartered accountant in 1954, he joined the firm Whinney Smith and Whinney, becoming a partner no less than 10 years later. His initial specialisation was in tax work, moving to the more traditional audit area only in 1965, the year when major changes in UK tax laws were enacted.

Today he still manages to mix client work with the job of running Ernst and Whinney. His main audit clients include Midland Bank and Dunlop. Others have been Bass Charrington and Whitbread. He also headed the firm's team which advised the last Government on the nationalisation of the aircraft and shipbuilding industries.

Perhaps because of his tax background Mr. Patterson has not taken any noticeable part in professional activities outside his own firm. A colleague comments that the vast commitment of other partners in the firm to Institute affairs made it unnecessary, or maybe impossible, for Patterson to get involved.

Asked to reflect on Hugh Patterson's greatest professional achievement, partners in the firm freely admit that this lies in the organisation and efficiency he brought to Whinney Murray. "Without that we would never have been able to merge with Turquand's," comments one partner.



David Rae Smith

FOR DAVID Rae Smith, Deloitte Haskins and Sells is something of a family firm—his father, Sir Alan Rae Smith, was a leading partner before him. Now, at 59, Mr. Rae Smith is senior partner of a firm which stands very near the top of the UK accounting league table. It is a position which owes a good deal to the impact of one of the largest UK accounting mergers—the 1974 union of Deloitte with Harwood Banner which took place fairly soon after Mr. Rae Smith became senior partner in October 1973.

He joined Deloitte, his only firm, in 1948. He has specialised in audits—large, medium and small—and has been active in investigations, new issues and general financial advice. On the other hand, he has never become involved in tax affairs

or management consultancy. David Rae Smith has active interests outside Deloitte. Since 1961, he has been Honorary Treasurer of the Royal Institute of International Affairs, work for which he was awarded the CBE in 1976. At the English Institute of Chartered Accountants he sat for a number of years on the overseas relations committee. In his spare time he enjoys horse racing.

His period as senior partner has provided plenty of challenges. Another major development for the firm after the Harwood Banner merger was the cementing of the relationship with the U.S. firm Haskins and Sells, which led to the adoption of the common trading name Deloitte Haskins and Sells from May 1978. This change marked a stage in the slow process of a complete amalgamation of the two firms.

Recently too the UK firm embarked on major management changes. Mr. Rae Smith told partners and staff in April this year that the structure created after the Harwood merger "had begun to show signs of cracking in some areas." Now the senior partner is backed up by two new executive partners, the managing partner of the UK firm and the international partner.

These moves relax some of the burdens on David Rae Smith, but he insists that as senior partner he will still be "the focal point in the partnership both internally and externally." He points out that clients come to see the senior partner for general advice. "They see me as an independent man of business affairs, to whom they can chat in confidence."

James Macnair



JAMES MACNAIR is senior partner of the London partnership of Thomson McLintock and joint chairman of the UK firm's policy committee, a post which he shares with John Kirkpatrick, senior partner of the Scottish TML partnership. To the outside world it all seems very unwieldy, all the more so when it is appreciated that there are no fewer than 12 separate and largely autonomous Thomson McLintock partnerships throughout the UK. They are held together by the UK policy committee, which is said to have "considerable persuasive powers."

James Macnair became the senior man in London in April 1978, in succession to Sir William Sillimings. After reading history at Oxford he had joined the firm where his uncle was already a partner. Mr.

Macnair himself was admitted to the London partnership in 1953 and for many of his early years worked closely with Sir William. Colleagues say he cannot be categorised as an audit or tax partner. "He was a general partner, as opposed to a specialist."

In later years James Macnair became increasingly concerned with the development of the practice. His particular contribution has come in the expansion of McLintock's international coverage, through the group of firms which is now known around the world as McLintock Main Lafrentz.

In this organisation Thomson McLintock is definitely one of the main partners. It is a tribute to the strength of the international firm that it has not fallen apart like so many others in the fast-changing international accounting world of recent times. In particular Thomson McLintock has resisted the offers of Klynveld Kraayenhof and Deutsche Treuhand, two leading Continental firms to form a new European partnership to compete with the Big Eight. Instead, it has been successful in setting both firms interested in joining McLintock Main Lafrentz.

If the international partnership which the current talks appear to be aiming at comes about James Macnair's skills and international accounting expertise will be much in demand.

James Macnair is a senior partner in the traditional mould. He has progressed within his own firm and is also a leading personality and thinker on professional and technical accounting matters. He is a council member of the Institute of Chartered Accountants of Scotland.

Within the London firm Mr. Macnair does not have direct executive responsibility for managing the partnership—London has its own policy committee. He retains an interest in a number of audit clients, including Associated British Foods, the National Enterprise Board and UK Optical Group and is a specialist in the aircraft industry.

David Richards

NEXT MAY the English Institute of Chartered Accountants will hold a week of celebrations to mark its centenary. The occasion will be signalled by an international conference, an exhibition and a centenary ball among much else (though the Post Office has turned down the suggestion of a special postage stamp issue). The man who will preside over all the festivities will be David Richards, who was elected as President of the Institute on June 6.

Mr. Richards has made rapid progress through the professional societies and committees. During the 1960s he was prominent in the London and District Society of Chartered Accountants, becoming chairman in 1969-70. He was then elected to the Council of the Institute in 1970; since then he has been at various times chairman of the auditing practices committee, the post-qualifying education committee and the research committee.

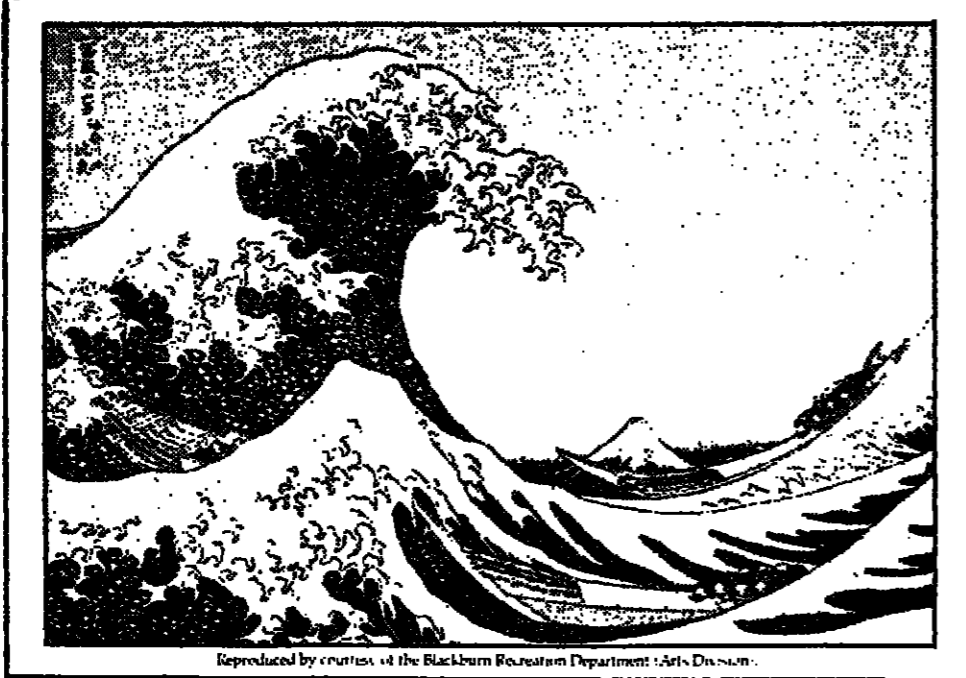
He was educated at Highgate School and qualified in 1951 with the firm of Harwood Banner, of which he soon became one of the youngest partners. In 1974 this was absorbed into the larger grouping which now trades under the title Deloitte Haskins and Sells. The link with Harwood Banner has caused occasional embarrassment, however, in the light of adverse publicity resulting from the collapse of the fringe bank London and County Securities, of which Harwood had been auditors.

Though Mr. Richards carried no personal blame his firm was criticised in a Department of Trade Inspector's report, and he thought it right to tender his resignation as chairman of the auditing practices committee in 1976. Clearly this problem has not lost him any respect within the profession. But there is an awkward possibility that the ERM claim by the London and

County Liquidator against Harwood could come into court in 1980.

David Richards has just spent a year as chairman of the Institute's public relations and communications advisory committee and has been a member of the centenary celebrations working party, so he will be fully prepared for the hectic schedules of the year ahead. It does not look as though he will have much time for his hobbies, which include golf, tennis, sailing and church music. He is 50.

Curiously enough, his election this year perpetuates a sequence in which partners of Deloitte—one or one of the firms it has absorbed—have held the presidency in the Institute's 25th, 50th, 75th and now 100th year.



"The Waves at Kanagawa" by Katsushika Hokusai (1760-1849)

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ACCOUNTANCY VI

Key questions on leadership

IT IS commonplace today to hear people in accountancy talk about the shortage of leaders in the profession. They remember all the good points about the great leaders of the past, and ask how the profession is going to present itself to the public in the years to come, when pressures on auditors and accountants generally are expected to increase.

It is easy to see why such questioning should arise in the late seventies. After all, the British accountancy profession has been through tough times over the past few years. The whole accounting standard-setting process has increasingly come into controversy. The profession's efforts to introduce systems of inflation accounting have so far come to nothing, there was the humiliating defeat for the establishment when members of the English Institute of Chartered Accountants voted overwhelmingly in 1977 against making any system of cost accounting mandatory, the reputations of auditors have slipped significantly (following the rush of Department of Trade reports after the secondary banking collapse).

Furthermore, efforts to introduce auditing standards have so far come to little, while the profession is becoming increasingly divided between the major accounting firms—which run their affairs like multinational businesses, with all the business development practices considered normal in commerce and industry—and the traditional smaller firms, which still aim to provide a general service to individuals and smaller businesses.

Altogether, it is a far cry from the sixties when even the largest firms of the day would be considered medium-sized and probably on the way out, by today's standards. Then the pressures on accountants and auditors were far less. Accounting standards were something the Americans had allowed themselves to be conned into issuing. The "true and fair"

view approach was thought much better—and far safer, no doubt. Auditing standards were unheard of 15 to 20 years ago. Accounting and accountants were then accepted far more on their own terms than they are nowadays. There was little or no attention to accounting matters in the Press, and the profession progressed in cosy comfort with the then professional Press. What the leaders said, went. It was reassuring to be an auditor. Writs for professional negligence claims were hardly admitted.

Course
The Companies' Act and case law was the basis of most accounting and, certainly, the auditing textbooks. It was normal to become a chartered accountant in the 1960s simply on the basis of a Foulkes Lynch correspondence course, with occasional visits to the local students' society for those who wanted a little extra.

As the 1980s approach, all that seems almost another world. As an organised profession, accountancy is still only about a century old and there has probably been more progress in the past decade than the previous 50 years.

Today, the accounting profession and accounting matters can no longer be seen as comprising only that which is dealt with through the professional bodies, under the direct control of officers, such as presidents. Accounting standards, possibly the single most important area of the profession's public involvement, are dealt with by an Accounting Standards Committee, which would dearly like to distance itself further from Moorgate Place.

The ASC chairman, if anything has become the most important public man in accounting. Auditing standards are going the same way: there is a joint committee of the professional bodies, entitled the Auditing Practices Committee, with its own chairman. In the area of discipline, the same thing is about to happen. Through the English Institute of Chartered Accountants still holds sway on just about everything that happens in British accounting, the power of its president has diminished a great deal. There is no way, probably, that he could take public issue with the chairman of ASC and expect to be regarded as the authentic spokesman of accountancy.

While this process of fragmentation has been taking place within the Institute it would appear that the changing demands of professional firms have restricted the numbers of top quality partners prepared to give their time to Institute affairs. Looking at the seven-

largest firms in the UK, for instance, it is apparent that those senior partners who manage to combine a successful career in their own firms with outside involvements in professional affairs, are decidedly in the minority.

The senior partners of Arthur Young, Deloitte, Haskins and Sells, Price Waterhouse, Touche, Ross and Ernst and Whinney are distinctly in the administrator category: only those from Coopers and Lybrand, Peat Marwick Mitchell and Thomson McLintock fall into the more traditional mould.

In the case of each of the latter it is probably easy to see how the combination of work for the profession and internal practice administration has been achieved. The point is that these are more the times of accounting managing directors for senior partners.

But why should senior partners give up valuable time for the sake of the profession as a whole, when the competition is getting on with the job? The only answer to this is to be found in the overall status of the accounting profession itself. "Unless the big firms put their best men into the Institute, they will get the profession they deserve," is how one English Institute official put it. Looking through the list of possible future presidents for the Institute, he felt that the problem was not far off crisis.

Nevertheless, within the accounting profession it is widely alleged, with some truth, that the big accounting firms still control the affairs of the English Institute, which is by far the most important of the professional bodies. All the leading firms will freely admit that they have allocated so many men to Institute activities, generally as part of the practice development programme.

Apart from this, however, it makes a lot of sense for accounting firms to keep in touch with what is going on in the business world. To take one simple example: many Government and City issues are passed round for private consultation among the professions and representative bodies long before they reach the public eye.

Another indication of what is to be gained from having a man at the Institute, particularly somebody on the Council or the Accounting Standards Committee, is provided by oft-told stories about minutes being circulated within firms after meetings. It can be very useful for client purposes to know precisely what is happening on a particular proposed accounting standard.

Internationally, where today there is so much emphasis, a seat on the Institute's Overseas Relations Committee would

seem to have great intelligence advantages, and so it has, according to one firm. At present, the membership of this committee falls under the control of major firms, all with major international connections. The point is that involvement with Institute professional affairs need not always be the one-way process it is sometimes made out to be. A seat on an international committee, such as the International Federation of Accountants, would seem an ideal way of doing a "crossover" into international accounting affairs. Indeed, the present chairman of IFAC, Mr. Goerdeler, of Deutsche Treuhand of Germany, would probably say as much.

British accountants, as with all professional men, are extremely conscious of their professional status. The changing face of the profession has reduced the number of senior partners who can devote time to professional affairs.

Increasingly, it would seem that the job of the senior partner is becoming that of a managing director. He is more and more unlikely to have clients of his own. Instead, the men who are chosen by the development-minded senior partner for Institute affairs today are more likely to be technicians, rather than those dealing directly with clients.

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Debate on auditing rules

A FEW months ago, Mr. Ian Hay Davison, the colourful senior partner of Arthur Andersen UK, said, in an article, that the proposed new auditing standards were incapable of application to the smaller company. The result, he argued, was that the standards should be filed away until smaller companies are legally exempt from the audit requirement.

The implication of Mr. Davison's reasoning is quite startling: he is saying, quite simply, that there may be hundreds of thousands of companies in Britain today which are receiving unqualified audit opinions which they would not be entitled to if the proposed standards (which do not seem particularly onerous by international standards) were in force.

Mr. Davison went on to suggest that many of the smaller companies may not be keeping proper books of account, as required by the Companies Act, and that there are, therefore, wholesale violations of the Act.

Ian Davison is not the first accountant to come to these conclusions, though in typical style he is one of the few willing to express his views in public. The underlying issue is dynamic in the accounting profession. For if the audit requirement were to be removed for small, family-owned and managed (so-called "proprietary") companies, the vast majority of accounting firms up and down the country would probably lose clients.

In order to provide some con-

solation for all these firms, the Auditing Practices Committee came up with the idea of the "review," a sort of mini-audit, which all small companies exempt from the audit would have to have.

In practice, it is suggested, the review would involve little change in what most auditors are doing at the present time. On the other hand an advantage it would bring, so it is said, would be fewer negligence claims.

Until the company law position becomes clear, the status, and certainly the value, of the proposed auditing standards, will be in doubt. As events stand, the UK is increasingly looking the odd-man out in the auditing standards area. The profession in the United States has had such standards for 40 years, they exist in Canada and Australia, and even the German profession has had audit standards since 1976.

As the situation stands, the only guiding light for the British auditor is that beautiful phrase in the Companies Act, which says that accounts shall give "a true and fair view" and the auditor must state in his report whether, in his opinion, they do. There is no definition of what is true and fair, though it would seem sensible to say that the growing body of accounting standards provide a framework within which most accounting policies could be assessed for truth and fairness. This is all very well. But it

looks very odd, in practice, if an auditor says a company's accounts give a true and fair view using one accounting policy for, say, currency translation in year one, another in year two, and possibly reverting back to the old policy again for year three.

The problem arises with new accounting standards: what is true and fair one year is not the next, and in practice both finance directors and auditors seem willing to stretch this one as far as it will go.

If accounting standards are constantly appearing, such difficulties might appear to be merely a passing phase—provided there is some logical basis for the whole accounting approach, enabling auditors to judge in areas yet to be standardised what is in line with the underlying convention.

Reconcile
In practice, however, there is no longer an agreed underlying convention. It appears to have been, though nobody says so, the notion of historic cost. But there is no way that some of today's accounting standards could reconcile with this.

In addition, an increasing number of companies have been adopting quasi-inflation accounting adjustment in their main accounts, suggesting that it is acceptable to produce accounts according to a variety of different conventions, or mixtures of conventions. In such a changeable and uncertain world it would seem

that the auditor's opinion has a potential double value—both in the sense of saying whether the figures follow all the stated accounting policies, and expressing an opinion on the appropriateness of the overall collection of policies.

The latter is something most auditors appear to shy away from. They say, quite rightly, that the accounts are those of the management and that, in any case, it would be a foolish auditor indeed, who would lay his head on the block by saying that one set of policies was appropriate, while another set was not.

The issue is not unconnected with the question whether the true and fair view should be assessed on the basis of the profit measured on the face of the income statement, or on the basis of the income statement as adjusted by any items shown in the notes. The matter received some discussion in the Department of Trade Inspectors' report on Court Line.

Another aspect of auditing which deserves mention is the concept of materiality. There are many references to this in the Companies Act, and auditors generally look at the extent of errors or non-disclosure in accounts according to whether the item concerns material.

In other words, it might be that by adopting a different stock valuation policy than that allowed for in the relevant accounting standard profits for the year are overstated by more

than 10 per cent. This would obviously be a material difference, and auditors might be expected to qualify their opinion on such accounts.

In practice, of course, there is no definition, or even limits for what ought to be considered material. Different accounting firms most probably have different ideas on this. Indeed, it is said that while one of the major firms is an enthusiastic backer of tough accounting standards, its approach on audit is to take a broad view of materiality—whereas another firm, which tends to favour flexible standards, is much more willing to qualify on the basis of material differences from standards.

It all comes down to saying that auditing in the UK is still totally an area where the auditors' judgment is paramount. There are no rules for good audits, and there are precious few ways in which a shareholder can determine whether an auditor is doing his job. That normally has to wait until the company lands in trouble, when there is an independent inquiry. When auditors are criticised as a result of such inquiries, one of their usual defences is that the inspectors are applying hindsight (and today's standards) when different standards applied. This will remain a perfectly viable defence until the UK accounting profession is forced towards the issuance of definitive and binding audit standards.

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6 Touche Ross	90	1,300	14.44	1,390	15.3
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8 Thomson McLintock	80	1,245	10.37	1,325	15.5
9 Arthur Andersen	50	910	18.20	960	10.5
10 Thomas Baker	213	1,817	8.53	2,030	22.0
11 Tansley Witt	99	880	8.88	979	9.2
12 Spicer and Pegler	81	897	11.07	978	11.0
13 Mann Judd	82	830	10.12	912	11.5
14 Pannell Fitzpatrick	101	705	6.98	806	9.0
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16 Binder Hamlyn	76	613	8.06	689	7.6
17 Robson Rhodes	54	527	9.75	581	7.4
18 Kiddsons	90	463	5.13	543	6.5
19 Neville Russell	68	450	6.61	518	6.0
20 Deardens	58	413	7.12	471	5.2
21 Stoy Hayward	45	375	8.33	420	4.5
22 Armitage and Norton	30	345	11.50	375	4.5
23 Moore Stephens	30	280	9.33	310	3.2
24 Finkle Ross Atfield	29	250	8.62	279	3.0

* Excludes ancillary staff such as secretaries. The figures in this table are based on information as supplied.

approach to extra-statutory disclosures than were those of the British companies.

It appears that companies from countries like France, Sweden and the Netherlands are leading the way in newer and sometimes more controversial areas.

These developments include employment for personal reports; statements about prospects; and reports on research and development activities.

The large Continental companies are developing the concept of the annual report far beyond that of a purely financial statement. It is a trend which British companies appear more reluctant to follow.

Why should this be? One reason is that British companies tend to have many more individual shareholders than their European counterparts.

They are therefore concerned about the sheer cost of printing and posting bulky documents. The skimpiest report out of the 100 was that of Great Universal Stores at only 23 pages, while GEC managed to cram the information into 28 pages.

It is interesting to note that British companies do not have the ability of some Continental groups to send out a condensed report to shareholders and reserve the full report to a more restricted readership.

But there are suggestions from parts of the UK accounting profession that the idea of the simplified report should be developed. Shareholders have often complained in recent years at the growing indigestibility of annual reports, which have become more complex partly because of the increasing requirements for statutory disclosures and partly because of the profession's imposition of more and more accounting standards.

The new current cost exposure draft, for instance, calls for supplementary current cost profit and loss accounts and balance sheets. This can only add to the length of annual reports.

In these circumstances companies have been reluctant to make the problem worse. Meanwhile they have often been experimenting with simplified

their reports to employment policies.

Another challenging area is that of statements about prospects. Some of the Dutch and Swedish companies set the standards here, giving the directors' views on the development of demand and its impact on sales and profits for the year ahead.

But nine of the British companies said nothing about prospects, and those that did often commented only in a vague way.

In several of the financial areas of disclosure and presentation the British reports did well, however. In segmental reporting, for instance, the UK companies emerged as being much in advance of the remainder (apart from the two international companies). All the UK reports featured segmented data, which in general was well presented though not all companies appeared to be enthusiastic.

Added value statements were a comparatively common feature of the British reports, being given by 7 out of 15. Only the Germans did better. But it is

annoying that the two countries calculate added value differently — the Germans do not regard depreciation as part of added value but the British do. In all, just a quarter of the 100 companies made a good effort at producing an added value statement.

As for speed of publication, the British annual reports were produced with close to the average delay. The measure used was the time to elapse between the financial year-end and the date of the audit report (if it carried one). The UK reports took 98.5 days on average, against an overall average of 97.8 days.

There were, however, some puzzling discrepancies. Marks and Spencer managed to produce its report within the impressive schedule of 33 days, whereas it took another retailing group, Great Universal Stores, no less than six months and 28 days.

B.R. 1979 Financial Times Survey of 100 major European companies' reports and accounts: 175.

M.L.

BRITISH ACCOUNTING

BRITISH ACCOUNTING is still the best in Europe — but not by much, says a British reporting trade body. The standards of disclosure and presentation often achieved by the Continental companies are only slightly better than those of the British companies, according to a survey published in the Financial Times on July 2.

The survey covered the annual reports of 15 of the largest British companies, along with the reports of the two big Anglo-Dutch multinationals, Royal Dutch/Shell and Unilever. In a sample which included reports from a dozen countries

together in Europe. A top 10 was picked on the basis of marks scored in accordance with selected criteria. This threw up the result that three British companies appeared in the top 10 — but the highest ICI could only manage number six. The other two were BP and British Airways.

The survey dealt, of course, with only the very largest companies. It could not shed any light on reporting standards attained by the broad mass of listed and unlisted companies.

Certain clear conclusions emerged from the study of the 100 companies. The British companies as a whole provided the most advanced accounting information, this being judged against the standards set by the International Accounting Standards Committee. Up to the end of 1978 the IASC had published nine full standards and

five further exposure drafts. There was not, however, a great margin of superiority over the Swedish and Dutch companies. (Though the general standard then fell more noticeably for the other countries.)

Indeed, the 15 British companies showed few exceptions from IASC standards, though it emerged that most UK companies did not reveal the total formula for stock valuation. In several cases depreciation methods were not disclosed, a number of companies did not depreciate buildings.

Impact. Ten of the fifteen companies published supplementary statements designed to reflect the impact of inflation on the results. It was noted that most UK companies observe the closing rate method for currency translation. One point for criticism was that few companies were very forthcoming in the area of pensions accounting.

Another interesting conclusion was that there was an inverse relationship between the length of European company reports and the quality of accounting information they contained. Annual reports from the UK checked in at an average 35 pages. The overall European average was 37 pages.

But the Italian reports reached an average of 82 pages and were generally reckoned to be of very nearly the lowest quality.

This clearly fits in with the other obvious feature of the reports in the survey. The Continental reports were often much more progressive in their

approach to extra-statutory disclosures than were those of the British companies.

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Privileged companies

THE CONTROVERSY which surrounded the recent "fuller disclosure" by the clearing banks of their bad and doubtful debt provisions has rekindled interest in some quarters in those highly privileged companies which are granted the right under the Companies Act not to reveal their true profits from one year to the next. The group includes banking, discount, insurance and shipping companies.

In the case of the clearing banks the statutory exemption no longer applies. It was withdrawn by statutory instrument in 1970 when the banks claimed to have disclosed true profits for the first time. In recent years doubts have been cast upon this, not least by the Price Commission report on bank charges. Essentially critics of the banks say that their so-called general provisions are not provisions at all, at least not all of them. Instead they are thought to be reserves, which means they are an undisclosed part of capital, or shareholders' funds. What the clearing did to their last accounts was to reveal the aggregate amounts of what they call specific and general bad debt provisions. The disclosure was generally thought to be of little value in the stock market analyst community, which has long harboured suspicions that the general provision is used by the clearing banks as a means of smoothing profits from year to year. The banks deny that this is so, though it is only fair to say that some bankers are prepared to cast doubt privately on the general provision's justification.

The clearing banks are reconsidering their position on this matter at the present time. What accounts users are hoping for is a move to split the disclosure between the general and specific provisions, with all the caveats therein, also revealed. Individual senior bankers are in favour of this, but progress may be delayed until all are agreed on what to do.

On the other hand, there are those, possibly the majority among the top echelons of British banking, who argue that banks are special creatures deserving of their own accounting treatments. They point respectfully to the members of the Accepting Houses' Committee, the traditional London merchant banks, who still enjoy the exemption under the Companies Act. Certainly the accounts of these merchant banks take some understanding, and many, including merchant bankers, would say the amount of information to be gained from looking at them is hardly worth the effort. In some cases — Baring Brothers is an example — the merchant banks make no pretence at showing true profits. They simply disclose the dividend and call the same amount the profit for the year.

It is not clear how individual auditors judge truth and fairness. (The accounts are not required to give a true and fair view) in a merchant bank's accounts. People in the banks themselves will say that they are considerably restricted by

what the auditors will allow them to do. It seems to amount to some understanding that the published figures should reflect the underlying real profits trend over the years. But this could apparently mean that in a year where profits are really up 50 per cent the auditor is happy with only the slightest indication of an upturn.

Many merchant bankers would say that they do not expect their privilege to remain for many more years, though naturally they will seek to retain it as long as possible. They express concern at proposals for a bank accounts directive from Brussels. But indications are that it leaves the whole matter of secret reserves and profit smoothing wide open.

Whatever may be said about British bank accounts the same is true, indeed more so, in the case of banks in probably every other country of the world, apart from the United States. Even in Canada it is still not a legal requirement for banks to consolidate all subsidiaries (the rule applies only to wholly-owned subsidiaries), let alone associates. This position is now about to change, and experts predict that the new law will take Canadian bank accounting well up to U.S. standards.

Moves

The banks will also need to keep an eye on international moves to improve the quality of their accounts. The International Accounting Standards Committee (the London-based body which is seeking to develop international accounting standards) is about to publish a discussion paper on the subject of bank accounts in association with the so-called Basle Committee — the Group of Ten Central Banks and Switzerland. The paper is believed to make it clear that bank accounts which contain excessive provisions and secret reserves cannot present a fair view. However, a section on window-dressing, the practice of arranging year-end artificial transactions (which are reversed after the balance sheet date) to alter the accounts has been dropped after some protests.

The IASC initiative is related to growing fears among central banks, particularly those of the U.S., Germany and Switzerland, about the lack of control in the Eurocurrency market. To counter this, proposals have been made for the introduction of reserve ratios for international banks. This in turn has led to demands that banks should be required to publish consolidated accounts — a move which the Swiss central bank is said to have taken a year ago.

The underlying justification for the privilege to create secret reserves, be it in the accounts of banks, insurance companies or shipping companies, is the belief that this is essential for the maintenance of confidence. The argument can be seen at its best in relation to banks, and it was because of all the

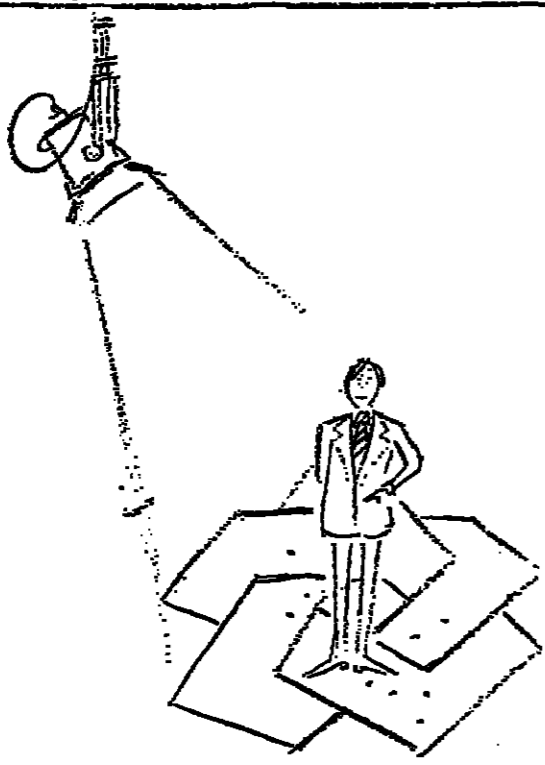
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WHEN THE Government announced its general ban on public-sector recruitment, an anonymous official at the Civil Service Commission struggled hard to find some bright side to look on. "There will be exceptions to the ban, of course," he told me. "Indeed, the first of the exceptions will probably be approved by Ministers, and the jobs in question be advertised in the very near future."

"What sort of jobs will the exceptions be?" I asked, suspecting that I already knew the answer. And sure enough, I did. "Oh, they'll be for accountants," the official replied. "The month or so which has followed the above conversation has further reinforced the impression that, where job prospects are concerned, it would have to be an almost incredibly ill wind that failed to blow accountants any good."

Reports from university campuses indicate that while the Civil Service has frozen its demand for new graduate staff in general, recruitment is still proceeding merrily for some areas of central Government—notably the Exchequer and Audit branch. Local government also now appears to be cutting its previous orders for new graduate recruits, with the prominent exception of some hundreds needed for accounting jobs.

Asked to explain these phenomena, an expert on graduate recruitment scarcely hesitated before replying: "Well, I expect central Government and local councils think that they will need more accounting staff to help them to work out how best to cut back on employment in other kinds of work." If so, the public sector is merely following the example set by the private sector where marked increases in recruitment of accountants at particular times in the past decade, have been the prelude to extensive dismissals of managers and other kinds of workers.

But the savings of manpower calculated as necessary by the accountants rarely if ever seem to include noticeable redundan-

cies among their own professions, which has consequently acquired a reputation for remarkably high job security. This may well explain the growth of interest in accountancy careers among the nation's young.

Take for instance the number of people known by university careers advisers to have followed graduation by entering training for the chartered branch of the profession. In 1968 the number was 729, or about 4.2 per cent of the total who went directly into all kinds of regular employment in the UK. Last year the number had increased to 2,784, or about 9.6 per cent of the corresponding total.

But the above figures from the universities—which leave out of reckoning large numbers of graduates who have not notified their careers advisers—greatly underestimate the annual intake of people into training for the accountancy profession as a whole.

Intake

The Institute of Chartered Accountants in England and Wales talks of an annual intake which it intends to maintain, of roughly 4,500 trainees, of whom probably 3,000-plus are graduates. Degree-winners doubtless make up at least an equal proportion of approximately 500 more youngsters who annually begin training for the Chartered Institutes respectively of Scotland, and in Ireland. A further 4,500 or so probably set out to qualify with either the Association of Certified Accountants or the Institute of Cost and Management Accountants, many of these after taking up relevant jobs in industry and commerce. In addition, some 500 take up similar work in the public service with a view to qualifying with the Chartered Institute of Public Finance and Accountancy.

Taken together, therefore, the six main bodies' intake of trainees must now account for about 1 per cent of the annual

output of full-time education, or 10 per cent of those who leave education with two passes at GCE Advanced-level or better—which is generally the minimum qualification demanded for initial entry into accountancy training.

Far from all the trainees pass successfully through the examinations, of course. But at present pass-rates, it seems reasonable to suppose that the total membership of the UK's major accountancy institutes already numbers about 120,000 and is increasing by roughly 4,000 to 5,000 qualified people a year.

Doubtless this expansion is just cause for uncharacteristic jollity in the professional institutes. Probably, on the evidence of the exceptions from the public-sector curbs on recruitment, the expansion bodes no ill for individuals already qualified or set to do so within the next two or three years. But what are the implications for the job prospects of those who will qualify in the middle to later 1980s when, if rates of entry continue at their current levels, somewhere between two-thirds and three-quarters of accredited accountants will be aged under 45?

For a race of people commonly supposed to look on the darker side, those in the institutes are surprisingly cheerful in their answers to this question. Job prospects for accountants will continue to be buoyant for the next five to six years at least, they believe. And they do, regardless of the several provisos which an external observer might think reason for a considerable discounting of optimism.

One proviso is that the advent of a Conservative Government might spell the end to the spiral of work-creation whereby increasing and more complicated taxation has led to the employment of more accountants to minimise tax, which in turn has led to the recruitment of more tax inspectors to minimise the minimisation, and so on. A typical, professional rebuttal of this doubt is that

the reducing and simplifying of tax, even if it were accomplished to a significant degree, would have little effect on the job prospects. "You see, tax avoidance has never been and still isn't an important supplier of jobs for accountants. It's quite wrong to suppose that acres of them are employed to minimise taxation."

A second proviso—the likely effect of microprocessor technology—brings an admission of probable changes in the pattern of demand for accountancy services.

"One might expect a shift in auditing practices which could reduce the need for people at lower levels of skill. But for the really well equipped, while straightforward industrial demand will probably be static at best, there will probably be a growth in intake for jobs concerned with the financial aspects of management, in governmental work as well as in business concerns."

"And that growth will probably be on an international scale, which is where the British-trained accountants have a particular advantage. As things are, multi-national groups and the like know that, skill for skill, they can recruit a UK accountant for a good deal less than they'd have to pay for similarly reliable people from most other countries."

"The result of our being a relatively cheap source is that a lot of members of the main UK institutes are moving up the management ranks of organisations spanning the world, and they'll not unreasonably prefer to recruit from the same source. Of the 65,000 members of the England and Wales Chartered Institute, for example, over 10,000 are working overseas—1,600 in professional practice and 8,500 in industry and commerce. And I'd expect the international demand to grow in addition to the need for more

senior people at home."

But this confidently expected expansion of demand for people at the higher levels of skill implies a reduced need for qualified staff at junior level, which itself creates, a problem of balance tricky enough to tax the most ingenious accountant. For how, given that experience is indispensable to the acquisition of high professional ability, can an increasing need for senior staff be reconciled with a reduced requirement for junior people?

The obvious answer lies in an extension of the minimum period of training required before a student member can become qualified. The Chartered Institute in England and Wales is already tentatively discussing an increase from three to four years in the minimum training period for graduates whose degree-subject is not directly relevant to accountancy. And as the pattern of demand for qualified staff changes over the next few years, one might reasonably expect proposals for extension of the training period required of other types of entrants and by other professional bodies.

This, however, raises an even more difficult problem of balance because any extensions of minimum training would probably have to coincide with a sharp reduction of the number of graduates and Advanced-level school-leavers coming from education, in train of the declining birth-rate. Any accountancy institute which unilaterally lengthened its training period would surely suffer a disadvantage when competing with the other bodies for a smaller supply of potential recruits. But even if all six institutes extended their training periods equally in concert, accountancy would be at a competitive disadvantage in the recruitment market to other professions.

Michael Dixon

Smaller firms are not submerged

WHILE THE growth of big international firms and the struggle of their medium-sized counterparts to keep up have been the dominant themes in recent years, the role of smaller practitioners in accountancy should not be overlooked.

There are at least 12,000 of them dotted around the country—at least that is the number of practices with five or fewer partners according to official estimates. It is, however, unsatisfactory to define smaller practitioners in terms of size alone. Some London firms, for instance, might have only a handful of partners and yet be experts in some specialist field.

Smaller practitioners are best described as those people who deal primarily with the needs of a locality—family businesses, farmers, pubs and shopkeepers—whose work consists mainly of accounts preparation, personal taxation and general financial advice rather than large company audits.

In an age of corporate mergers and centralised administration, small enterprises of all descriptions have been finding the going increasingly tough.

The accountancy profession, however, is an exception to this broad generalisation and it is arguable that the most successful practices are either very big or very small. The outlook for the minnows, in spite of the problems, is surprisingly healthy.

Profits, for instance, are good—thanks to high margins—and demand for their services is strong, while at national level small firms are getting much more recognition than in the past.

general members of the ICA council.

Nobody pretends that small has suddenly become beautiful but at least this Committee attempts to ensure that the needs and views of smaller practitioners are kept in mind.

The popular idea that smaller firms labour under an unremitting deluge of difficulties is nevertheless refuted by Mr. Peter Dallow, chairman of the SPAC. "Those who think we are surrounded by a ring of problems are perpetuating a myth," he says. "Admittedly, the introduction of VAT brought with it a whole new range of problems but more recently we have had a bit of a respite. Two Companies Bills and Mr. Healey's last Budget are pretty quiet. All in all there has not been much significant new legislation in the last couple of years."

This situation may well of course change with the government—changes in capital taxation, for example (Capital Gains Tax and Capital Transfer Tax) will be needed if Mrs. Thatcher's administration is to honour its election pledge.

The reasons for these booming market conditions are difficult to pinpoint. According to Mr. Dallow, the family business, the village greengrocer and the local farmer value the independence and intimacy of the smaller practitioner. Better the local man, they say, than the regional office of a big London firm which might not be particularly sympathetic to their "trivial" problems.

On the other hand, one central London firm, with four partners, attributes its recent record of doubled profits in the last two years to new tax work and a greater demand for book-keeping services. Others draw attention to the ever-widening variety of services which clients require. It seems that we are doing more and more general financial work as well as pure accounting and tax," says one.

Whatever the reasons, which clearly vary from firm to firm, there appears to be plenty of work for everybody. Even if in many cases profits merely keep pace with inflation, this achievement is the envy of some.

Not everything, of course, is as rosy as it looks. Apart from the extra understanding which will be required if changes are made to the structure of capital taxation, small firms are finding it increasingly difficult to attract quality staff.

This tends to apply at both the top and bottom ends of a practice. In the old days recruit-

ment was mainly based round school-leavers with a couple of CSE passes, but today something like two-thirds of the student intake to the accountancy profession are graduates. Graduates command a higher price tag—they are generally older and academically better qualified—and for this reason there is growing reluctance on the part of smaller firms to allocate money to training.

This trend has serious implications for the future. Peter Dallow, for instance, wonders where the next generation of partners will come from and believes there may be a "succession problem" in the next few years. "There is a strong reluctance on behalf of many people to move from large firms to small. In any case, if they do, they will probably need to be retrained, since trainees in big firms spend most of their time on audit work," he says.

Smaller practitioners also point to the dilemmas they face in the areas such as ethics and accounting and auditing standards.

One London firm describes the Institute's recent ethical guide as no more than a "minor pin-prick" but its senior partner clearly feels that some of the requirements are unnecessarily irritating. For example, accountants are now not allowed to hold shares in companies they audit, a rule which seems perfectly appropriate in the case of a large publicly quoted concern but which is hardly relevant in a small private company.

Accounting standards are perhaps of greater significance. The debate over current cost accounting has been of particular interest to smaller practitioners who are very concerned that many of their clients will be forced to produce separate inflation accounts. The SPAC has been pressing the Institute to exempt smaller businesses from some of the provisions of ED 24.

Peter Dallow does, however, detect the appearance, in the form of competition from the clearing banks, of at least some threatening storm clouds on the horizon. Smaller practitioners in a number of areas have reported a number of cases where branch banks are offering clients an accountancy service.

For the moment, however, smaller practitioners should see continued demand for their services and further prosperity as a result.

Tim Dickson

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Battle of the white collar unions

BY ALAN PIKE



Mr. Ken Gill, of the Engineering Workers (left), and Mr. John Lyons, of the Power Engineers.

THE BRITISH Electricity Council made an attempt to guide the industry's 2,000 power engineers... They can check the level of hardship which might be caused by industry and the public... The council said... The power engineers have rejected an offer which the Electricity Council says is worth 16.18 per cent but, according to the union, will for most men be worth only 14 per cent this year and 13.75 per cent in a full year... The union accuses the electricity board of going back on an agreement dating from 1974 to protect pay differentials with manual workers in the industry... These have been eroded during recent years of pay controls.

professional employees is fundamental to EMA thinking and to its case justifying the existence of a separate union catering for such staff. A good, convincing win in power supply—where the EMA has industrial strength—could do its wider credibility nothing but good. The outcome of the dispute between the EMA and other TUC unions will do much to determine the way in which middle class trade unionism develops for many years to come. Stated simply, the EMA believes that the special needs, interests and responsibilities of professional employees must be catered for by their own separate, non-political union. The other view—voiced most forcefully by TASS, the white collar section of the Amalgamated Union of Engineering Workers—is that the requirements of such staff are best met by it and other established unions, albeit through special sections and arrangements. A majority of public sector professional engineers are trade union members. Many belong to TUC-affiliated organisations like the National and Local Government Officers Association, the Institution of Professional Civil Servants, and the National Association of Teachers in Further and Higher Education. Nearly four out of five professional engineers in the public sector have their salaries determined by collective bargaining. Union organisation is far weaker in the private sector but there is certainly outside the Engineering Employers Federation—a widespread view that union membership is desirable for professional engineers. This was affirmed last month by the Council of Engineering Institutions—a professional body—in the second edition of its publication Professional Engineers and Trade Unions. With only about one in five of private sector engineers

currently in unions there are rich pickings, both in members and prestige, waiting for some unions if the council's campaign to persuade engineers to get themselves organised is successful. At present the EMA benefits from being the only TUC-affiliated union which meets all the council's criteria for suitability in the private sector. The others are the non-affiliated United Kingdom Association of Professional Engineers (UKAPE), and the Association of Management and Professional Staff (formerly the Association of Professional Scientists and Technologists). The council is concerned that unions should recognise the "integrity, independence and responsibility towards his job

shown at all times by a conscientious professional man and his concern for the long-term welfare of his company and for the public interest." This does not mean that the council is suggesting that professional people should never take industrial action—but it believes that it should happen only after all attempts at mediation have failed and should be supported by a substantial majority of those involved in a secret ballot. The battle to recruit private-sector engineers is at times conducted with considerable vigour. Last month Mr. Lyons attacked the TASS leadership in the sort of terms which, by unwritten law, are simply not used by one TUC union against another, accusing it of "jack-

boot trade unionism." He did his best to open up what he clearly sees as a credibility gap between the TASS leadership under Mr. Ken Gill, general secretary and a leading member of the Communist Party, and the typical professional engineer. British engineers and managers, Mr. Lyons declared, would not be forced into a Communist-led union. The Engineering Employers Federation got the sharp edge of Mr. Lyons's tongue in the same speech with an allegation that it was keeping TASS as the main union for senior staff in the utterly cynical hope that none would join. The EMA has scored some notable successes in its drive to establish itself as the natural

union for engineers and managers, particularly given the strength of the opposition which is facing. Probably its most important breakthrough came earlier this year when rejecting the resistance of the TUC general council and the Confederation of Shipbuilding and Engineering Unions, British Shipbuilders granted national recognition to Shipbuilding and Allied Industries Management Association of the EMA. Heartened by this the EMA is now moving into aerospace. An amalgamation with one of the industry's non-TUC staff associations, BACSTAFF, is under way and a second is in prospect. However, this step forward has been accompanied by another step back. No sooner had the EMA agreed merger terms with BACSTAFF than the British Aerospace Warton division management granted full negotiating rights to its arch-rival, TASS, in terms which preclude recognition of any non-Confederation body. The EMA would like to consolidate its position by getting into the Confederation, the powerful umbrella organisation which co-ordinates all engineering industry unions. Mr. Lyons has said that it will apply for membership when the time seems right. TASS, of course, will oppose. The outcome will turn on the attitude of the AUEW's engineering section, whose leaders are not on the closest terms with TASS because of the 10-year-long wrangle over the engineering union's internal amalgamation problems.

published any time now. The EMA has to face the fact that—whether Mr. Lyons's assessment of the motives of the engineering employers is correct or not—employers remain reluctant to extend recognition to other than established unions. And it has in TASS a powerful and efficient foe which is as passionate as the EMA about recruiting professional engineers. TASS, which dismisses the EMA as a "small union from the electrical supply industry," argues that the arrival of inexperienced organisations would result in "industrial chaos, fragmentation of collective bargaining rights and constant inter-union problems." It has published agreements which, it says, demonstrate that TASS can protect the special interests of professional employees. The report of the Council of Engineering Institutions admitted that both TASS and the Association of Scientific, Technical and Managerial Staffs are "anxious to be able to accommodate professional people on terms that would be fully acceptable to their chartered bodies." Although it is not yet prepared to endorse TASS and ASTMS, talks are continuing and the council has shown, with its efforts to encourage engineers to join unions, that it is capable of radical thought. The debate about how professional people should be organised has not been won by either of the two union sides yet. If TASS did gain the endorsement of the engineering profession it is a step which would increase the EMA's need to enter the Confederation in order to keep the fight on equal terms. TASS thus finds itself in a two-front war. It will have to proceed with the greatest of care to prove to potential members that it is not a paper tiger—without upsetting those with whom it has taken industrial action that hits the public...

Lost merger

The EMA looks like losing the chance of a merger with UKAPE, something which has for long looked a natural marriage. Its leaders are talking instead to the Electrical and Plumbing Trades Union's white collar section and draft amalgamation terms could be published any time now.

Crucial time

The threatened power engineers' dispute is at a crucial time for the Engineers and Managers Association—at the moment probably the most controversial union in the TUC. Mr. John Lyons, its general secretary, is fighting against some of the most powerful resistance in the British industry to broaden the base of his union's origins in electricity supply enabling it to represent professional engineers and managers through the engineering and related industries. Some other unions do not look favourably on this ambition. There is a suggestion that the "open engineering" dispute is connected with the EMA's other activities—the timing was determined by the end of pay policy. But the argument about pay differentials for

Letters to the Editor

banks do not publish all their charges is one that should be widely pressed.

Recently one of the big four banks of the Authorised Depository received on my behalf a certificate for 17 shares of a rights issue made by a Canadian company. The value of the shares was £984.10, that is about 130/36. My account was charged £250, plus VAT 70p. I have now approached two of the leading Canadian banks which have offices in London, England, with a view to transferring my monies to them. In doing so I have printed out a list of their charges covering such services as Receipt or Delivery of Securities, Registration of Securities in nominee names, Change of Registration of Securities, Collection of Coupons, New Coupon Sheets, Collection of Dividend or Redeemed Securities, Safe Keeping and so on. In Canada banks in this country give customers such information as a matter of course, there can be no valid reason why the big four banks should do so likewise. The fact that Exchange Control Regulations put them in the privileged position of being Authorised Depositories is a cogent reason why they ought to do so. G. W. H. Hart, Old Orchard, Bladon Hill, Newton, Somerset.

Definition of VAT

From Mr. K. A. Bishop. Sir—Mr. J. B. Birch in his letter (June 29) has been somewhat selective in his complaint about the effects of VAT. While endorsing his comments regarding the disastrous effects on the arts, I suggest that the "grass roots" effect is a far more serious consideration for the majority. At a stroke, prices on practically every commodity increased by 7 per cent. One only as to go into each department in our large stores to see the increases, rapidly written by hand, overnight, on the goods displayed. Many people welcomed the transfer of tax from personal incomes to a "purchasers' tax." The concept of "freedom of

Handling of cheques

From Mr. Charles Simons. Sir—Recent experience of a surprising defect in the handling of cheques may be of interest. I wrote a cheque for a four

Changes in motor insurance

From Mr. A. P. Benson. Sir—In your issue of June 25 your Insurance Correspondent raised the matter of the current adequacy of the £15,000 deposit which the Road Traffic Act 1972 permits as an alternative to the taking out of personal liability insurance. This amount, unaltered since 1950, may indeed be too little and it is typical of the many outdated and historically out-dated fixed sums which still lie unaltered in many statutory provisions. However, your correspondent goes on to say that an increasing number of vehicle operators seem to be seeking ways and means of avoiding paying their requisite share of the cost of motor insurance, and he cites the use of the deposit as an obvious mechanism for this purpose. What he does not say, and what may not be so widely known, is that most corporate members of the Accident Officers Association—plus some Lloyd's syndicates, intend from January 1, 1980, so to amend their knock-for-knock agreements as to penalise all motor fleet operators who elect to insure either on a third party basis or on a comprehensive basis with an excess for the accidental damage section of their cover of £100 or more. The existing knock-for-knock agreements have meant that insurers who subscribe to them have collectively agreed on a negative course of action vis-à-vis their policyholders. They have chosen not to pursue recoveries against each other,

Post Office services

From Sir Jan Lewando. Sir—Your thoughtful leader on June 28, while helpful, needed a few more constructive ideas, as follows: 1. There could be a connection between the introduction of first and second class mail, and the deterioration in the standard of the postal service. There could be a good case for simplification by reverting to one class only, which must be easier to administer, and should improve productivity. 2. The Post Office is too big. There seems to be an overwhelming case for separating postal services entirely from telecommunications. 3. The top management seems to need an urgent overhaul, both in the Corporation and in the Union concerned, in order that employees at all levels can be better inspired and motivated. 4. A top level inquiry should be initiated under an impartial chairman, to examine whether significant sections of Post Office activities should be turned over to free enterprise. J. A. Lewando, Davidge House, Knotty Green, Nr. Beaconsfield, Bucks.

Definition of VAT

From Mr. K. A. Bishop. Sir—Mr. J. B. Birch in his letter (June 29) has been somewhat selective in his complaint about the effects of VAT. While endorsing his comments regarding the disastrous effects on the arts, I suggest that the "grass roots" effect is a far more serious consideration for the majority. At a stroke, prices on practically every commodity increased by 7 per cent. One only as to go into each department in our large stores to see the increases, rapidly written by hand, overnight, on the goods displayed. Many people welcomed the transfer of tax from personal incomes to a "purchasers' tax." The concept of "freedom of

Handling of cheques

From Mr. Charles Simons. Sir—Recent experience of a surprising defect in the handling of cheques may be of interest. I wrote a cheque for a four

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Today's Events

- UK: British Steel Corporation publishes annual report. Cabinet meeting. Mr. Michael Foot, Labour Party deputy leader, addresses National Union of Railwaymen's conference, Paignton, Devon. National Union of Mine-workers' conference continues, St. Helier, Jersey. Canadian Red Indian Chiefs lobby on their constitutional rights, House of Commons. Sir Kenneth Clark, Lord Mayor of London, lunches with chairman and committee of Automobile Association, Fanum House; dines with the Archbishops of Canterbury and York. Mansion House. National Union of Blast-furnacemen's conference opens, Torquay. Engineering Industries Association exhibition opens, Brighton (until July 4). Overseas: Lord Harlech, Mrs. Thatcher's special envoy, arrives in Salisbury. Zimbabwe Rhodesia, for talks with Bishop Muzorewa. U.S. Senate majority leader, Senator Robert Byrd, in Moscow to discuss SALT II (until July 6).

COMPANY RESULTS

- Final dividends: Geo. Bassett, Edinburgh and General Investments, Henderson - Kenton, Imperial Continental Gas, London and Midland Industries, A. Monk and Company, Reamore. Interim dividends: Lincroft Nigour, SGB Group, Sotheby Park, Bernet, Winterbottom Trust.

COMPANY MEETINGS

- Belgrave (Blackheath), Plough and Harrow Hotel, Hagley Road, Birmingham, 12. Lamont, North British Hotel, Princes Street, Edinburgh, 12. Marks and Spencer, Intercontinental Hotel, Hamilton Place, W. 12. More O'Ferrall, Brown's Hotel, Albemarle Street, W. 12.



If you appreciate friendly, personal attention to your financial affairs by experts, come and talk to Bank Hapoalim. Like our rose, the personal touch is some thing with which we are becoming increasingly associated. And that's not only in the City of London, Mayfair and Manchester but also in over 300 offices in eleven countries. We can help you to develop your business all over the world. And of course, we'll open up the limitless opportunities of our own vigorous country, Israel. Call in or give us a ring. And find out what a difference the personal touch can make.

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We handle all your affairs with the personal touch. Head Office 50 Rothschild Boulevard, Tel Aviv, Israel. Tel. 623211. London West End Branch 8/12 Brook Street, Tel. 01-499 0792. Manchester 7 Charlotte Street, Tel. 061-238 2406. City Branch 22/23 Lawrence Lane, Tel. 01-600 0382. New York, Los Angeles, Chicago, Boston, Philadelphia, Miami, Zurich, Paris, Luxembourg, Toronto, Montreal, Buenos Aires, Sao Paulo, Caracas.

The City and the Budget

From Mr. D. S. Ridgway. Sir—I was very interested to see the letter from Mr. John Baker, White Paper, in which the government expressed their narrow view of the City. I have been pleading around the City since the Budget. However, I am not ready to say that the City is in a state of emergency, because it does seem to me to have been around for some years. Inevitably the means and methods are directed at somebody else, in some other section of the community and not just the City. I have been pleading around the City since the Budget. However, I am not ready to say that the City is in a state of emergency, because it does seem to me to have been around for some years. Inevitably the means and methods are directed at somebody else, in some other section of the community and not just the City. I have been pleading around the City since the Budget. However, I am not ready to say that the City is in a state of emergency, because it does seem to me to have been around for some years. Inevitably the means and methods are directed at somebody else, in some other section of the community and not just the City.

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Publishing bank charges

From Mr. A. P. Benson. Sir—Mr. Mackay's complaint in your issue of June 27 that

UK COMPANY NEWS

Companies and Markets

£4.5m rise by Mercury Secs.

BOOSTED BY a sharp jump from £0.32m to £2.37m in earnings from metal trading and refining, attributable profits of Mercury Securities advanced from £10.32m to £14.86m for the year ended March 31, 1979.

The result was after tax, minorities and transfer by the main subsidiary, S. G. Warburg and Co. to inner reserves. Profits included a £4.16m (£2.25m) credit for provision for deferred tax no longer required by subsidiaries, and £4.1m from associates.

Earnings per 25p share are shown as 25.13p (18.96p) before the credit, and as 34.91p (24.25p) after. The dividend is lifted from 3.7848p to 6p net.

The credit refers to stock relief (or similar overseas tax relief) of the group's metal trading subsidiary, Brandeis, Goldschmidt and Co. whose directors say that, in addition to the £2m released last year, a further £5.55m can be released to reserves having regard to the minimum stock levels, which they envisage on a continuing basis.

At the interim stage, the directors said that profits for the first six months were higher than those for the same period of the previous year.

S. G. Warburg profits expanded to £13.09m (£9.85m). While metal trading and refining profits showed a sharp increase, its earnings from merchant banking, after transfer to inner reserves, rose from £5.65m to £9.82m, and those from insurance and shipping were up from £0.91m to £1.2m.

Mercury Securities profits of £1.06m (£0.91m) were made up

CGSB falls and cuts payment

TAXABLE PROFITS of CGSB Holdings, the motor engineer and distributor, tumbled more than £100,000, and the group is cutting the dividend.

On turnover ahead from £7.9m to £8.35m the surplus fell from £149,800 to £32,400 for the half year ended March 31, 1979. For the previous year pre-tax profits were virtually static at £33,934 (£32,047).

The net interim dividend per 10p share is being cut from 0.44p to 0.2p. The total last year was 1.5912p.

After tax of £16,800 (£30,500) stated earnings per share are shown to be down from 1.67p to 0.34p.

Courts (Furnishers) up £1m at record £5.89m

INCLUDING PROPERTY disposal profits of £395,000 against £40,000, taxable surplus of Courts (Furnishers) finished the March 31, 1979, year ahead by £1m at a record £5.89m. Turnover, including VAT, rose from £47.1m to £49.1m.

The directors state that overseas turnover, in the current year, has been at a higher level than the corresponding period last year. In the UK the VAT change led to exceptionally increased business, they add, although sales, even prior to the Budget, had shown an increase on the comparative period.

At the interim stage profits had risen from £1.9m to £2.77m. After the year's tax charge of £2.66m, compared with £2.28m earnings are shown as 21.2p per 25p share against a previous 18.16p.

The dividend is stepped up to 3.70233p (3.54668p) net with a final payment of 1.99018p, and a one-for-two scrip issue is proposed.

Also announced is an additional dividend for the year of 1p. It is intended to maintain the dividend per share on the increased capital.

HIGHLIGHTS

Lex looks at the full-year figures from Mercury Securities. Profits-growth appears impressive and news of the hefty dividend rise helped boost the shares by 11p to 172p.

Turnover, including VAT, also highlights annual report comes in for comment and Lex also highlights activity in the gilt-edged market where the long tap was exhausted and gains of almost three points were noted in parts. Elsewhere, Heywood Williams has achieved its forecast despite the winter's problems, and Courts has produced reasonable growth after stripping out property disposals and adjusting for the distortion of deferred profit transfers.

languished for the past two years. The latest figure does include a bigger than usual contribution from property sales but the transfer from the deferred H.P. Account (which inflated the first half figures by £380,000) was almost matched in the second half by a transfer to the account. Stripping out both influences suggests an underlying trading profit improvement of around 13 per cent. Courts, like most

retailers, was hit by the poor January sales and the sluggish recovery in February and March. Also the strengthening pound has not helped the conversion of overseas profits into sterling on consolidation. The dividend is up by around a third and a further increase will come next year from the proposed scrip issue. The shares, at 142p, have a fully taxed p/e of 7.5 and a yield of 4.8 per cent.

Beecham emerging as major U.S. force

Beecham Group is now well on the way to becoming a major force in pharmaceutical and consumer products markets in the U.S. "The importance of this can scarcely be exaggerated," says Mr. G. J. Wilkins, the chairman.

Out of £923m (£838m) sales and £146.4m (£142.5m) trading profit in 1978-79, North and South America accounted for £165m (£163m) and £18.9m (£21.7m) respectively. Capital spending in the region was £2.5m against £2m, out of a total of £48.3m (£41.5m).

In the current year spending in the U.S. will include significant advertising and promotional cost of launching Aqua-fresh toothpaste nationally. The group's results for the year to March 31, 1979, when taxable profit was up from a restated £139.4m to £144m, illustrates the wisdom of giving as much attention and emphasis to expansion of consumer products business as to the growth of pharmaceuticals, says Mr. Wilkins.

Although it made good progress in most parts of the world, Beecham Pharmaceuticals encountered problems outside its control in some markets which largely neutralised its achievements in others. In consequence trading surplus on pharmaceuticals was only modestly high and, after exchange rate movements showed a decline from £86.9m to £84.3m. This fall was more than offset by the advance by Beecham products.

With consumer product sales up at £599m (£528m) trading profit reached £54.9m (£47.3m). Analyses on a geographical basis sales and trading profit shows: UK £308.9m (£259.5m) and £31.7m (£29m); Western Europe £280.4m (£264.6m) and £49.5m (£50m); North and South America £165.1m (£163.1m) and £18.9m (£21.7m); and other areas £185.7m (£150.9m) and £39.1m (£36.5m). Plus £7.2m (£8.3m) royalty income.

Last August, as known, the group bought Scott and Bowne, an unlisted UK consumer products company, for £14m cash from its own resources.

The rights issue in November raised £79.5m which helped raise net liquid funds by £51.1m to £135.1m at year end.

Loans were reduced by a net amount of £26.9m to £132.3m, mainly due to reclassification of £19.6m as short-term borrowings which were ahead from £7.8m to £26m.

Beecham Inc. arranged a private note placement of U.S.\$85m in the U.S. which was guaranteed by the group. \$19.5m of the placement was received in December 1978 and the balance will be received in

August 1979. The proceeds from this placement will be used to refinance borrowings incurred in connection with the acquisitions of S. E. Massengill Company and the Irvine pharmaceutical products business in previous years.

Capital spending commitments amounted to £18.5m (£21.6m) at March 31 and a further £49m (£58.2m) had been authorised but not contracted. The net dividend is stepped up to 21.1375p (18.651p) as reported, May 25, and a three-for-one scrip issue is proposed.

During the year in the UK, site work began for the major plant which is to be built at the Irvine pharmaceutical factory and some progress was made in rationalising and modernising the company's Worthing pharmaceuticals factory. At the same time a number of important projects continued in the food and pharmaceutical division and some were completed.

Beecham Group and Beecham Inc. agreed in 1978-79 to three settlements at cost aggregating some \$5m, covering substantially all pending civil suits alleging violation of American anti-trust laws in connection with the group's semi-synthetic penicillin business in the U.S. All claims have been dismissed by the court and appeals, if any, are not expected to be successful.

Full provision for the settlements was made in the accounts prior to March 31, 1979. Though the companies have consistently denied any anti-trust violations, the settlements were considered more in the group's interest than prolonged litigation.

Heywood Williams meets forecast with 91% leap

WITH A 91 per cent leap in pre-tax profits from £541,000 to a record £1,025,000 for the year ended April 30, 1979, Heywood Williams Group is in line with the directors' forecast of around £1m made at the interim stage and later reaffirmed in April. The midway result was made than doubled from £181,000 to £372,000.

Mr. Douglas Oliphant, executive chairman, expresses confidence about the future despite the many problems of the current economic climate. He says it is no easy task to make any quantified profit forecast for this year, but early returns from the group's operating units are encouraging.

However, he is certain of another record profit in 1979-80, representing an increase in earnings per share coupled with an improved asset backing—and a higher dividend.

For the year under review, adjusted for the subdivision from 50p shares into 25p shares, stated earnings jumped by 53 per cent from 8.5p to 12.9p, and the net dividend total if lifted to 3.46p (2.348p), covered over three times, with a 2.45p final.

The chairman adds that the group is looking for a considerable increase in results this year. On the trading front, he says internal budgets have been set very substantially above last year's figures.

But for the bad winter weather and the impact of secondary picketing as a result of the road haulage strike, the group's profits would have been even higher. In overall terms, estimates Mr. Oliphant, these two factors have cost around £200,000 in profits.

Last year's bid moves in the U.S. took the group into restaurants and hotel management, but for the time, acquisitions are now more likely to be in the UK.

The group, which has tax losses of some £3.1m on the home front to carry forward, is not only looking to add to its earnings but also prepared again to move into new areas.

Mr. Oliphant says the group

will be looking for a business with minimum profits before tax of some £250,000. Meanwhile, capital spending this year is likely to come out close to £2m. A geographical and divisional breakdown of turnover—up 24 per cent to £11.2m—and taxable profits shows, with 3,000's omitted—UK products for building industry in aluminium and glass, £14,897 (£14,436) and £223 (£202); U.S.—restaurants and hotel management, £4,537 (£4,171); Africa operations sold £27 loss (£61 loss).

Major profit contributors in the UK were aluminium extrusion, patent glazing and glass-merchandising. The Apollo window activity turned a loss last year into a "reasonable" profit for the year with good prospects for the future.

In the past year, the group has doubled its extrusion capacity, ordered a new anodising plant to come on stream in October, 1979, extended its glass ware-house floor space by 25 per cent, opened four new home improvement shops and launched a variety of new or improved product lines. It recently purchased a sealed glass unit manufacturer in Scotland.

Initial contribution from the U.S. in restaurants and hotel management has been satisfactory, and the chairman says the purchase of two additional businesses make the future look bright.

These two businesses comprise: Mr. Drumstick, a chain of ten family restaurants in small towns in South Illinois, and Budget Motels and Hotels of America Inc., which operates a booking and supply service for over 700 hotels.

The South African operation was sold apart from tenanted properties and retained cash which will ensure a small profit from this source in the future. The group now has no employees in South Africa.

Tax for the year took £159,000 (£140,000) and there were extraordinary debits of £222,000 this

year. Payments absorb £25,000 (£28,000), leaving the retained balance little changed at £418,000 against £411,000.

On the balance sheet, shareholders' funds were up by 21 per cent to £4,750m. Borrowings, loans, other than capitalisation of lease commitments, have fallen by £465,000 or 29 per cent to £2,385m to £2,160m. But net assets decreased from £2,68m to £1,47m.

At the year-end directors' window and former employees, 24 per cent of the equity of British Aluminium and Prudential Assurance held 9.9 per cent and 5.8 per cent respectively.

Comment
Heywood Williams has achieved its forecast in spite of weather, problems and the driver's strike during January. February, factors which probably trimmed back profits around £0.2m for the year, suggests management over the past few years is paying off handsomely. Apart from the closure of the troubled architectural production division, HW has now sold off the loss-making South African investment, returned the Apollo window activity to the main and diversified into the U.S. with three potentially fertile acquisitions. One of them, a hotel management company, was subsequently bought for nothing by 3M assuming liabilities of \$0.7m. The return for income-producing assets worth \$5m, a deal not possible by U.S. law, was at home, the important aluminium extrusion business is continuing through strongly on the back of higher demand and the capacity made possible by new £0.7m Chester Press. The only headache on the horizon is the expected sharp increase in the price of aluminium, glass and steel, which will undoubtedly affect demand. The shares rose 9p yesterday to 142p, where the p/e is 7.5 and the yield 4.8 per cent—a rating which does not appear to have discounted the expected growth.

Wilkinson Match soundly based for longer-term growth

Although profits in the current half year are expected to be lower than last time, in the longer term Wilkinson Match has a sound business with good prospects for growth worldwide, and is well placed to take advantage of favourable changes in the world economic situation, says Mr. D. Randolph, the chairman, in his annual statement.

As reported June 22, despite a difficult year taxable profits rose 33 per cent from £14.3m to £19m for the 12 months ended March 31, 1979, on turnover of £272m (£193m). However, the chairman warns that the problems of last year's second half are persisting.

On a current cost basis, pre-tax profits emerged at £12.39m against £10.05m, after additional depreciation of £3.14m (£2.13m), cost of sales £6.48m (£5.79m), partly offset by a £3m (£1.67m) gearing adjustment.

Because of the seasonal nature of its business, consequent upon recent changes, the group is to alter its year-end from March 31 to September 30, and accordingly

the next accounting period will be for the 18 months to September 30, 1980.

At March 31, 1979, group fixed assets were up from £60.89m to £75.28m and net current assets increased from £32.38m to £66.49m. Bank loans and overdrafts were higher at £17.56m (£13.49m).

There was a net inflow of funds of £1.83m compared with an £8.12m outflow a year earlier. Meeting, The Institute of Directors, SW, July 26, 11.30 am.

The directors say the second half has started well and, if the changes introduced in the Budget do not have too severe an effect, they expect full-year results to show an improvement on the £1,000 surplus achieved last time.

The bad weather and transport strike caused supply problems in the early part of the year. Shortage of new vehicles from most manufacturers, particularly Vauxhall—the group's principal supplier—led to many lost sales opportunities, and group resources were not fully utilised.

Despite these problems, all divisions have traded in line with the profit forecast, and the directors believe the company is now well placed to take advantage of the hoped-for easement in supply and better trading conditions during the summer.

After tax for the half-year of £23,000 (£2,000 credit), there was a profit of £17,000 compared with a loss of £7,000. Last year's dividend was maintained at 1.25p.

Glanfield Lawrence

A turnaround from a loss of £15,000 to a taxable profit of £40,000 in the half-year to April 1, 1979, is reported by Glanfield Lawrence, motor vehicle distributor and engineer.

Profits were struck after higher interest—£115,000 against £75,000. Turnover, excluding tax, rose from £4.26m to £5.21m.

ISSUE NEWS

Grand Metropolitan 90% taken up

Shareholders in Grand Metropolitan have taken up nearly 90 per cent of the £80.5m cash call made last month.

S. G. Warburg and Co. the underwriters, announced late last night that acceptances were received in respect of 57.27m new ordinary shares of 50p each, representing 89.5 per cent of the new shares offered on the basis of one-for-seven at 12p each.

The rights issue is the largest so far this year. Grand Metropolitan's last rights issue was in October, 1975, when shareholders were asked to put up £37m.

The new ordinary shares not taken up have been sold at a premium. The net proceeds (estimated to be 10.7p per share after deduction of the issue price and expense of sale) will be allotted to the persons to whom the new ordinary shares were provisionally allotted, save that where such net proceeds in respect of any one holding amount to less than £1 they will be retained for the benefit of the company.

SCOTCROS

Scotcros announces that the rights issue of 1,749,138 new ordinary shares has been accepted in respect of 1,652,098 (94.45 per cent).

DIVIDENDS ANNOUNCED

Company	Current payment	Date of payment	Corre. div.	Total last year	Total year
Beit Bros. int.	0.8	Aug. 20	0.77	1.3	1.3
Chemring 2nd int.	0.8	July 20	—	1.44	1.44
Courts (Furnishers) ... 1.99	1.99	Oct. 15	0.97	3.7	3.55
Heywood Williams ... 2.45	2.45	Aug. 3	0.67	3.46	2.35
Mercury Secs. 6	—	—	3.78	6	3.78
Satellite. Spearman ... Nil	—	—	1.07	1.32	2.35

Dividends shown pence per share net except where otherwise stated. * Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. ‡ Additional 1p now payable.

The Continental and Industrial Trust Limited
and its Subsidiaries
(Managed by J. Henry Schroder Wagg & Co. Limited)

The Annual General Meeting will be held at 120 Cheapside, London, EC2V 6DS on Wednesday 25 July 1979 at 12.30 p.m.

Details from the Report and Accounts for the year ended 31 May 1979

	1979	1978
Total Revenue	2,882,317	2,473,720
Less: Expenses	150,766	137,265
Interest	779,038	516,860
Net Revenue before taxation	1,952,513	1,819,595
Less: Taxation	692,510	654,270
Preference Dividend	38,500	38,500
Net Revenue available for Ordinary Dividend	£1,121,503	£1,126,825
Earned on Ordinary Shares	7.21p	6.65p
Ordinary Dividend paid (net)	7.20p	6.40p
Net Assets attributable to:		
Currency Loans	£3,811	£4,106
Debtenture Stocks	3,992	3,998
Preference Shares	1,000	1,000
Ordinary Shares	50,162	43,946
Total Net Assets	58,965	53,050
Net asset value per 25p Ordinary Share	296.1p	259.4p

Copies of the Report and Accounts are available from the Secretaries, J. Henry Schroder Wagg & Co. Limited, 48 St. Martin's Lane, London, WC2N 4EJ.

This advertisement complies with the requirements of the Council of the Stock Exchange of the United Kingdom and the Republic of Ireland.

Citicorp Overseas Finance Corporation Limited
(Incorporated with limited liability in the British Virgin Islands)

U.S. \$100,000,000 6½% Guaranteed Notes Due 1980
U.S. \$200,000,000 7% Guaranteed Notes Due 1981

Unconditionally guaranteed by

CITICORP

Citicorp Overseas Finance Corporation Limited (the "Company") has assumed the obligations of Citicorp Overseas Finance Corporation N.V. ("COFC"), effective July 2, 1979, in respect of the 6½% Guaranteed Notes Due 1980 and the 7% Guaranteed Notes Due 1981 (the "Notes") issued by COFC under a Fiscal Agency Agreement (the "Fiscal Agency Agreement") dated as of October 15, 1977 among COFC, Citicorp and Citibank, N.A. The assumption was made pursuant to Paragraph 7 of the Notes by Amendment No. 1, dated as of July 2, 1979, to the Fiscal Agency Agreement.

New Note certificates will not be issued to reflect the assumption by the Company, and the Guarantee of Citicorp will remain in effect. The Notes Due 1980 and Notes Due 1981, as obligations of the Company, have been admitted to the Official List of the Stock Exchange.

Particulars of the Notes are available in the Extel Statistical Service and may be obtained during usual business hours up to and including July 17, 1979 from:

Cazenove & Co.,
12 Tokenhouse Yard,
London EC2R 7AN

July 3, 1979

FAIRLINE
Ships of the Fairline Boats, the Northampton-based manufacturer of motor cruisers, reached 102p when dealings started yesterday—a premium of 27.5 per cent on last week's placing price of 80p.

The price had earlier opened at 98p but, after peaking at 102p, it settled back to end the day at 98p, which values the company at around £5.4m.

A total of 35 per cent of the company's shares were placed. Jobbers said yesterday there was a good institutional following for the shares, for which there was "a fair amount of demand."

SCOTCROS
Scotcros announces that the rights issue of 1,749,138 new ordinary shares has been accepted in respect of 1,652,098 (94.45 per cent).

BIRMINGHAM District Council
Floating Rate Stock 1983/85

for the six months from 3rd July 1979 to 3rd January 1980 the interest rate on the above stock will be £14.4063% per annum.

Morgan Grenfell & Co. Limited.

Norcros Limited

A year of growth

JOHN V. SHEFFIELD, CHAIRMAN, REPORTS:

- Group pre-tax profits a record
- Group margins improve again
- Capital expenditure at all time high

Financial summary of the year to March 31st, 1979:

	1979	1978
Group sales up 8% (Including share of associate companies' sales)	212,565	196,543
United Kingdom sales up 15%	145,300	126,290
Overseas companies sales up 25%	32,138	25,790
Capital expenditure up 29%	8,239	6,367
Pre-tax surplus up 18%	17,168	14,512

Dividend per Ordinary Share 4.93p 4.42p

The Annual General Meeting will be held on 23rd July 1979. Copies of the Report and Accounts are available from The Company Secretary, Norcros Limited, Reading Bridge House, Reading, Berks RG1 1BP.

NORCROS

UK COMPANY NEWS

Suteliffe £0.41m deficit after Middle East costs

AS FORESEEN last December, the unsettled situation in the Middle East and difficulties in the brickmaking plant adversely affected Suteliffe's profits of £212,000 against a £407,000 deficit last year.

After £700,000 costs against engineering contracts in the Middle East, the group finished the March 31, 1979, year with a net loss of £407,000 compared with a £400,000 profit last year.

The current dividend, however, continued its upward progress. Turnover fell from £2.5m to £2.2m and the operating loss rose from £1.1m to £1.3m. The final dividend for the year is 1.314p (23.85p) per share.

The directors say the £400,000 deficit, which includes provision for the estimated expenditure required to overcome the difficulties, together with the cost incurred during the year, has been written off as abnormal costs.

At the end of the directors reported profits little changed at £212,000 against £212,000 but said that a half in the brickmaking plant sales, coupled with cost-cutting problems in the Middle East, would adversely affect second-half results.

Pre-tax figure was after the effect of £103,000 (£116,000) but was before a tax credit of

£218,000 (£207,000 charge). No savings per share are given, compared with a previous £50p.

acquisition, in February, of Solenoids and Regulators. This new subsidiary is expected to make a substantial contribution to profits in the current year.

Profit for the year to March 31, 1979, was a record £742,259 (£618,857) on sales up from £7.56m to £8.55m—as reported May 22. During the year the net outflow of funds was £26,902 compared with a £128,500 inflow.

At year end cash stood at £1,304 (£1,327) and bank overdraft was down at £155,599 (£234,592). Capital commitments amounted to £455,245 (£109,700) of which £95,611 (£94,700) had been authorised but not contracted.

Chamberlin and Hill outlook satisfactory

Despite reasonable demand for machinery products at Chamberlin and Hill, there has been a sharp fall in order intake from one specialised market sector at its Leitchfield works. As a result activity there has been cut back and short time working introduced.

Says Mr. Martin, the chairman, "Every effort is being made to introduce new types of work to make good the shortfall, but the problems are likely to remain for several months of the new financial year, due to the length of time needed to affect the necessary changes."

Nevertheless, the outlook is satisfactory and the prospects for improvement in the foundry activity are good, he adds.

On the non-foundry side, the group has considerably strengthened its activities in the electrical engineering field by the

NCR profits rise mid-way

For the first six months of 1979 taxable profits of NCR, subsidiary of NCR Corporation of U.S., rose from £2.79m to £4.53m on turnover of £37.6m against £33.08m.

The increases are mainly due to the improvement in incoming orders following the release of several new products.

Exports for the first half show a 45 per cent increase over the corresponding period last year, the directors state.

Three life assurance companies increase terminal bonus rates

Three leading life companies have announced improvements in their terminal bonus rates, payable on death or maturity claims as from July 1.

The **General Medical and General Life Assurance Society** has lifted the rate from 25 per cent to 31.75 per cent of the basic sum assured for each policy year, with a proportionate addition for an uncompleted year. Thus a policyholder aged 29 at outset paying £10 per month under contract with now benefits an extra £175 at maturity, making a total of £8,594.

The company has also doubled the terminal bonus rate on personal pension contracts to 1 per cent of the nominal fund and increased the taper market option from 98 per cent to 100 per cent of the nominal fund.

The **Norwich Union Insurance Society** introduces a complex terminal bonus system with rates depending on the year a policy was taken out. The new scale, based on each £1,000 of basic sum assured, ranges from 25 per cent for a policy taken out in 1973 to £1,250 for one taken out in 1932 or earlier. The previous scale ranged from £30 to £1,250 respectively.

A policyholder now aged 54 who took out a 25-year endowment in 1964 for a provision of £18 per month would receive £8,716 at maturity on the new rates, against £8,521 on the old rates.

Both companies say this latest increase reflects the improved returns on the investments and the underlying firmness of the equity market. By adjusting the terminal bonus rates, this benefit

is passed on to the policyholders whose contracts are about to mature. The Norwich Union last increased its rates at the beginning of the year, but the CMG previously lifted its rate in the middle of 1977.

The **Scottish Widows' Fund and Life Assurance Society** also operates a complex bonus system depending on the year the policy was effected. The new scale varies from 25 per cent for 1969 to 225 per cent for 1950 or earlier, the rates being applied to the basic sum assured and attaching bonuses.

The previous scale ranged from 3 per cent to 25 per cent. However, the changes in rates for intervening years is not uniform. The largest increase occurs for year of entry 1957 where the new rate is 17 per cent compared with 14 per cent.

Staveley borrowings rise but within gearing levels

There was an increase in the level of working capital at Staveley Industries in the year to March 31, 1979, Mr. Harry Moore, chairman, says in his annual statement. This was due to the continuing growth in turnover, and a deterioration in trading conditions and terms of payment in some of the group's business areas.

The latter trend is unlikely to be so pronounced in the current year, he adds.

As a result of these factors, borrowings rose substantially compared with the exceptionally low level last time. They are, however, still well within levels of gearing which we consider to be comfortable, the chairman says.

The borrowings cover £2m of tax reserves certificates which have so far yielded about 7 per

cent more than their cost. Even disregarding this and other investments, the chairman says, the group has ample resources available for internal growth and further acquisition, and for a continuation of the capital investment programme.

Overall, the group does not expect gearing during the current year to change very significantly.

As reported on June 15, profits in the year to March 31, 1979, were £11.25m, compared with £11.02m for the previous 18 months, annualised to £10.01m.

The chairman expects a further increase in turnover and profit in the current year, mainly in the second half.

Of the foundry products and abrasive group, he expects a marked recovery from the set-

back in the year just passed, when profits fell from an annualised £2.58m to £1.29m.

He is confident of significant growth in business and profitability at the electrical and mechanical services group, particularly during the second half.

The machine tools and engineering group is expected to produce satisfactory results, while the progress and growth of the Satter group is likely to continue.

Significant profit growth is anticipated from North American operations, through expansion in Electroscop's profits and the continuing improvement likely to be the profitability of the Canadian operations.

Meeting, 12, Great George Street, SW, July 24 at noon.

Braby Leslie Ltd

Manufacturers of drums, storage vessels, process plant and special fabrications for the petro-chemical, process and brewing industries, diesel generating sets, aircraft ground support equipment, domestic products and civil engineering.

	Year to 31st March	
	1979	1978
	£000	£000
Turnover	31,630	31,376
Profit before Taxation	2,091	2,390
Taxation	512	383
	1,579	2,007
Extraordinary items — profit on sale of Tam's Lough Quarries Ltd.	323	—
Net profit attributable to shareholders	1,902	2,014
"Gross" dividend per share	7.2836p	6.6287p
Earnings per share	15.5p	19.8p
Net tangible assets per share	88.4p	74.7p

The Group had a satisfactory year, producing a pre-tax profit higher than in any year other than 1977-78, in spite of the poor business climate.

The reduction was due to a downturn of approximately £500,000 in the profit of S. Briggs & Co. Ltd., caused by intense competition and a decrease in orders for brewing equipment.

Most subsidiaries produced good, and in the case of Deeside Metal, Eghill, Economic Gas and George Leslie, record results, despite some order books being lower throughout the year.

Auto Diesels achieved an excellent result with exports of 51% in a smaller export market, while in the U.K. its share of the generating set market increased against severe competition. Braby Liverpool could have achieved record results but for the road hauliers' strike.

The Board looks to the future with cautious optimism, despite some anxiety concerning the steady rise in the rate of inflation and the world energy situation.

Copies of the Report and Accounts may be obtained from The Secretary, Braby Leslie Limited, Cowley Mill Road, Uxbridge, Middlesex UB8 2QG.

TESCO

Checks in with Record Net Profit of £37.7m



Mr. L. Porter Ph.D. (Hon.) Chairman

The net profit this year was the highest ever, increasing by £9.1m to £37.662m.

Turnover: Sales broke all records and increased by £257m to £1,236m. This confirms, after allowing for inflation, a volume increase in excess of 15% and continuing growth in market share.

Dividend: Final Dividend is increased by maximum permitted by Treasury, from 0.9233 to 1.1939p.

Store Development Programme: During 1979/80 it is planned to open a further sixteen stores, which together with major extensions will increase selling area by over 500,000 sq. ft. A most notable extension is at Weston Favell which will create a sales area of 96,500 sq. ft. on one floor making it the largest superstore in the group.

Energy Savings: Savings this year should exceed £1m, roughly 10% of previous cost. Further economies are planned.

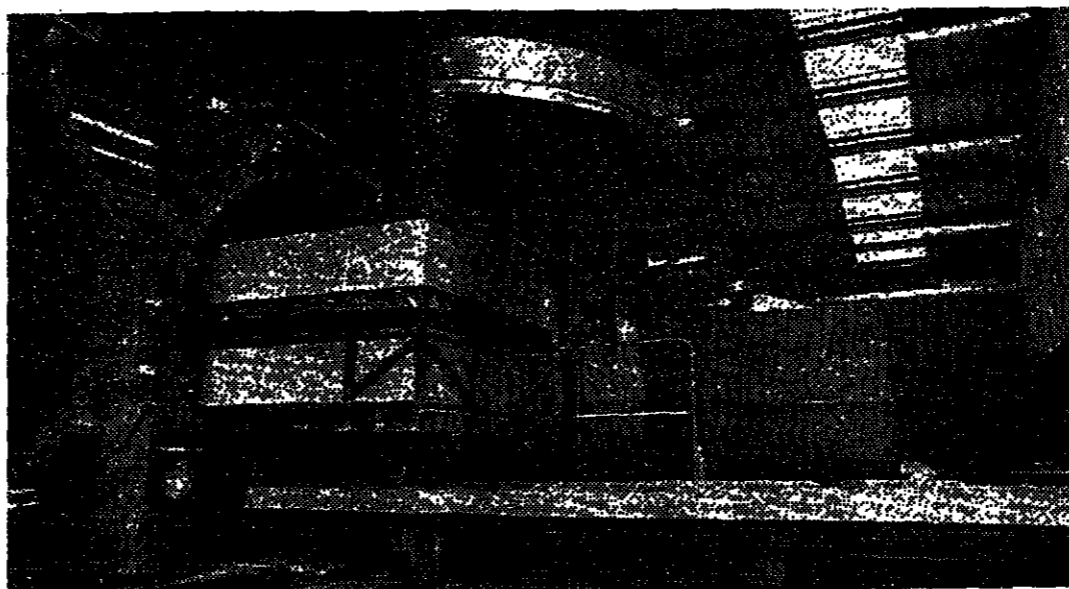
Future Prospects: The current level of trading is progressing favourably and your Board anticipate that this year will again prove to be one of record profitability. The Tesco 'Checkout' Credit Card will be adding an exciting innovation to the groups trading operations.

TESCO means real value for shoppers, staff and shareholders

1977/78 £28,562m	31.86% Net Profit Increase. 1978/79 £37,662m
1977/78 £979.3m	26.20% Turnover Increase. 1978/79 £1,235.9m
1977/78 0.9233p	29.31% Final Dividend Increase. 1978/79 1.1939p

Copies of the Annual Report and Accounts available from the Secretary, Tesco Stores (Holdings) Ltd., Tesco House, Delamare Road, Cheshunt, Waltham Cross, Herts, EN8 9SL.

Further constructive moves from Turner & Newall



£4 million investment in lightweight concrete building blocks



£3 million construction materials plant modernisation includes development of glass-reinforced board



£8 million investment in specialised glass fibre insulation materials

Last year we put £4m into new plant producing high quality construction materials — lightweight concrete building blocks.

We have started a £3m modernisation of three of our UK asbestos-cement plants, and are doubling capacity in our two Nigerian plants.

Our £8m development for the manufacture of 'Envoy' glass fibre — a new range of special insulation products for the building industry — is on stream this year.

T&N has been a major force in construction and insulation materials for decades.

Now we're making sure that the future — with its urgent requirement for energy conservation in industry and the home — will be equally productive for us.

Construction materials is just one of the businesses in which T&N is making its mark internationally.

We are actively investing and growing in automotive components, plastics, specialty chemicals and man-made fibres, in addition to mining asbestos.

T&N has evolved at such a rate recently that your view of us may be rather out of date.

Why not correct that now, by writing for our corporate brochure?

TURNER & NEWALL LIMITED

Providing what the future needs

To: Public Relations Dept., Turner & Newall Ltd., 20 St. Mary's Parsonage, Manchester M3 2NL.

Please send me a copy of your corporate brochure and/or Report & Accounts

Name _____

Address _____

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The Monks Investment Trust Limited

Summary of Results for year to 30th April	1979	1978
Total Net Assets at Market Value	£68,564,673	£59,079,814
Ordinary Shares:		
Asset Value	74.4p	68.2p
Earnings	1.90p	1.68p
Dividend	1.65p	1.60p
Geographical Distribution of Investments	%	%
Equities: United Kingdom	50.8	42.4
United States	22.3	33.0
Japan & S.E. Asia	3.5	4.8
Other Countries	1.8	2.8
Total Equities	78.4	83.0
Foreign loan backing	13.1	7.6
E.E.C. Bonds	3.5	—
Deposits and other Fixed Interest	5.0	9.4

Excerpts from the Statement by the Chairman, Mr. Michael Hamilton:

● Earnings per share rose from 1.68p to 1.90p and we are recommending a dividend of 1.85p. This is 15% more than last year's dividend and means that the increases in dividend both this year and last year have been in excess of the prevailing rates of inflation, giving shareholders a higher income in real terms.

● The asset value per share rose to a new high level of 74.4p reflecting a substantial rise in the U.K. equity market and a fall in Sterling terms in the U.S. market.

● Concerned at the high level of the Dollar Premium, we sold \$94 million Premium Dollars realising on average a premium of 46% on an exchange rate of \$1.94 compared with a premium of 24% on an exchange rate of \$2.06 at the year-end. The Accounts thus show that the premium currency content of the total assets has fallen to 3.3% compared with 11.2% the year previously.

● During the year we borrowed \$5 million to finance purchases of Dollar-denominated bonds of E.E.C. Institutions. The loan is repayable over 5 years with foreign currency purchased at the official rate and eventually we shall hold these bonds without having to pay any Premium.

● We continue to be concerned at the discount to asset value at which the shares of Monks, along with other investment trust companies, are quoted. For some years now, increasing pressure from taxation has caused private holders to sell shares and it is to be hoped that reductions in personal taxation will lead to a revival of their interest. Given an environment in which the private shareholder is once again encouraged, the virtues of investment trust companies should ensure at the very least a narrowing of the present level of discounts.

The Monks Investment Trust is fifty years old this year and a brief account of its history and investment objective is given in the Annual Report.

Copies of the Annual Report may be obtained from

Baillie Gifford & Co.

3 Clerkenwell Street, Edinburgh, EH3 6YJ

Companies and Markets

UK COMPANY NEWS

MINING NEWS

Anoconda studies \$1.5bn Chile copper mine

BY KENNETH MARSTON, MINING EDITOR

HEADING the latest news from the transatlantic mining companies is America's Anacoconda copper giant which is now taking a closer look at the huge Pelambres copper mine in northern Chile. The mine has ore reserves of an estimated 430m tonnes.

According to the Chilean Foreign Investment Commission, Anacoconda will invest U.S.\$1.5bn (£888m) in the exploitation of Pelambres if geological studies prove its feasibility. Spokesmen for Anacoconda are reported as saying that the company will invest \$12m in the preliminary stages.

Pelambres, which is situated 340 km north-east of Santiago, was purchased by Anacoconda last month for \$20m.

Until recently Anacoconda has been developing the big Sar Cheshmeh copper deposit in Iran on a contract basis. But, like many other ventures in that country, work has halted since the revolution and last month it reported that Iran had cancelled its contract with Anacoconda.

From Canada, Northgate Exploration, which also has interests in Ireland and Australia, says that barring any unforeseen interruptions to production its net income this year should be "well in excess" of C\$6m (£2.36m), the best since 1972. Last year there was a net profit of only C\$458,000. Earnings for the first half of this year are estimated at C\$3.64m.

Northgate's president, Mr. G. T. Smith—who has taken over the office from Mr. Pat Hughes upon the latter's appointment as chairman—said at the Toronto meeting that Northgate is broadening its prospecting activities. These now include uranium, strategic and precious metals together with oil and gas in addition to the traditional search for lead, zinc and copper.

This year's spending by the Northgate group on mineral exploration is expected to rise to C\$4.5m. While in need of new earnings sources, Northgate is well supplied with funds, the cash position including working capital being over C\$50m. Mr. Smith put the group's total assets at around C\$64m, or C\$9.30 per share.

Canadian partners, International Mogul Mines, Lacana Mining, Rayrock Resources and United Sisco Mines, reckon to have their U.S.\$10.5m Pincha gold venture in Nevada in production by late 1980 at a milling rate of 1,000 tons a day. Open-cut ore reserves are put at 1.4m tons averaging 0.18 oz gold per ton plus a further 3m tons grading 0.08 oz.

Reflecting the return to higher earnings, Canada's Sherritt Gordon Mines has raised its semi-annual dividend to 40 cents, payable July 23. A total of 50 cents was paid for 1978 and 15 cents for 1977.

Mining exploration expenditure in British Columbia is expected to hit a record C\$61.5m this year, according to a survey conducted by the British Columbia and Yukon Chamber of Mines. Mining exploration spending in Yukon Territory is forecast at C\$19.1m, an increase of 7.9 per cent on 1978.

	1979	1978
Profit disclosed, before investment gains and extraordinary items (including an exceptional credit of £1,035,000)	£7,116,000	£4,994,000
Earnings per 25p share before investment gains	33.64p	23.55p
Dividends paid and proposed Amount (net of tax credit)	£2,340,000	£2,063,000
Rate per 25p share	10.924p	9.60925p
Covered by total available profits	5.15 times	4.37 times
Shareholders' funds, excluding inner reserves of banking companies	£76,321,000	£64,948,000
Increase of market value over carrying value of investments in Hambro Life Assurance and Berkeley Hambro Property Company	£41,000,000	£20,000,000

A YEAR OF SUBSTANTIAL ALL-ROUND PROGRESS

Mr. Jocelyn Hambro, M.C., reports on the Hambros Bank Group

This has been a year of substantial all-round progress.

After reporting lower earnings for the first half-year, the second half showed an improvement which has brought the full year's results well above those of last year. The improvement was throughout the whole of our business but particularly in banking, in unit trust operations and in investment performance. Our share of associated companies' profits has also increased particularly from Hambro Life Assurance and Berkeley Hambro Property Company.

Attributable operating profit after tax was £7,116,000 against £4,994,000 last year. After investment gains and extraordinary items the total profit has risen to £11,884,000. Dividends are covered five times and are 10% above, both at interim and recommended final, those of last year.

Shareholders' funds have advanced from £65 million to £76 million. Also, at 31st March 1979, there was an additional excess of £41 million of market value over the balance sheet carrying values of our listed associated companies—again Hambro Life Assurance and Berkeley Hambro Property Company.

HAMBROS BANK

Last year we drew on inner reserves towards shipping loan provisions. This year, as existing provisions are already adequate, inner reserves have been increased. A gradual improvement has taken place in bulk shipping markets with improvements in charter rates and in market values, but these will have to be sustained before the shipping industry can be said to have recovered.

Acceptances reached a new peak of £274 million, while the figure for assets leased, on our own account and under management, rose to more than £200 million. Customer loans and advances fell slightly, chiefly because of the translation of dollar loans at the higher sterling rate. We were active in the management of new bond issues and in the syndication of euro-currency loans.

Managed investments, especially for pension funds, grew substantially. Our 21 authorised unit trusts at the year end had an aggregate market value in excess of £350 million.

Fee income from corporate finance activities was slightly down on the previous year, but at the year-end the level of activity was greater than at any time during the preceding twelve months.

Since the year end we have announced an offer for the share capital of Collett, Dickenson, Pearce International Limited, a leading U.K. advertising agency, through a subsidiary in which we will hold 75% and the Management of the agency, 25%. This offer has now become unconditional.

The Group's own investments produced the substantial gain of £3,293,000. Many of these investments are in smaller companies

but we found new opportunities hard to come by, as competition intensified from other institutions who have entered the venture capital field.

OVERSEAS INTERESTS

Our Channel Islands' banks continued their well established growth. The progress of Hambro Pacific and Hambro Australia reinforced our faith in these companies and in the areas in which they operate.

Since the year end we have increased the capital invested in Hambro America Inc. where we are developing a profitable investment and advisory business.

HAMBRO LIFE ASSURANCE

The remarkable progress of Hambro Life continued throughout 1978. They have since reported that new business in the first quarter of 1979 is running substantially ahead of the corresponding period in 1978. Hambro Life's dividend was increased by 17.7% above that of last year as profit cover had increased by an equivalent amount above the best previous year.

Consolidated Financial Statement at 31st March 1979

	1979	1978
Share capital and reserves	76,321	64,948
Minority interest	2,781	1,552
Loan capital	41,639	47,882
	120,741	114,382
Current, deposit and other accounts	1,116,415	1,041,785
Acceptances for customers	274,667	257,960
Deferred taxation	11,044	8,092
Proposed dividends	1,436	1,251
	£1,524,303	£1,423,470
Balances with bankers and money at call	196,421	221,352
Term loans to banks, local authorities and certificates of deposit	457,685	356,263
Dealing securities	13,991	9,088
Trading stocks	25,549	15,258
Loans, advances and other accounts	504,984	504,122
Customers' liabilities for acceptances	274,667	257,960
Investments	45,692	54,389
Fixed assets	5,314	5,038
	£1,524,303	£1,423,470

THE OUTLOOK

The ever-increasing price of oil makes one hesitant about the prospects for the future growth of world trade. Our new Government, however, has sounded a clarion call to the nation by its budget proposals. We are confident that it will be answered by all sections of trade and industry which makes us hopeful of continuing improvement in our own business.

Copies of the Annual Report can be obtained from The Secretary, Hambros Limited, 41 Bishopsgate, London EC2P 2AA.



Hambros

Israel plans to extract uranium from phosphate

ISRAEL is planning to extract uranums from the Dead Sea as fuel for nuclear power plants, according to chemical industry officials. If experiments prove successful and Israel starts to produce uranium, the scheme could significantly reduce the country's dependence on foreign energy supplies.

The plan was disclosed when reporters were shown round new chemical production plant on the shores of the Dead Sea.

Mr. Elyahu Teomin, Director-General of Israel Chemicals (ICL), said company scientists, together with the Israel Atomic Energy Commission, were checking the possibility of obtaining uranium as a by-product of phosphoric acid production.

Up to 60 tons of uranium could be extracted from the annual output of acid by the plant, which is due to start operating in 1981. This would be half the amount needed to fuel a nuclear station of the size Israel might want to build in the 1990s.

America's Freeport Minerals has a \$36m uranium recovery plant at its Uncle Sam phosphoric acid operation in Louisiana. First shipments of uranium oxide were made early this year from the plant. Sulphur and phosphate rock are taken to the plant where the rock is converted to acid which is then cycled through uranium recovery facilities.

Israel has been denied world aid in nuclear research owing to its refusal to sign the nuclear non-proliferation treaty.

There have been Press reports in recent years about alleged Israeli operations to hijack ships laden with enriched uranium for Israel's two atomic research centres.

Nuclear officials in Europe suggested last year that a ship which disappeared in the Mediterranean carrying 500 tons of the material might have ended up in an Israeli port. Israel categorically denied the report.

The Israelis have long insisted they are not engaged in developing a nuclear arsenal, though experts believe the country has the expertise to produce atom bombs.

LEICHAARDT TO SEEK GEMS IN NAMIBIA

Australia's Leichardt Exploration, an Adelaide-based affiliate of the Geometals-Conex group, plans to look for diamonds in South Africa in the hope of finding the primary kimberlites responsible for Atlantic coast alluvial deposits which are mined by De Beers' Consolidated Diamond Mines of South West Africa.

Leichardt has informed the Stock Exchange of Adelaide that it has entered into an agreement to acquire a diamond project in Namibia. The concession is six farms in the district of Luderitz and Bethanie which are contiguous and measure a total of 120,000 hectares.

ACA Howe Australia have been appointed technical managers to the company under the direction of ACA Howe's Australian chairman, Mr. Peter Howe.

Three directors removed from Five Oaks Board

THREE BOARD members of Five Oaks Investment, the property and housebuilding company which is recovering from serious losses, have been removed as directors following a poll.

They are Mr. Angelo Southall, the former chairman, Mr. Kenneth Richardson and Mr. Barry Lilley. The men have been replaced by nominees of Mr. John Peutherer, a dissident shareholder who controls around 26 per cent of the equity and who called for the poll at a special meeting of the company last month.

The three new directors are Mr. Peutherer, Mr. "Eddie" Marsland who is also chairman of Midland Industries, and Mr. John Waldron.

In asking shareholders to reject Mr. Peutherer's moves, Mr. Southall had said that Mr. Peutherer was considering injecting his own residential and shop property portfolio into the company. He also proposed to close down the housebuilding side.

Bett Bros. set to make second half recovery

PRE-TAX profits of Bett Brothers, building and public work contractor, fell from £1,076,000 to £988,149 for the half-year ended February 28 1979, on turnover down from £10.5m to £9.41m.

But the directors say that for the full year, turnover and profits should be in the region of £20m and £2.2m respectively for the previous year, profits had declined from a record £2.85m to £2.04m, on turnover of £20.5m (£19.42m).

The net interim dividend increased to 1p net per 20p share compared with 0.76p last year's final payment was 1.55p.

Net profits for the first half came out at £416,712 against £713,645 after tax, higher than £481,437 (£566,451).

William Pickles Reorganisational programme well under way

"I cannot promise you a substantial increase in profit in the current year when so much change is occurring but I have great faith that given a reasonable economic climate, 1980 will herald a vast improvement in our fortunes"

Denis S. Greensmith

The Annual General Meeting of the Company was held in Manchester yesterday. The following are extracts from the statement by the Chairman, Mr. Denis S. Greensmith, submitted to the meeting.

Our Company experienced a thoroughly bad trading year in 1978 and although one can say quite truthfully that it was not a good year for textiles in general, it was certainly a particularly bad year for those involved in the manufacture of light clothing. During the year imports in certain sections of this area of textiles had reached a penetration level of 72% and although the new Multi Fibre arrangement had been implemented, it was too late for any effectiveness to have influenced the trading pattern in that year.

Also there was a certain level of interruption in our programmes due to industrial disputes and that the strengthening of sterling undoubtedly reduced our export sales.

Faced with deteriorating profits I felt that additional fundamental changes were called for. The necessary research and development work was undertaken by a Sub-Committee of the Board. We isolated principal reasons for our lack of success. Plans designed to overcome these problems and to exploit our strengths were framed by the Development Committee, discussed at Management Meetings and finally approved unanimously by the Board.

A new organisational structure is taking shape and new investment has been approved, designed to update our production facilities. A marketing approach is resulting in new merchandise ranges, the development of new trading areas and a greater penetration into our established market place. There is tremendous activity at the systems level designed to improve our efficiency, partly through computerisation and partly through a new management accounting and information system, as a basis for more effective control.

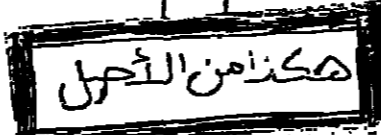
I am sure that like me, you will be wondering when all these plans will produce results. The reorganisation is already well under way and will, I estimate, be virtually complete by the end of 1979. I cannot promise you a substantial increase in profit in the current year when so much change is occurring but I have great faith that, given a reasonable economic climate, 1980 will herald a vast improvement in our fortunes.

Results in brief	1978	1977
Group Turnover	£23,858,797	£22,925,490
Group Profit before tax	£417,482	£817,082
Dividends	£123,816	£208,211

Group Companies: Abbotford Fabrics Ltd., The Banner Group of Companies: Wm. Chapman Ltd., Glen Fabrics Ltd., Harrow Fabrics (Int.) Ltd., Maccetta Ltd., Sparrow, Hardwick & Co. Ltd., Susy Ware & Co. Ltd., Uwin Sportswear Ltd.

WILLIAM PICKLES & CO. LTD.
101 Portland St., Manchester M60 1EH

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THE CHASE MANHATTAN BANK, N.A.
BANQUE INTERCONTINENTALE ARABE
CHEMICAL BANK
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SIFIDA INVESTMENT COMPANY
Agent
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This announcement appears as a matter of record only



BIDS AND DEALS

Evode shares suspended

Shares in Evode Holdings, which started the day at 41p, were suspended yesterday at the pending announcement.

Mr. Peter Wright, Evode's chairman and Mr. Andrew Simon, the company's vice-chairman and chief executive, were both under suspicion of being involved in the takeover of the company.

Stephen's principal assets comprise a Government stock holding with a current market value of about £100,000 and the freeholds of two factory premises in Folkestone, Kent, which have been valued at £350,000.

£34,298, with deferred tax of £15,600. The net profit before tax was £13,321.

AAH SUBSIDIARY ACQUIRES TSC

British Fuel Company, 50.25 per cent-owned subsidiary of AAH has acquired the whole of the issued share capital of TSC Holdings for £200,000.

The company trades as builders and plumbers' merchant with headquarters in Bournemouth, Hants.

The consideration has been satisfied partly by cash and partly by the issue of 139,000 ordinary shares.

UNITED BISCUITS

On June 28 United Biscuits (Holdings) purchased over 91 per cent of the common stock and 99 per cent of the preference stock of Specialty Brands.

WALKER AND STAFF

The directors of Walker and Staff Holdings say that contracts have been exchanged for the acquisition of a freehold industrial property investment located at Canford Cliffe, Bournemouth.

The consideration will be payable in cash from the company's existing resources at completion which is expected to take place at the end of September, 1979.

REDIFFUSION

Rediffusion has provisionally agreed to sell the share capital of Barbados Rediffusion Service, a wholly-owned subsidiary, to a Barbados newspaper group.

SHARE STAKES

Bischi Tin Co.—Mr. Edward Solomon Nasser has acquired a further 10,000 shares, bringing his total holding to 970,000 shares (8.6 per cent).

Staffordshire Potteries—Temple Bar Investment Trust, a member of the Electra House Group, is now interested in 540,000 ordinary (9.5 per cent) after the purchase of 315,000 ordinary.

J. Grant up in first quarter

First-quarter profits of James Grant and Co. (East) are ahead of the comparable period last year, Mr. H. Oppenheim, chairman, says in his annual statement.

Taxable profits in the year to January 31, 1979, rose from £788,000 to £1,100,000 on lower turnover of £13.36m, against £14.1m.

Thomson McLintock, the auditors, say no depreciation is provided on freehold properties, contrary to SSAP 12. The directors consider freehold properties are fully maintained and are continually appreciating in value.

Meeting, Edinburgh, July 19 at 2 pm.

Brunning chief sees increase in profit

PRELIMINARY BUDGETS indicate increased profitability within the Brunning Group, the London-based advertising agency, and profits should rise in the current year.

As reported on May 31, pre-tax profits slipped from £814,572 to £768,148 in the year to March 31, 1979, on higher turnover of £28.4m (£26.1m).

The chairman says group agencies in the year under review suffered from industrial disputes at the beginning of 1979, notably a loss of revenue through the National Union of Journalists' dispute and the lorry drivers' strike.

The reorganised London agency, however, has gained a number of new accounts and prospects are encouraging.

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends.

TODAY: Interim—Lincroft Kilgour, SGS, Sothby Perks Bernal, Winterbottom Trust.

FUTURE DATES: Interim—Paramba, Bano Brothers, Caveston Inds., Dowry, Fitch Lovell, General Electric, H.A.T., Inchcape, Merston Thompson and Ever-shed.

Final—Bene Brothers, Caveston Inds., Dowry, Fitch Lovell, General Electric, H.A.T., Inchcape, Merston Thompson and Ever-shed, Mover (Montague) Ltd., Rothmans International, Russell Brothers (Paddington), Textured Jersey, United British Securities, Weddington (Iron), Warner Holidays.

ROTAFLEX

Rotaflex (Great Britain) has changed its name to Concord Rotaflex.

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ASSOCIATE DEAL

Hill Samuel Invest Management as associates of Jenks and Cattell, have purchased, on behalf of discretionary investment clients 120,000 Armstrong Equipment at 68p.



Ninth year of Record Profits

Specialist engineering group supplying wide range of industries

Table with 3 columns: 1979, March 1978, and 1978. Rows include Turnover, Pre-tax Profit, Earnings per Share, and Total net Dividend.

- Chairman, Mr. Thomas Kenny, FCA reports:
* Against handicaps of bad weather in January and February and lorry drivers' strike a profit improvement of 11% to £6-16m is most satisfactory.
* Exports increased almost 10% to £6-41m.
* Profit margins improved, resulting from sustained programme over the years of modernisation of plant and machinery.
* Further programme of capital expenditure for 1979/80.
* Financial condition remains excellent.

Table with 4 columns: Principal members of the Group, Steel Stampings, Drury Engineering, Barlow & Chidlaw, Musgrove & Green, Welders N.V., Midland Bright Drawn Steel, A. E. Godrich & Son, Hemmings, M.C.L. & Repetition, The Castle Engineering Co (Nottingham).

Copies of the report and accounts are available from the Secretary



GEI International Ltd., West Street, Dunstable, Bedfordshire, LU6 1TA.

SUNDERLAND AND SHIELDS

Sunderland and Shields Holdings, which started the day at 41p, were suspended yesterday at the pending announcement.

Mr. Peter Wright, Sunderland and Shields' chairman and Mr. Andrew Simon, the company's vice-chairman and chief executive, were both under suspicion of being involved in the takeover of the company.

DALGETY BUYS FROZEN FOOD COMPANY

Dalgety Inc. the U.S. subsidiary of Dalgety, has acquired, for an undisclosed sum, all the outstanding shares of Cedargreen Food Corporation, a private company based in Wichita, Kansas.

Cedargreen is a processor of frozen vegetables with an annual turnover of \$3m and after tax profits of \$350,000. The acquisition will complement the previous purchases of Kelley Farm and December, 1977, and Santa Fe-Delacruce Packers Inc. in June, 1978, between them the three companies will handle about 14 per cent of the frozen vegetables produced and sold in the Pacific north-west.

Yeast and yeast preparation follows Dalgety's acquisition in May of the Martin-Brower Corporation of Chicago, a leading U.S. food distributor.

JAMES LATHAM

James Latham has acquired I. A. Murphy (Timber) of Braintree, Essex, a timber importer and processor. Consideration is 35,000 8 per cent cumulative preference shares of Latham, and £20,000 cash.

Sales of Murphy to March 31, 1978, were £405,000 and the net assets acquired amount to £150,000.

Carlton Real Est. buys Spartan

Carlton Real Estate, formerly General Carlton (Holdings), has bought Spartan Investments in a deal worth £181,000.

Spartan has a property portfolio which includes three shops and an office building in Liverpool. As at December 31, 1978, Spartan had net assets of £88,000, all properties being valued at cost, and for the year ending December 31, 1978, reported taxable profits of £8,800.

Carlton has also acquired for a total consideration of £161,000 various residential shop properties in South London, and a vacant unit adjacent to R. W. Woodhouse in Blackpool. This property has now been let to a local multiple retailer for £11,000 per annum and refurbishment works are being carried out.

KIRKBY MANUFGR./SCHERING-PLOUGH

Shering-Plough Corporation has purchased Kirkby Pharmaceuticals of Mildenhall, for an undisclosed amount in cash. Kirkby is a manufacturer of injectable and ophthalmic drugs and proprietary medicines, a contract manufacturer for other firms and conducts its own pharmaceutical research activities.

VICKERS/QUAY

Vickers, the engineering and office equipment group, has acquired the products, design engineering sales operations of Quay Dynamics, rolling mill and metal forming specialists, in a deal worth £60,000. The value of the deal was incorrectly stated yesterday.

Sheepbridge Engineering Ltd.

Encouraging signs after a year of exceptional difficulties

The Annual General Meeting of Sheepbridge Engineering Limited will be held on the 26th July in London.

The following is an extract from the statement by the Rt. Hon. Lord Aberconway, the Chairman, circulated with the report and accounts.

Recommended Offer from Guest, Keen and Nettlefolds, Ltd.

Shareholders may have seen an announcement in the Press on May 26th of an offer, verbal at that stage, received on May 25th for the whole of the capital of the Company from Guest, Keen and Nettlefolds, Ltd. The offer, of two GKN shares of £1 for every five Sheepbridge shares of 25p, represented a capital premium, based on the market prices of the shares at the close of business on May 25th, of nearly 70%, and an increase in income of over 45% based on the dividends of GKN for the year ended 31st December 1978 and those of Sheepbridge for the year ended 31st March 1979.

From the standpoint also of our employees at all levels the directors hope that shareholders will accept the offer. The increased strength given by belonging to a group some twenty times the size of Sheepbridge, and with widespread overseas con-

nections, should facilitate development of the activities of Sheepbridge and should enhance prospects of individual advancement.

The directors, in what is likely to be the last Chairman's Statement of Sheepbridge Engineering Ltd, as a quoted company, wish to place on record their appreciation of the help and support given to them and to their predecessors over the years by employees at all levels. Sheepbridge Coal and Iron Co. Ltd. in which the Company had its origins, was incorporated one hundred and fifteen years ago, and has throughout that time contributed appreciably to the growth and prosperity of British industry and technology.

Results for the Year: The consolidated profit before tax for the year to 31st March 1979, was £4,466,000 compared with £5,560,000 for the previous year.

Our Interim Statement foreshadowed lower profits for the year. Even so, the outcome is particularly disappointing after the excellent progress achieved in recent years. The year was one of the most difficult since the Group was formed in 1948. The reduction in profits was due largely to factors beyond our control. As I said in our Interim Statement, strikes at many of our customers' works had interrupted and reduced our production schedules. In the event these troubles became even more accentuated in the second half of the year. There was in our own organisation a strike during the year at one of our establishments, which lasted for five weeks; and although in the second half of the year we had no major labour difficulties, problems and disputes arose from our employees' reaction to our firm compliance with Government pay policy.

To add to our difficulties, the national road haulage strike early in 1979 not only disrupted and reduced our own production and increased our costs; it also played

havoc with our customers' production schedules so that we were in many cases stopped from delivering.

Sales lost because of strikes, or indeed for any other reason, are, as a rule, seldom, if ever, made up. Last year proved the rule. Accordingly the value of our despatches in the financial year was only some 9% more than in the previous year; and so, after allowing for the effect of inflation, there was no overall increase in volume.

Summary of Results table with columns for 1978/79 and 1977/78. Rows include Sales to external customers, Group profit before taxation, Taxation, Profit after taxation, Dividends, Earnings per share, and Dividend cover (times).

*Restated following change in accounting policy for deferred taxation

The big reduction in demand for pistons and cylinder liners used in diesel engines for tractors and farm machinery, which started a year or more ago, continued for most of the year under review. In the last quarter of the year a welcome improvement became apparent in the demand from tractor engine manufacturers for engine components. There was also some growth in orders taken by Group companies not making engine components. These more recent hopeful signs, however, came too late to have any appreciable effect on the financial year to 31st March 1979 although, by enhancing our order books, they have given a better start to, and indicated an improved activity in, the current year.

These encouraging signs, coupled with results for the year which, in retrospect, could have been much worse, augur promisingly for the future. We believe that the market for internal combustion engines will improve further and that our expansion plans put in hand a year ago will prove to have been wisely conceived and timed.

The difficulties to which I have referred were not experienced by Hardinge Machine Tools Ltd., nor by Ritemixer Ltd., each of which had an excellent year.

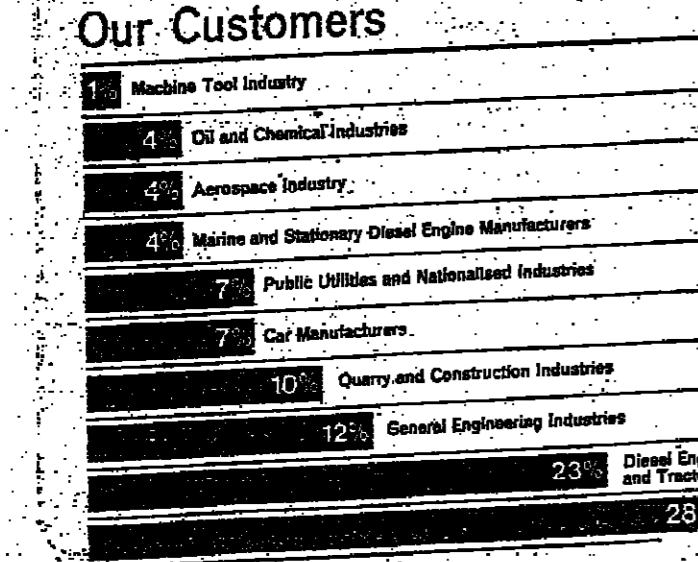
Dividends: In the circumstances of the offer from GKN, the directors decided to pay on 10th July 1979 a second interim dividend, in lieu of a final dividend, of 2.51p per ordinary share. This, with the earlier interim dividend of 2.233p paid on 1st January 1979 makes the total dividend for the year 4.7433p and would have given, before the proposed change in Advance Corporation Tax announced by the Chancellor, a total dividend increase of 10%, in gross terms, for the year compared with the previous year.

Taxation: In the 1979 accounts we have adopted the Accounting Standard on deferred taxation that was issued by the U.K. accountancy bodies in October 1978. In the consolidated balance sheet the sum of £6,745,000 has been transferred from deferred taxation to reserve; this, and the year's retained profit, have increased shareholders' funds to £27.8m and the net asset value per share to 78.6p.

Conclusion: The year, as I have said, was difficult and this was not of our making. In the event we came out of it not too badly, sad though we were to see a reduction in profit. We remain confident in our management, our technical ability, our commercial expertise, and our manufacturing facilities. We believe that industrial relations in our main customers' businesses must and will be resolved: this country cannot afford otherwise. Despite our extensive export of engine components, we must remain, for that substantial part of our trading, largely dependent on the British automotive industry. Once the cloud of industrial strife is removed from the horizon of our main British customers, the sun should shine on our activities.

Our energetic management team has done splendidly in a year of exceptional difficulties and has shown its ability to take full advantage of any improvements in business trends. To this team, and indeed to employees at all levels who have striven to mitigate the tribulations of a difficult year, we give our thanks.

SHEEPBRIDGE ENGINEERING LTD. Chesterfield, Derbyshire, England.



Pegler Hattersley 1979

- Sales increased by 10% to £95.8m. World markets continued to be very competitive, but rising expenditure on home improvements brought a welcome recovery in demand for building products.
- Profit from trading operations improved substantially, and the upward movement in copper prices resulted in an additional gain on metal stocks. Results from associated companies, on the other hand, were less good. Group profit overall rose by £1.6m to £14.2m.
- Earnings per share increased by 19% to 31.1p.
- In manufacturing, the new continuous casting plant at Doncaster came into operation in the year and work began on a major project for modernisation and expansion of the Ormskirk iron foundry.
- "Present order books are good. It is difficult at this stage to predict the outcome of trading in the current year, though I would expect us to maintain our position in the trade and to improve it if that is at all possible."

SUMMARY OF RESULTS

	1979	1978
	£000	£000
Profit before tax	14,210	12,581
Profit after tax	9,130	7,669
Earnings per share	31.1p	26.1p
Dividend per share (net)	8.581p	7.685p



J. M. Harrison (Chairman)

Copies of the full report and accounts are available from The Secretary, Pegler-Hattersley Limited, St. Catherine's Avenue, Doncaster DN4 8DF.

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FABRICATIONS AND DESALINATION EQUIPMENT

The dilemma over local government spending

BY MICHAEL COWAN

ACTIONS undoubtedly speak louder than words, and by announcing a firm intention to reduce the local authorities' rate support grants in the current year by £300m when the final calculation is made in November, the Government has certainly acted. The rest, however, at this stage is mere words.

The Chancellor's budget cuts on the expenditure side fall almost wholly on capital, and so far as councils are concerned are for the most part the traditional paper cuts with little real effect. The largest single cut is £270m (including land acquisitions) on council house building, which the Government itself admits is merely the elimination of an over-provision in allocations brought to light by consistent under-spending in the past couple of years, plus an £85m cut in municipalisation offset by a £100m increase in improvement grants. The net real effect on councils is probably a cut of £25m in capital—about one-half being reductions in education—and nothing at all in current spending.

However, the Government has asked councils to reduce their current spending by 3 per cent below the £12.04bn relevant expenditure accepted by the Government in the 1979-80 rate support grant settlement last November.

Since local authorities traditionally budget for a level of expenditure above the actual settlement figure—in 1979-80 by 3.5 per cent—the total cuts proposed by the Government represent 6.5 per cent of budgeted expenditure. Nevertheless, local authorities rarely spend the full budget amount.

For 1980-81 the Government has instructed the joint civil service/local authority association expenditure sub-groups to report on the consequences of cuts of 2.5 per cent, 5 per cent, and 7.5 per cent below the last public expenditure White Paper targets, which allowed for a real increase of 1.0 per cent. But nothing has yet been decided.

Given this background information, plus some official and unofficial figures, it is possible to produce the probable arithmetic of local finance for this year and next, as set out in the tables. The first column of Table 1 sets out the calculations behind last November's rate support grant settlement; total current spending was assumed to be around £12bn (1.5 per

cent up on the expected return for 1978-79) and inflation during the year was estimated—purely on the basis of Government policy rather than reality—at 5.835m. With a notional rate support grant of 61 per cent, the former Environment Secretary, Mr. Peter Shore, had hoped that councils would be able to hold their average domestic rate increases below 10 per cent by drawing on balances to the extent of £100m. Column two shows how councils actually budgeted: planned current spending is 3.5 per cent above the guideline and the provision for inflation £340m higher. Average domestic rate bills were increased by 18.5 per cent, leaving planned drawing from balances of nearly £500m to meet the shortfall.

Table 2 shows that, for once, councils as well as the Government have been unduly optimistic about the course of inflation in the current year: instead of extra cost of £1.18bn assumed by treasurers, the outcome is likely to be £1.5bn, or even more, if the comparability commission turns out to be generous.

Stick to plans

If, therefore, councils stick to their expenditure plans they will have to increase their calls on balances by a further £260m, making a total of £750m out of the £1.4bn they are thought to have had available at the beginning of the year. Nobody, however, seriously believes that councils would have spent up to the limit of their budgets. In the light of recent experience, a reduction of £200m-£250m would have been likely, which means that even after the Chancellor's £300m cut they could have got by with the planned £500m withdrawals from balances. In short, so far as the current year is concerned, the effect of the Budget cut can hardly be thought of as disastrous. Column 3 of Table 1—the sort of figures likely to have been presented to the Chancellor—shows that if councils stick to last November's expenditure guidelines, then even with the substantially higher inflation now likely to be encountered and the cut in rate support grant, withdrawals from balances could be even less than budgeted.

The final column of Table 1 illustrates the sort of optimistic spending figures that the Environment Secretary must have had in mind when he called for

3 per cent cut in spending this year. Merely to have called for a cut of this order in councils' plans would have been decidedly weak, since it would amount to nothing more than a request to stick to last year's settlement figures—hence the figures assume a cut of 3 per cent below the original target. On this basis, if they were achieved, councils would not need to touch their accumulated balances at all. This is unrealistic, however, and is better seen as a precursor to next year's settlement.

Table 3 gives some purely illustrative figures for the arithmetic of next November's rate support grant settlement. The Government is talking about cuts of 7.5 per cent below the current White Paper targets, so 5 per cent is perhaps plausible. Whether councils will comply after the past few lean years is much less certain.

Given the figures, however, a cut in the local rate support grant to 50 per cent below this year's original 61 per cent likely to be an actual 58.5 per cent—would imply average domestic rate increases of 16 per cent. This is perhaps not unrealistic. The trouble is that in fixing the rate support grant, governments invariably face a dilemma that no modern pragmatist has yet been found to resolve: if they hold down the rate support grant, councils may make up the shortfall from the rates—thus pushing the average increase up to unwelcome (to the Government, not least) levels; on the other hand, if to avoid this possibility they increase the grant, the councils may choose to levy the same rate increases and spend the money instead.

Hence the anxious speculation in local government circles that the Government might try to escape between the horns of the dilemma by either reforming the grant arrangements so as to allow it to publicise what individual councils' rate levies should be, or, worse, actually to legislate to take away councils' independence. Either course would destroy relations with council's generally and with the Conservative-controlled local authority associations.

Alternatively, the Government could raise locally determined sector borrowing allocations (severely cut by Mr. Shore) so that less capital need be charged directly to revenue. This would, however, increase the public sector borrowing requirement. Instead, the Government could increase domestic relief at the

LOCAL AUTHORITY REVENUE ACCOUNT 1979-80

	Government guidelines		Council's budget returns		Possible outturns	
	Nov. 1978	£m	£m	£m	A	B
At Nov. 78 prices						
Current expenditure	12,038	12,452	12,833	12,833	11,538	11,538
Capital ex-revenue	562	568	568	568	568	568
Inflation to outturn	835	1,175	1,470	1,470	1,470	1,470
At outturn prices						
Loan charges	1,383	1,412	1,412	1,412	1,412	1,412
Rate contribution to council housing	283	372	372	372	372	372
Interest receipts	156	195	195	195	195	195
Other	65	71	71	71	71	71
Total revenue	15,011	15,858	15,743	15,743	15,365	15,365
Less Govt. grants	9,126	9,149	9,161	9,161	9,161	9,161
Less domestic relief	684	681	681	681	681	681
Less collection costs	90	101	101	101	101	101
Less net rates	6,279	6,798	6,798	6,798	6,798	6,798
Reduction in balances	100	491	349	349	349	349

* Possible outturns: A—if councils hold current spending to settlement level; B—if councils cut current spending to 3 per cent below settlement.

INFLATION IN 1979-80

	Effect in 1979-80		Extra cost
	Original cash limit	Possible actual cost	
Teachers (April 79)	185	10.8% plus	420
Professional and admin. staff (July) 5% special	93	9%	170
Police (May)	93	say	245
Firemen (Nov.) 6% reduced hours	25	8%	30
Manuals (Nov. 78)	97	8%	175
(Nov. 79)	43	9% plus	193
Prices	536		1,133
	330	10%	420
Income adjustment	866		1,553
Net effect of inflation	31		29
Less councils' budget provis'n		£1,175	
Extra grant after £300m cut		36	1,210
Net extra cost to balances			305

EXPENDITURE, GRANT AND RATES: 1980-81

At November 1978 prices	12,038
Current expenditure in 1979 White Paper plans	12,452
Capital ex-revenue	568
Inflation to outturn 1979-80	1,175
Less 5% cut	718
Inflation to outturn 1980-81 at 15%	2,032
At outturn prices	15,858
Loan charges	1,412
Rate contribution to council housing	372
Interest receipts	195
Other	71
Total revenue expenditure	17,868
Less Government grants at 59%	10,548
Add cost of domestic relief	681
Less collection costs	101
Rate requirement 1980-81	7,580
Average general rate (1p-669m)	171.5p
Increase over 1979-80	13.7%
Average domestic rate	92.3p
Increase over 1979-80	16.4%

expense of commerce and industry, which would hardly be in accord with current fiscal policy, or actually reduce it so as to squeeze councils politically. In a nutshell, the Government faces a difficult settlement next year.



MAS GIVES:

The Far East and Australia* Twice weekly

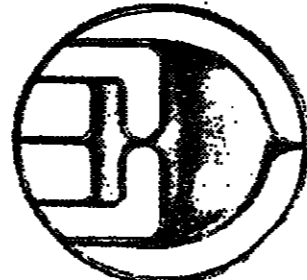
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INTERNATIONAL SUMMER SCHOOL 1979

Financial Management for the Non-Financial Executive

LONDON JULY 9-20 1979

The increasing amount of accounting and financial management needed to run a modern successful business is placing great strains on middle and senior management not trained in accountancy. To meet this problem, the Financial Times and The City University Business School, of London, have arranged a two-week course entitled 'Financial Management for the Non-Financial Executive' to be held in London from July 9-20, 1979.

This course was last held in 1978 and attracted substantial support from Britain and abroad. The suggestions of tutors and course participants in 1978 have been taken fully into account in preparing this year's programme and the sponsors believe its value will have been increased still further.

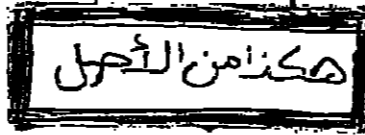
The course will be headed by a former finance director of a major industrial company and a merchant banker, and the panel of 22 distinguished lecturers are drawn from universities, commerce, accountancy and banking. The participants will be divided into study groups of fifteen people headed by a group leader. The ten days of instruction are broken down into lectures, case studies and various group exercises so that the students take an active part in the programme.

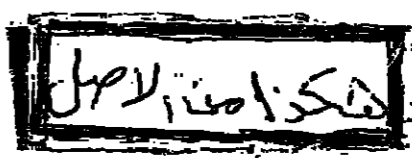
Apart from being a thorough two-week programme of studies the Summer School also offers an authentic insight into workings of the City of London and provides opportunities for making useful contacts with people and institutions.

To The Financial Times Limited, Conference Organisation, Bracken House, 10 Cannon Street, London EC4P 4BY. Tel: 01-236 4382/Telex: 27347 FTCONF G.

Please send me further details of INTERNATIONAL SUMMER SCHOOL 1979

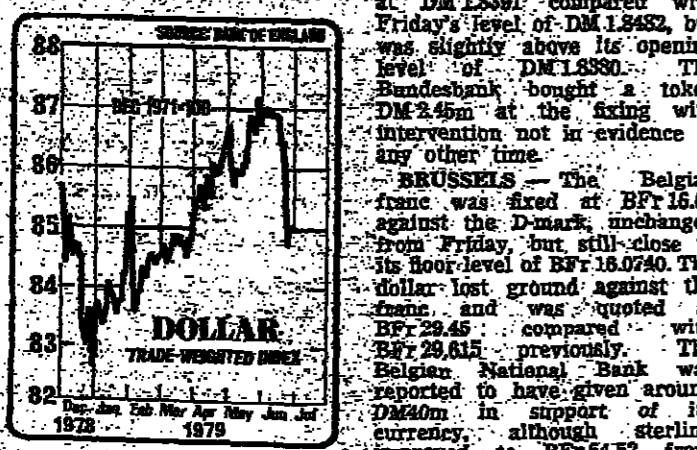
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Pound strong

Starting continued to improve yesterday as high interest rates and Britain's move towards self-sufficiency in oil generated further demand. The U.S. dollar finished at around its best level for the day against many currencies but only after continued... Sterling opened at 2.1800, which probably signalled a very active day for the central banks. However by noon further dollar sales had deve-



oped and the pound reached 2.1900. Demand during the afternoon pushed up the rate to 2.1930-2.1940. Further dollar support, including intervention by the U.S. Federal authorities saw the rate ease to a closing level of 2.1880-2.1890, a rise of 35 points, and its best closing level for nearly four years. Sterling's rise was reflected in its trade-weighted index, which rose sharply to close at 70.1 from 69.5, having stood at 70.0 at noon and 69.9 in the morning. Last night's closing calculation was its highest since March 1978. The dollar opened at its lower levels.

THE POUND SPOT AND FORWARD

Table with columns: July 2, Day's spread, Close, One month, % Three months, % p.a. Rows include U.S.A., Canada, Ireland, Belgium, Denmark, France, Germany, Italy, Japan, Netherlands, Portugal, Spain, Sweden, Switzerland, U.K., and various currencies like Danish Kroner, French Franc, etc.

THE DOLLAR SPOT AND FORWARD

Table with columns: July 2, Day's spread, Close, One month, % Three months, % p.a. Rows include U.K., Ireland, Canada, Finland, Belgium, Denmark, France, Germany, Italy, Japan, Netherlands, Portugal, Spain, Sweden, Switzerland, U.K., and various currencies like Danish Kroner, French Franc, etc.

CURRENCY MOVEMENTS

Table with columns: July 2, Bank of England, Morgan Guaranty, % change, % change, % change, % change. Rows include Sterling, U.S. dollar, Canadian dollar, etc.

CURRENCY RATES

Table with columns: July 2, Bank of England, Morgan Guaranty, % change, % change, % change, % change. Rows include Argentina, Australia, Brazil, Canada, etc.

OTHER MARKETS

Table with columns: July 2, S, S, Note Rater. Rows include Argentina, Australia, Brazil, Canada, etc.

WORLD VALUE OF THE POUND

The table below gives the latest available rates of exchange for the pound against various currencies on July 2, 1979. In some cases rates are nominal. Market rates are the average of buying and selling rates except where they are shown to be otherwise. In some cases market rates have been calculated from rates of an authorized dealer for the foreign currencies to which they are tied. Changes in the UK and most of the countries listed is officially controlled and the rates shown should not be taken as being applicable to any particular transaction without reference to an authorized dealer for the foreign currencies to which they are tied. Abbreviations: (A) approximate rate; (B) basic rate; (C) commercial rate; (D) direct quotation available; (E) rate based on U.S. dollar parties and going sterling/dollar rates; (F) member of the sterling area other than Scheduled Territories; (G) tourist rate; (H) basic rate; (I) buying rate; (J) selling rate; (K) convertible rate; (L) financial rate; (M) non-sterling rate; (N) non-commercial rate; (O) non-official rate; (P) selling rate.

Large table with columns: PLACE AND LOCAL UNIT, VALUE OF £ STERLING, PLACE AND LOCAL UNIT, VALUE OF £ STERLING, PLACE AND LOCAL UNIT, VALUE OF £ STERLING. Rows include Afghanistan, Albania, Algeria, Andorra, Angola, Argentina, Australia, Austria, Bahamas, Bangladesh, Bahrain, Barbados, Belgium, Benin, Bermuda, Bolivia, Botswana, Brazil, Brunei, Bulgaria, Burma, Burundi, Cameroon, Canada, Cape Verde, Cayman Islands, Ceylon, Chad, Chile, China, Colombia, Comoros, Congo, Costa Rica, Cuba, Cyprus, Czechoslovakia, Denmark, Djibouti, Dominica, Dominican Republic, Ecuador, Egypt, Equatorial Guinea, Ethiopia, Falkland Islands, Faroe Islands, Fiji, Finland, France, French Guiana, French Polynesia, Gabon, Gambia, Germany, Ghana, Gibraltar, Gilbert Islands, Greece, Greenland, Grenada, Guadeloupe, Guam, Guatemala, Guinea, Guyana, Haiti, Honduras, Hong Kong, Hungary, Iceland, India, Indonesia, Iran, Iraq, Irish Republic, Israel, Italy, Ivory Coast, Jamaica, Japan, Jordan, Kenya, Korea, Kuwait, Laos, Lebanon, Lesotho, Liberia, Libya, Luxembourg, Macao, Madagascar, Malawi, Malaysia, Maldives, Mali, Mauritania, Mauritius, Mexico, Monaco, Mongolia, Morocco, Mozambique, Namibia, Nepal, Netherlands, Netherlands Antilles, New Hebrides, New Zealand, Nicaragua, Niger, Nigeria, Norway, Oman, Pakistan, Panama, Papua New Guinea, Paraguay, People's Republic of China, Philippines, Poland, Portugal, Puerto Rico, Qatar, Reunion, Rhodesia, Romania, Rwanda, St. Christopher, St. Helena, St. Lucia, St. Vincent, Salvador, Sao Tome, Saudi Arabia, Senegal, Seychelles, Sierra Leone, Singapore, Solomon Islands, Somalia, South Africa, South West Africa, Sri Lanka, Sudan, Suriname, Switzerland, Taiwan, Tanzania, Thailand, Togo, Tonga, Trinidad, Tunisia, Turkey, Turkmenistan, Tuvalu, Uganda, United States, Uruguay, U.A.E., Upper Volta, Venezuela, Vietnam, Western Samoa, Yemen, Yugoslavia, Zambia, Zimbabwe.

EMS EUROPEAN CURRENCY UNIT RATES

Table with columns: Currency, % change, % change, % change, % change. Rows include Belgium, Denmark, Germany, France, Italy, Netherlands, Luxembourg, Portugal, Spain, Greece, Ireland, United Kingdom, etc.

EXCHANGE CROSS RATES

Table with columns: July 2, Pound Sterling, U.S. Dollar, Deutschmark, Japanese Yen, French Franc, Swiss Franc, Dutch Guilder, Italian Lira, Canada Dollar, Belgian Franc. Rows include U.S. Dollar, Deutschmark, Japanese Yen, French Franc, Swiss Franc, Dutch Guilder, Italian Lira, Canada Dollar, Belgian Franc.

EURO-CURRENCY INTEREST RATES

Table with columns: July 2, Sterling, U.S. Dollar, Canadian Dollar, Dutch Guilder, Swiss Franc, West German Mark, French Franc, Italian Lira, Asian \$, Japanese Yen. Rows include Sterling, U.S. Dollar, Canadian Dollar, Dutch Guilder, Swiss Franc, West German Mark, French Franc, Italian Lira, Asian \$, Japanese Yen.

INTERNATIONAL MONEY MARKET

U.S. rates steady

Treasury bill rates were generally steady in early trading in New York yesterday with 13-week bills at 8.02 per cent against 8.00 per cent on Friday and 26-week bills at 8.09 per cent against 8.04 per cent on Friday. Speculation increased ahead of next week's Federal Open Market Committee meeting as to whether U.S. monetary policy would be tightened to combat inflation and to what extent measures could include changes in the discount rate, at present standing at 9 1/2 per cent. Federal funds were trading up to 11 per cent before coming back to 10 1/2 per cent. Rates tended to be steady as speculation over the book squaring movements ahead of the half-year and Wednesday's public holiday. FRANKFURT - Interbank money rates showed an easier tendency and call-money fell to 5.80-5.85 per cent from 5.85-5.80 per cent. One-month money was quoted at 5.70-5.80 per cent after 5.80-5.90 per cent on Friday and three-month rates eased to 6.40-6.60 per cent from 6.55-6.65 per cent. Six-month money stood at 6.70-6.90 per cent compared with 6.80-6.90 per cent with 12-month money at 7.10-7.30 per cent against 7.20-7.30 per cent on Friday. Deposit rates for the Belgian franc (commercial) were quoted at 10 1/2 per cent for one-month and 11 1/2 per cent for three-month from a previous common close of 11 1/2 per cent. Six-month deposits stood at 10 1/2 per cent against 10 1/2 per cent with 12-month deposits at 10 1/2 per cent from 10 1/2 per cent on Friday. The decision by the authorities to raise rates on Treasury certificates to 10 1/2 per cent for one-month, 11 1/2 per cent for two-month, 12 1/2 per cent for three-month, 13 1/2 per cent for six-month, 14 1/2 per cent for nine-month, 15 1/2 per cent for 12-month, 16 1/2 per cent for 18-month, 17 1/2 per cent for 24-month, 18 1/2 per cent for 30-month, 19 1/2 per cent for 36-month, 20 1/2 per cent for 42-month, 21 1/2 per cent for 48-month, 22 1/2 per cent for 54-month, 23 1/2 per cent for 60-month, 24 1/2 per cent for 66-month, 25 1/2 per cent for 72-month, 26 1/2 per cent for 78-month, 27 1/2 per cent for 84-month, 28 1/2 per cent for 90-month, 29 1/2 per cent for 96-month, 30 1/2 per cent for 102-month, 31 1/2 per cent for 108-month, 32 1/2 per cent for 114-month, 33 1/2 per cent for 120-month, 34 1/2 per cent for 126-month, 35 1/2 per cent for 132-month, 36 1/2 per cent for 138-month, 37 1/2 per cent for 144-month, 38 1/2 per cent for 150-month, 39 1/2 per cent for 156-month, 40 1/2 per cent for 162-month, 41 1/2 per cent for 168-month, 42 1/2 per cent for 174-month, 43 1/2 per cent for 180-month, 44 1/2 per cent for 186-month, 45 1/2 per cent for 192-month, 46 1/2 per cent for 198-month, 47 1/2 per cent for 204-month, 48 1/2 per cent for 210-month, 49 1/2 per cent for 216-month, 50 1/2 per cent for 222-month, 51 1/2 per cent for 228-month, 52 1/2 per cent for 234-month, 53 1/2 per cent for 240-month, 54 1/2 per cent for 246-month, 55 1/2 per cent for 252-month, 56 1/2 per cent for 258-month, 57 1/2 per cent for 264-month, 58 1/2 per cent for 270-month, 59 1/2 per cent for 276-month, 60 1/2 per cent for 282-month, 61 1/2 per cent for 288-month, 62 1/2 per cent for 294-month, 63 1/2 per cent for 300-month, 64 1/2 per cent for 306-month, 65 1/2 per cent for 312-month, 66 1/2 per cent for 318-month, 67 1/2 per cent for 324-month, 68 1/2 per cent for 330-month, 69 1/2 per cent for 336-month, 70 1/2 per cent for 342-month, 71 1/2 per cent for 348-month, 72 1/2 per cent for 354-month, 73 1/2 per cent for 360-month, 74 1/2 per cent for 366-month, 75 1/2 per cent for 372-month, 76 1/2 per cent for 378-month, 77 1/2 per cent for 384-month, 78 1/2 per cent for 390-month, 79 1/2 per cent for 396-month, 80 1/2 per cent for 402-month, 81 1/2 per cent for 408-month, 82 1/2 per cent for 414-month, 83 1/2 per cent for 420-month, 84 1/2 per cent for 426-month, 85 1/2 per cent for 432-month, 86 1/2 per cent for 438-month, 87 1/2 per cent for 444-month, 88 1/2 per cent for 450-month, 89 1/2 per cent for 456-month, 90 1/2 per cent for 462-month, 91 1/2 per cent for 468-month, 92 1/2 per cent for 474-month, 93 1/2 per cent for 480-month, 94 1/2 per cent for 486-month, 95 1/2 per cent for 492-month, 96 1/2 per cent for 498-month, 97 1/2 per cent for 504-month, 98 1/2 per cent for 510-month, 99 1/2 per cent for 516-month, 100 1/2 per cent for 522-month, 101 1/2 per cent for 528-month, 102 1/2 per cent for 534-month, 103 1/2 per cent for 540-month, 104 1/2 per cent for 546-month, 105 1/2 per cent for 552-month, 106 1/2 per cent for 558-month, 107 1/2 per cent for 564-month, 108 1/2 per cent for 570-month, 109 1/2 per cent for 576-month, 110 1/2 per cent for 582-month, 111 1/2 per cent for 588-month, 112 1/2 per cent for 594-month, 113 1/2 per cent for 600-month, 114 1/2 per cent for 606-month, 115 1/2 per cent for 612-month, 116 1/2 per cent for 618-month, 117 1/2 per cent for 624-month, 118 1/2 per cent for 630-month, 119 1/2 per cent for 636-month, 120 1/2 per cent for 642-month, 121 1/2 per cent for 648-month, 122 1/2 per cent for 654-month, 123 1/2 per cent for 660-month, 124 1/2 per cent for 666-month, 125 1/2 per cent for 672-month, 126 1/2 per cent for 678-month, 127 1/2 per cent for 684-month, 128 1/2 per cent for 690-month, 129 1/2 per cent for 696-month, 130 1/2 per cent for 702-month, 131 1/2 per cent for 708-month, 132 1/2 per cent for 714-month, 133 1/2 per cent for 720-month, 134 1/2 per cent for 726-month, 135 1/2 per cent for 732-month, 136 1/2 per cent for 738-month, 137 1/2 per cent for 744-month, 138 1/2 per cent for 750-month, 139 1/2 per cent for 756-month, 140 1/2 per cent for 762-month, 141 1/2 per cent for 768-month, 142 1/2 per cent for 774-month, 143 1/2 per cent for 780-month, 144 1/2 per cent for 786-month, 145 1/2 per cent for 792-month, 146 1/2 per cent for 798-month, 147 1/2 per cent for 804-month, 148 1/2 per cent for 810-month, 149 1/2 per cent for 816-month, 150 1/2 per cent for 822-month, 151 1/2 per cent for 828-month, 152 1/2 per cent for 834-month, 153 1/2 per cent for 840-month, 154 1/2 per cent for 846-month, 155 1/2 per cent for 852-month, 156 1/2 per cent for 858-month, 157 1/2 per cent for 864-month, 158 1/2 per cent for 870-month, 159 1/2 per cent for 876-month, 160 1/2 per cent for 882-month, 161 1/2 per cent for 888-month, 162 1/2 per cent for 894-month, 163 1/2 per cent for 900-month, 164 1/2 per cent for 906-month, 165 1/2 per cent for 912-month, 166 1/2 per cent for 918-month, 167 1/2 per cent for 924-month, 168 1/2 per cent for 930-month, 169 1/2 per cent for 936-month, 170 1/2 per cent for 942-month, 171 1/2 per cent for 948-month, 172 1/2 per cent for 954-month, 173 1/2 per cent for 960-month, 174 1/2 per cent for 966-month, 175 1/2 per cent for 972-month, 176 1/2 per cent for 978-month, 177 1/2 per cent for 984-month, 178 1/2 per cent for 990-month, 179 1/2 per cent for 996-month, 180 1/2 per cent for 1002-month, 181 1/2 per cent for 1008-month, 182 1/2 per cent for 1014-month, 183 1/2 per cent for 1020-month, 184 1/2 per cent for 1026-month, 185 1/2 per cent for 1032-month, 186 1/2 per cent for 1038-month, 187 1/2 per cent for 1044-month, 188 1/2 per cent for 1050-month, 189 1/2 per cent for 1056-month, 190 1/2 per cent for 1062-month, 191 1/2 per cent for 1068-month, 192 1/2 per cent for 1074-month, 193 1/2 per cent for 1080-month, 194 1/2 per cent for 1086-month, 195 1/2 per cent for 1092-month, 196 1/2 per cent for 1098-month, 197 1/2 per cent for 1104-month, 198 1/2 per cent for 1110-month, 199 1/2 per cent for 1116-month, 200 1/2 per cent for 1122-month, 201 1/2 per cent for 1128-month, 202 1/2 per cent for 1134-month, 203 1/2 per cent for 1140-month, 204 1/2 per cent for 1146-month, 205 1/2 per cent for 1152-month, 206 1/2 per cent for 1158-month, 207 1/2 per cent for 1164-month, 208 1/2 per cent for 1170-month, 209 1/2 per cent for 1176-month, 210 1/2 per cent for 1182-month, 211 1/2 per cent for 1188-month, 212 1/2 per cent for 1194-month, 213 1/2 per cent for 1200-month, 214 1/2 per cent for 1206-month, 215 1/2 per cent for 1212-month, 216 1/2 per cent for 1218-month, 217 1/2 per cent for 1224-month, 218 1/2 per cent for 1230-month, 219 1/2 per cent for 1236-month, 220 1/2 per cent for 1242-month, 221 1/2 per cent for 1248-month, 222 1/2 per cent for 1254-month, 223 1/2 per cent for 1260-month, 224 1/2 per cent for 1266-month, 225 1/2 per cent for 1272-month, 226 1/2 per cent for 1278-month, 227 1/2 per cent for 1284-month, 228 1/2 per cent for 1290-month, 229 1/2 per cent for 1296-month, 230 1/2 per cent for 1302-month, 231 1/2 per cent for 1308-month, 232 1/2 per cent for 1314-month, 233 1/2 per cent for 1320-month, 234 1/2 per cent for 1326-month, 235 1/2 per cent for 1332-month, 236 1/2 per cent for 1338-month, 237 1/2 per cent for 1344-month, 238 1/2 per cent for 1350-month, 239 1/2 per cent for 1356-month, 240 1/2 per cent for 1362-month, 241 1/2 per cent for 1368-month, 242 1/2 per cent for 1374-month, 243 1/2 per cent for 1380-month, 244 1/2 per cent for 1386-month, 245 1/2 per cent for 1392-month, 246 1/2 per cent for 1398-month, 247 1/2 per cent for 1404-month, 248 1/2 per cent for 1410-month, 249 1/2 per cent for 1416-month, 250 1/2 per cent for 1422-month, 251 1/2 per cent for 1428-month, 252 1/2 per cent for 1434-month, 253 1/2 per cent for 1440-month, 254 1/2 per cent for 1446-month, 255 1/2 per cent for 1452-month, 256 1/2 per cent for 1458-month, 257 1/2 per cent for 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1824-month, 318 1/2 per cent for 1830-month, 319 1/2 per cent for 1836-month, 320 1/2 per cent for 1842-month, 321 1/2 per cent for 1848-month, 322 1/2 per cent for 1854-month, 323 1/2 per cent for 1860-month, 324 1/2 per cent for 1866-month, 325 1/2 per cent for 1872-month, 326 1/2 per cent for 1878-month, 327 1/2 per cent for 1884-month, 328 1/2 per cent for 1890-month, 329 1/2 per cent for 1896-month, 330 1/2 per cent for 1902-month, 331 1/2 per cent for 1908-month, 332 1/2 per cent for 1914-month, 333 1/2 per cent for 1920-month, 334 1/2 per cent for 1926-month, 335 1/2 per cent for 1932-month, 336 1/2 per cent for 1938-month, 337 1/2 per cent for 1944-month, 338 1/2 per cent for 1950-month, 339 1/2 per cent for 1956-month, 340 1/2 per cent for 1962-month, 341 1/2 per cent for 1968-month, 342 1/2 per cent for 1974-month, 343 1/2 per cent for 1980-month, 344 1/2 per cent for 1986-month, 345 1/2 per cent for 1992-month, 346 1/2 per cent for 1998-month, 347 1/2 per cent for 2004-month, 348 1/2 per cent for 2010-month, 349 1/2 per cent for 2016-month, 350 1/2 per cent for 2022-month, 351 1/2 per cent for 2028-month, 352 1/2 per cent for 2034-month, 353 1/2 per cent for 2040-month, 354 1/2 per cent for 2046-month, 355 1/2 per cent for 2052-month, 356 1/2 per cent for 2058-month, 357 1/2 per cent for 2064-month, 358 1/2 per cent for 2070-month, 359 1/2 per cent for 2076-month, 360 1/2 per cent for 2082-month, 361 1/2 per cent for 2088-month, 362 1/2 per cent for 2094-month, 363 1/2 per cent for 2100-month, 364 1/2 per cent for 2106-month, 365 1/2 per cent for 2112-month, 366 1/2 per cent for 2118-month, 367 1/2 per cent for 2124-month, 368 1/2 per cent for 2130-month, 369 1/2 per cent for 2136-month, 370 1/2 per cent for 2142-month, 371 1/2 per cent for 2148-month, 372 1/2 per cent for 2154-month, 373 1/2 per cent for 2160-month, 374 1/2 per cent for 2166-month, 375 1/2 per cent for 2172-month, 376 1/2 per cent for 2178-month, 377 1/2 per cent for 2184-month, 378 1/2 per cent for 2190-month, 379 1/2 per cent for 2196-month, 380 1/2 per cent for 2202-month, 381 1/2 per cent for 2208-month, 382 1/2 per cent for 2214-month, 383 1/2 per cent for 2220-month, 384 1/2 per cent for 2226-month, 385 1/2 per cent for 2232-month, 386 1/2 per cent for 2238-month, 387 1/2 per cent for 2244-month, 388 1/2 per cent for 2250-month, 389 1/2 per cent for 2256-month, 390 1/2 per cent for 2262-month, 391 1/2 per cent for 2268-month, 392 1/2 per cent for 2274-month, 393 1/2 per cent for 2280-month, 394 1/2 per cent for 2286-month, 395 1/2 per cent for 2292-month, 396 1/2 per cent for 2298-month, 397 1/2 per cent for 2304-month, 398 1/2 per cent for 2310-month, 399 1/2 per cent for 2316-month, 400 1/2 per cent for 2322-month, 401 1/2 per cent for 2328-month, 402 1/2 per cent for 2334-month, 403 1/2 per cent for 2340-month, 404 1/2 per cent for 2346-month, 405 1/2 per cent for 2352-month, 406 1/2 per cent for 2358-month, 407 1/2 per cent for 2364-month, 408 1/2 per cent for 2370-month, 409 1/2 per cent for 2376-month, 410 1/2 per cent for 2382-month, 411 1/2 per cent for 2388-month, 412 1/2 per cent for 2394-month, 413 1/2 per cent for 2400-month, 414 1/2 per cent for 2406-month, 415 1/2 per cent for 2412-month, 416 1/2 per cent for 2418-month, 417 1/2 per cent for 2424-month, 418 1/2 per cent for 2430-month, 419 1/2 per cent for 2436-month, 420 1/2 per cent for 2442-month, 421 1/2 per cent for 2448-month, 422 1/2 per cent for 2454-month, 423 1/2 per cent for 2460-month, 424 1/2 per cent for 2466-month, 425 1/2 per cent for 2472-month, 426 1/2 per cent for 2478-month, 427 1/2 per cent for 2484-month, 428 1/2 per cent for 2490-month, 429 1/2 per cent for 2496-month, 430 1/2 per cent for 2502-month, 431 1/2 per cent for 2508-month, 432 1/2 per cent for 2514-month, 433 1/2 per cent for 2520-month, 434 1/2 per cent for 2526-month, 435 1/2 per cent for 2532-month, 436 1/2 per cent for 2538-month, 437 1/2 per cent for 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3084-month, 528 1/2 per cent for 3090-month, 529 1/2 per cent for 3096-month, 530 1/2 per cent for 3102-month, 531 1/2 per cent for 3108-month, 532 1/2 per cent for 3114-month, 533 1/2 per cent for 3120-month, 534 1/2 per cent for 3126-month, 535 1/2 per cent for 3132-month, 536 1/2 per cent for 3138-month, 537 1/2 per cent for 3144-month, 538 1/2 per cent for 3150-month, 539 1/2 per cent for 3156-month, 540 1/2 per cent for 3162-month, 541 1/2 per cent for 3168-month, 542 1/2 per cent for 3174-month, 543 1/2 per cent for 3180-month, 544 1/2 per cent for

INTERNATIONAL COMPANIES and FINANCE

26 Companies and Markets

NORTH AMERICAN NEWS

FTC curbs on buyer of Fairchild Camera

By Terry Byland in New York
SCHLUMBERGER, the oilfield services and electronics group, is pressing ahead with its takeover of Fairchild Camera and Instrument Corporation.

Schlumberger has paid \$66 a share or about \$351.8m for 97 per cent of Fairchild's 5.5m common shares and will buy up the rest as soon as possible, thus bringing the total purchase price to \$363m.

U.S. QUARTERLIES

Table with 4 columns: Company Name, 1978, 1977, 1976. Rows include Hammermill Paper, Kalamazoo, and others.

Paccar's \$178m takeover of Harnischfeger blocked

BY STEWART FLEMING IN NEW YORK

CONSTRUCTION equipment manufacturer Paccar was yesterday trying to decide whether to fight a Federal court decision which threatened to block its \$178m takeover of mining equipment manufacturer Harnischfeger.

Pacific Petroleum boosts Petro-Canada earnings

BY OUR FINANCIAL STAFF

NET PROFIT of the Canadian state oil company Petro-Canada rose from C\$9.52m to C\$13.74m in 1978.

Operating revenue of Petro-Canada reached C\$174.3m, of which C\$70m was provided by Pacific. Without the contribution from Pacific, Petro-Canada still shows a 17 per cent increase in profit over 1977.

Kaiser Cement drops bid

BY DAVID LASCELLES IN NEW YORK

KAISER CEMENT has bowed out in its bid for Florida Mining and Materials by saying it would not raise its \$45 a share offer to top the \$48 a share offer, worth a total of \$87m, from Moore McCormack Resources.

Syntex in French move

PALO ALTO—Syntex Corporation has asked the French government for approval to buy a substantial majority interest in the French pharmaceutical company Laroche Navarron.

EUROBONDS

Sterling sector prices advance

BY FRANCIS GHILLES

THE STERLING SECTOR of the Eurobond market was by far the most active yesterday, with prices of some issues rising by as much as 2 1/2 points on the day.

MEDIUM-TERM FINANCING

China raises borrowing sharply

BY JOHN EVANS

CHINA BECAME the largest single borrower in the international credit markets during the second quarter of 1979, raising some \$1.8bn on an annual rate, according to the latest estimates by the Organisation of Economic Co-operation and Development (OECD).

Active capital market operations by China contributed to the increased borrowing in the second quarter in April and May, in contrast to the sharp fall in new international bank lending in the first quarter of 1979.

Shareholders who are in any doubt as to their individual tax position are strongly advised to consult their professional advisers.

Table with 2 columns: Investment Type, Value. Rows include Allen Harvey & Ross Investment Management Ltd.

Montreal's French banks to merge

By Robert Gibbins in Montreal

A NEW BANK is in the making in Montreal, the National Bank of Canada. It is being formed through the merger of Montreal's two Franco-Canadian banks, the Banque Canadienne Nationale and the Banque Provinciale du Canada.

The National Bank of Canada is expected to be officially in existence by early autumn, assuming shareholder and Government consents are forthcoming.

Putting together the two Montreal Franco-Canadian banks has been talked about for at least 10 years. Both had strong growth in fiscal 1978, but the rate slowed down sharply in the six months ending April 30, compared with the growth of the large Anglophone banks with their much stronger international business.

Taken by surprise

In the past week or so there was some speculation among senior bankers about a possible merger—but the general public and the staffs of both banks were taken by surprise.

The big names behind both banks will remain in the new National Bank of Canada. M. Germain Perreault, now chairman of Banque Nationale, will become chairman of the new merged bank, and M. Michel Belanger, a former senior civil servant in Quebec, a former president of the Montreal Stock Exchange, and now president of Banque Provinciale, will be president and chief executive.

M. Leo Lavioie, current chairman of Banque Provinciale, will be vice-chairman of the new bank, and M. Jacques Douville, executive vice-president of Banque Nationale, will hold the same position in the new bank.

Shareholder meetings to approve the merger are due in late August. Tacit approval of the merger has clearly been forthcoming from both Ottawa—the two banks are federally chartered—and Quebec City, and according to some industry experts, the authorities may have given it a nudge.

Both banks have been trying to expand outside Quebec, where the bulk of their branches have traditionally been located for some years, and Banque Provinciale bought the troubled Unity Bank of Canada a couple of years ago to further this aim.

It appears the C\$8bn Caisse des Jardiens credit movement, which became the largest single shareholder in Banque Provinciale about a decade ago, will continue to have a major say in the merged bank.

Competitive position

Both banks, in their official statement late on Friday, said that the proposed merger will "substantially enhance the competitive position of the new institution. The expansion now under way outside Quebec will be carried more effectively and at less cost. Consolidation of efforts abroad will make possible a more important international role and greater utilisation of available resources."

Referring presumably to automation, the statement went on: "Reductions in personnel will be less than those arising in the normal course of affairs, and will be more than offset by the potentialities for expansion. Improvements in efficiency will not require any layoffs."

Banque Provinciale's performance has been judged better than Banque Nationale's both in profits and cost controls, and stock price levels have reflected this. Asset growth in recent years for both banks has been half that of the big Anglophone banks. In the industry, Banque Nationale has been criticised recently for letting costs outstrip the rise in revenues.

Pirelli to isolate tyre side as banks step in

BY PAUL BETTIS IN ROME

IN A MAJOR restructuring move, Industrie Pirelli, the Italian operating group in the Dunlop-Pirelli union, is proposing to set up a separate company to absorb its heavy loss-making tyre sector.

This was confirmed yesterday by the Milan-based company, which is now also planning a major capital reconstruction of some L.85bn (\$102m) with the intervention of a consortium of leading Italian banks.

Pirelli's effective losses last year, which the group attributed exclusively to the tyre sector, amounted to L.28bn. However, L.26bn was offset following the sale of the Pirelli skyscraper in Milan. In 1977 Industrie Pirelli lost L.55bn.

The new operation will enable Pirelli to separate the losses of its tyre sector from the profits of both its cable manufacturing activities and its diversified

products division. The move has given rise to speculation as to the possible future disengagement of Pirelli from its traditional tyre manufacturing activity.

To meet the need for fresh working capital, the company now intends to increase its share capital from L.78bn to L.163bn in two separate stages.

The first will see Industrie Pirelli's capital rise from L.78bn to L.108bn through funding from company reserves.

The second stage will involve further increases of L.55bn to L.163bn. Some L.15bn of this will be put up by Pirelli and the balance of L.40bn by a consortium of six Italian banks led by the state medium-term credit institute, Mediobanca.

In turn, the consortium will temporarily acquire a 24 per cent shareholding in the company. Industrie Pirelli is currently controlled by the financial holding, Pirelli Spa, which holds a 69.6 per cent stake in the

company. Dunlop, which originally held a 29 per cent stake when the union was first set up in 1974, at present owns 30.4 per cent shareholding in the Italian operating company.

The intervention of the banking consortium will effectively reduce Dunlop's shareholding in the Italian company. But the banking consortium is expected to hold its 24 per cent stake holding only for a period of five years.

Pirelli revised financial and industrial restructuring programme, envisaged to take between two and three years, designed to increase the group's turnover from the L.792bn set last year to L.1,160bn by 1984. Sales in 1978 are expected to emerge at L.855bn.

By 1984, Pirelli hopes the new tyre company will be producing a buoyant result and a good outlook for 1979.

Last year, turnover rose 10.8 per cent to over DM 11bn while net profits forwarded to Veba reached DM 40.2m compared to DM 20.7m.

Stinnes, moreover, is proving to be profitable even in its pruned form. The first five months showed that the company's self-service stores and industrial services in the US were doing well while the transport sector maintained last year's level despite the political uncertainties in the Middle East and Iran.

Domestic turnover in the first five months totalled DM 4.4bn compared to DM 3.5bn in 1978 (even though this 1978 figure includes Faal and Stromeyer) while overseas turnover reached DM 908m compared to DM 738m last year.

Altogether turnover for January-May this year reached DM 4.36bn against DM 4.37bn last year.

Stinnes confident on margins

BY ROGER BOYES IN BONN

HUGO STINNES, the West German trading and transport concern, is confident that it can maintain the favourable margins throughout 1979.

Last year Stinnes shed two divisions, the Stinnes Stromeyer and Brennstoffhandel (fuels trading organisation) and the Stinnes-

fanal petrol station chain, which went to BP under the name of Veba and Deutsche BP. This resulted in a drop in turnover of DM 5bn (\$1.62bn) and a loss of about 1,300 workers.

Wide-ranging re-organisation, however, has helped to digest most of this loss of turnover and most of the funds received from BP went towards the

West German state loan

BY OUR FINANCIAL STAFF

THE WEST GERMAN government will launch a federal loan of up to DM 1.5bn on the domestic bond market today.

The new funding is likely to be divided into two tranches, closely resembling the last federal loan floated early last month and also totalling DM 1.5bn. Terms of the June government issue were a coupon of 7 1/2 per cent for a six year tranche and a coupon of 8 per

cent for a ten year offering. Both tranches were priced at 99 1/2.

The Federal Loan Consortium will probably attempt to match the terms of one of the new tranches with that of the DM 650m Federal Railway loan floated last week on a coupon of 8 per cent at 99 1/2.

Bank issues are a success, with dealers' estimating that more than DM 6bn had been put up by investors.

FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. For further details of these issues see the complete list of Eurobond prices published on the second Monday of each month.

Large table with multiple columns: U.S. DOLLAR STRAIGHTS, DEUTSCHE MARK STRAIGHTS, SWISS FRANC STRAIGHTS, OTHER STRAIGHTS, CONVERTIBLE BONDS, FLOATING RATE NOTES. Includes columns for Issued, Bid, Offer, Day, Week, Yield.

Handwritten Arabic text at the bottom of the page.

Optimism at Total after price rises boost profits

BY TERRY GODSWORTH IN PARIS THE FRENCH Total oil group, Compagnie Francaise des Petroles, expects to improve profits yet again this year following the 1978 return from four years of negligible returns. The turnaround in the company's results began in the fourth quarter of last year when the increase in prices in the oil market began to feed through. In the first six months of this year, Total says that it has been able to absorb its increased costs in such a manner that it expects to see a positive increase in cash flow and profits.

Banks rally to help Beneficial Finance of Australia

BY JOHN ROGERS IN SYDNEY THE BANK shareholders in the troubled South Australian-based financier, Beneficial Finance Corporation yesterday closed ranks behind the Board as it sought a understanding to absorb 80 per cent of any shortfall in the company's one-for-three non-renounceable rights issue. With the financier plagued by a balance sheet too heavy in problem property loans and the shares struggling to stay above their 50-cents parity, a large undersubscription could be expected.

Smurfit withdraws offer for Penfolds Holdings

BY OUR SYDNEY CORRESPONDENT JEFFERSON SMURFIT, the Irish paper and packaging group, has finally sounded the retreat on its Australian invasion with the announcement yesterday that it had dropped its A\$15.7m (U.S.\$17.7m) takeover for the Sydney-based packaging and stationery group W. C. Penfolds Holdings, four months after the initial approach.

Saab car losses expected to end

BY VICTOR KAYETZ IN STOCKHOLM SWEDISH economic analysts, some of whom had speculated that Saab and Lancia are planning to launch a common car model during the 1980s, Saab-Scania's sales figures for the first four months of 1979 indicate that the newly launched Saab 900 turbo, which sells for a higher price than other Saab cars, has made an international sales breakthrough that may pull the group's Saab passenger car division out of the red during 1979.

Share issue by Paper Products

BY WONG SUIKONG IN KUALA LUMPUR PAPER PRODUCTS, the largest Malaysian paper manufacturer, is offering 4.5m shares of one ringgit each to Bumiputras (Malays) in line with the Government's New Economic Policy.

Setback for Keppel shipyard

BY GEORGIE LEE IN SINGAPORE KEPPEL SHIPYARD, the Singapore Government-owned group suffered an 85 per cent setback in group pre-tax profit for the year ended December, 1978 to S\$5.9m (U.S.\$2.7m).

Montedison to cut back in U.S.

BY MARCO SAMUELE MONTEDISON, the low-making Italian chemicals and fibres concern, will sell some of its major assets in the U.S. and become a mainly European-based company in its bid for financial recovery.

Usinor in talks over Belgian plant purchase

BY OUR PARIS STAFF A FURTHER step in the reorganisation of the French and Belgian steelmaking industries is expected within the next few weeks with the acquisition by Usinor of Cockerill's Rehon plant in Lorraine.

NITTO ELECTRIC INDUSTRIAL CO., LTD. U.S. \$20,000,000 6 per cent. Convertible Bonds 1994. Includes list of underwriters and agents.

Astra plans disposal of farm equipment company

BY OUR STOCKHOLM CORRESPONDENT ASTRA, the Swedish pharmaceutical group, plans to sell its small animal and plant nutrition subsidiary, Astra-Ewos, to Sweden's Alfa-Laval, which makes equipment for farms, dairies, food-processing plants and other industrial users.

Boycott hits Malaysian Tobacco

BY OUR KUALA LUMPUR CORRESPONDENT INTERIM PROFITS of Malaysian Tobacco Company were adversely affected by a boycott of the company's cigarettes by the Chinese in North Malaysia.

Siber Hegner maintains payout

BY JOHN WICKS IN ZURICH CONSOLIDATED GROUP turnover of the international trading concern Siber Hegner fell by 2.1 per cent last year to SwFr 777m (\$480m). This was due partly to the higher Swiss franc exchange rate — at unaltered parities, the drop would have been of only 0.8 per cent — and partly to unfavourable conditions.

THE MARKED appreciation of the Swiss franc led to an 8 per cent decline in the turnover of subsidiaries of Siemens

THE MARKED appreciation of the Swiss franc led to an 8 per cent decline in the turnover of subsidiaries of Siemens. The parent company, Siemens AG of Zurich, has set up operations in Singapore and Malaysia and has, after an 18-year absence, returned to China, where it has a permanent office. This is initially based in the Peking Hotel and is intended to build up trade relations with China.

Supplies of wheat adequate

WORLD WHEAT supplies should be adequate in the 1973-74 season despite an expected 7 per cent cut in the harvest...

Heavy falls in London copper and tin prices

THE RISE in the value of sterling and pessimism about future demand prospects, brought a general fall in values on the London Metal Exchange yesterday.

Aluminium too was only marginally lower, following the trend in copper, but nickel fell heavily with the three months quotation losing £232.5 to close at £2,535 a tonne.

Colombia warns on coffee pact

COFFEE PRODUCING countries will be forced to defend their economies if consumers did not participate in price stabilisation measures.

ROYAL SHOW

FARMING AND the food processing industries should stop dealing with one another at arm's length in an atmosphere of distrust.

New deal for farm and food urged

THE BIGGEST animal feed company in Britain, BOCM Silcock, is to spend £10m on expansion projects aimed at boosting output by 250,000 tonnes a year.

Cut in NZ butter levy likely

THE ECC's Dairy Management Committee is expected at its meeting on Thursday to cut the special import levy on New Zealand butter...

their quota because, they say, the levy is currently too high for them to be able to compete with suppliers in France, Denmark, Ireland and Holland.

Molybdenum prices rise

TWO U.S. companies have raised their prices for molybdenum products. Amax Inc. announced in Greenwich, Connecticut, yesterday that it was lifting its domestic prices by 2.3 per cent with immediate effect.

Animal feed expansion

Output at the newly acquired Bradford's Mill at Crowkerne will be more than doubled to 65,000 tonnes. And new plant will be passed from the regions to the Department of Energy...

Australia optimistic over meat exports

AUSTRALIA still hopes to win significant access for its meat products into the Common Market, says Geoff Jones, chairman of the Australian Meat and Live-Stock Corporation.

Potato duty cut welcomed

CYPRUS GOVERNMENT officials have welcomed the EEC's decision to grant a 50 per cent reduction in the common customs tariff for 80,000 tonnes of Cyprus potatoes shipped to Common Market countries.

Farm deal worth £34m

BRITAIN WILL have a net benefit of £34m from the EEC farm price package negotiated in Luxembourg last month.

and butter subsidies and other changes in the milk and fruit and vegetables sectors resulted in a £28m addition to the total farm budget.

BRITISH COMMODITY MARKETS

Table with columns for BASE METALS, COPPER, COFFEE, TEA AUCTION, GRAINS, SILVER, WHEAT, BARLEY, COCOA, NICKEL, and WOOL FUTURES. Includes various price listings and market indicators.

AMERICAN MARKETS

Table with columns for NEW YORK, CHICAGO, and other market indicators. Includes price changes and market news.

Insurance Base Rates table with columns for Property Guaranteed, Property Growth, and various insurance rates.

Advertisement for 'ARE YOU MAKING MONEY IN COFFEE?' featuring a large graphic and promotional text for commodity trading.

Advertisement for 'COFFEE' with a large graphic and text promoting coffee products and market information.

Advertisement for 'EUROPEAN MARKETS' with a large graphic and text providing market data and analysis.

Advertisement for 'ART GALLERIES' listing various art exhibitions and galleries with contact information.

Advertisement for 'COFFEE' and 'SUGAR' with a large graphic and text providing market news and price information.

Advertisement for 'SUGAR' and 'MEAT/VEGETABLES' with a large graphic and text providing market news and price information.

Advertisement for 'INDICES' and 'DOW JONES' with a large graphic and text providing market data and analysis.

LONDON STOCK EXCHANGE

Widespread and heavy demand for Gilts continues after-hours bringing rises to nearly three points

Account Dealing Dates... First Declared Last Account Dealings... Heavy and more widespread investment funds attracted by the remorseless advance in the pound...

issued 11 days previously, were exhausted at 157... Remaining high-coupon issues were not outdone and established good rises...

in the market and the FT 30 share index, which had recorded a gain of 2.8 at 1 pm, closed in a net 1.7 up at 475.1... Corporations went higher with the main funds and closed with gains extending to a point, while Southern Rhodesia bonds responded to the Prime Minister's... MFI good again... Store leaders finally ended displaying gains limited to one or two pence following a subdued start to the new account...

scattered improvements following a small business. Heywood Williams put on 4 to 88p in response to excellent annual profits... Leading Foods finished a shade earlier in places with Rowntree Mackintosh 4 off at 188p and Tate and Lyle 2 cheaper at 138p... Grand Metropolitan touched 145p before settling at 143p for a net gain of 3 on hopes of a successful outcome to the rights issue...

John Waddington fell 6 to 182p in front of the annual results, due tomorrow... Hopes of an early reduction in interest rates encouraged a steady demand for Properties, Land Securities and M&P... Oils mixed... The oil traders encountered further profit-taking but support was forthcoming for some of the more speculative North Sea issues...

Oil prices... The oil traders encountered further profit-taking but support was forthcoming for some of the more speculative North Sea issues... British Petroleum eased 5 further to 1,240p and Shell 4 to 378p, while dollar premium indices left Royal Dutch 2 lower at 236 1/2... In contrast, OIL Exploration gained 12 to 300p, while Clyde Petroleum improved 6 to 216p and Gas and Oil... South African industrialists drifted downwards on the lower investment dollar premium... Barrow Rand falling 7 to 243p and South African Breweries giving up 2 1/2 to 65p... The Gold Mines Index fell 5 1/2 to 181.9 because of the large number of stocks going ex-dividend...

FINANCIAL TIMES STOCK INDICES... Table with columns for various indices (Government Secs, Fixed Interest, Industrial, Gold Mines, etc.) and their values for July 2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31, 1978, 1977, 1976, 1975, 1974, 1973, 1972, 1971, 1970, 1969, 1968, 1967, 1966, 1965, 1964, 1963, 1962, 1961, 1960, 1959, 1958, 1957, 1956, 1955, 1954, 1953, 1952, 1951, 1950, 1949, 1948, 1947, 1946, 1945, 1944, 1943, 1942, 1941, 1940, 1939, 1938, 1937, 1936, 1935, 1934, 1933, 1932, 1931, 1930, 1929, 1928, 1927, 1926, 1925, 1924, 1923, 1922, 1921, 1920, 1919, 1918, 1917, 1916, 1915, 1914, 1913, 1912, 1911, 1910, 1909, 1908, 1907, 1906, 1905, 1904, 1903, 1902, 1901, 1900, 1899, 1898, 1897, 1896, 1895, 1894, 1893, 1892, 1891, 1890, 1889, 1888, 1887, 1886, 1885, 1884, 1883, 1882, 1881, 1880, 1879, 1878, 1877, 1876, 1875, 1874, 1873, 1872, 1871, 1870, 1869, 1868, 1867, 1866, 1865, 1864, 1863, 1862, 1861, 1860, 1859, 1858, 1857, 1856, 1855, 1854, 1853, 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FT SHARE INFORMATION SERVICE

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More bombs shake Spanish resorts

BY DAVID GARDNER

BASQUE GUERRILLAS yesterday exploded two more bombs in Spanish holiday resorts, and carried out a machine-gun attack on a night train from Paris to Hendaye.

Spain also suffered two other tragedies yesterday coinciding with the start of the tourist season. Five people died and 20 were injured in an hotel fire in Palma, the capital of Majorca.

The machine-gun attack on the Puerta del Sol night express occurred near San Juan de Luz, in the French Basque country.

Two bombs for which the politico-military wing of the nationalist guerrilla organisation, ETA, claimed responsibility, exploded in a hotel in Castellon on Spain's east coast, and in nearby Penicola, where the tourist office was destroyed.

These brought the number of explosions in coastal resorts to 11 since last Wednesday. In every case so far, up to two hours warning has been given. But on Saturday, a Belgian couple were seriously injured by an explosion in the southern resort town of Marbella, near the tourist complex of Puerto Banus.

The couple had apparently remained on a secluded part of the beach, oblivious to police warnings.

The bombings are an attempt to force the Government into transferring more than 100 alleged ETA activists held in the maximum security prison of Sorja to jails in the Basque country.

Basque groups have frequently protested at conditions in the Sorja, where incidents between prisoners and police are frequent.

The guerrillas extended the campaign of violence to the French Basque country on Saturday, when the subprefect's office in Bayonne was badly damaged by a powerful bomb.

The Basque nationalists want the right of asylum restored to Basques resident in France.

Since it was withdrawn by the French Government in February, French tourists have become favoured targets on the Spanish side of the border.

Arthur Sandles writes: The British are pressing ahead with their Spanish holidays in spite of the terror campaign. According to Thomson Holidays "there has been no fall off in bookings and no noticeable cancellations."

Last year Spain earned £2.2bn from tourism, almost one-third of all foreign exchange earnings.

Thomas Cook, Britain's biggest travel retail chain, said there has been no effect on travel to Spain whatever apart from a few inquiries as to the safety of travel to that country.

It is normal practice in tour operating to run programmes normally unless companies are

advised to change their plans by the Foreign Office. It seems that situation is a long way off at present.

Cancelling a package tour shortly before departure can be expensive. Most tour operators insist on full payment and will not offer refunds.

However, the testing time for the effect of the campaign on travel will come at the end of this month. This is when car touring traffic, often families with school age children, is at its peak.

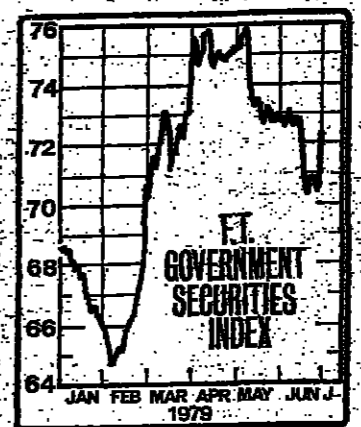
This impulse market can change its plans quickly, moving to Yugoslavia, Italy, or the French coast. Many smaller hotels, particularly around San Sebastian and the Costa Brava, rely on this passing trade for their livelihood.

THE LEX COLUMN

Jumping the gun in gilt-edged

The gilt-edged market followed up its recent strength most convincingly yesterday and has now done a thorough job of anticipating a lower interest rate structure. The remains of the long tap vanished at the opening, and fund managers were falling over themselves to get into the market ahead of any overseas buyers.

Index rose 1.7 to 475.1



This is not the first time that the market has pre-empted an official interest rate policy. It is unusual, though, for it to go so far, particularly at the short end, where stocks are now yielding 2 1/2 points or so less than Treasury bills.

three-fifths—and still has one of the best covered pay-outs in the mercantile banking sector.

The trend of money market rates is obscured at the moment by the liquidity shortages created by purchases of the Treasury, as heavy calls are due this week and next. It is probably wrong to draw any conclusions from the Bank of England's relatively accommodating behaviour in the discount market yesterday.

Meanwhile the balance sheet total has expanded by roughly a fifth to a little over £900m, and the disclosed capital base has shown a similar increase thanks in part to a write back of deferred tax amounting to £4.2m.

According to Chrysler management, workers could qualify for additional payments of around £5 a week. The decision by Stoks workers is crucial, as the factory supplies engines and components for the Linwood plant, Scotland, which assembles the Sunbeam and Avenger models.

Mercury Securities has increased its dividend by nearly four times. The shares are still languishing around 50p, nearly 20 per cent below the levels of mid-May.

Gormley gives warning to militants

BY CHRISTIAN TYLER, LABOUR EDITOR

THE COAL Industry's strong position resulting from the world energy crisis should not be prejudiced by persistent militancy from the miners.

Mr. Gormley's message to the union's annual conference in Jersey was that the miners would fight for British coal at a time when big consumers, like the Central Electricity Generating Board, were trying to buy abroad.

But he warned the union's Left-wing not to rock the boat by taking a hard line on wages. Conservative policies or pit closures.

He said: "We must never give the people of Britain the

impression that, although we are in a growth industry, we are still acting as if we are under attack from every side.

"I don't know who we are trying to frighten. We are only frightening our possible customers whom we rely on to buy our coal."

In spite of his appeal for moderation, Mr. Gormley had scarcely sat down before the first political counter-attack of the week was launched.

The Yorkshire delegation successfully moved that a resolution from Durham concerning incentive schemes excluded from the agenda should be put back.

Mr. Gormley said that the incentive scheme was entirely a matter for local negotiation and that the resolution's demand for a formal link between bonus pay

and coal face rates was out of order. But he was defeated on a show of hands.

Moderation was not much in evidence when a hard-line wages resolution from the Left was drawn up for debate today demanding pay rises of between 30 and 65 per cent.

During his presidential address Mr. Gormley said that miners had reached the top of the pay league. "We will never allow them to slip from that position." But the union had to be ready to negotiate in the spirit of compromise without threatening confrontation every year.

Nonetheless, the wages resolution is likely to carry the customary warning of a national strike ballot if pay demands are not met.

The NUM president told the delegates not to use industrial

muscle for political reasons.

"That is the start of the slippery slope, which will not lead to Socialism but would inevitably bring about a Right-wing backlash to Fascism."

"No, we will keep our muscle to fight our industry problems and in the meantime try to show the British electorate what a ghastly mistake they have made in changing Government."

No amount of "juffing and puffing" by trade unions would alter the fact of a big Conservative majority in the Commons.

Mr. Gormley warned the Government, which he said was vulnerable to the lure of cheap coal imports, not to interfere with the long-term investment strategy for coal. Any interruption would be "catastrophic for Britain," he said.

Chrysler peace hopes rise

By Arthur Smith, Midlands Correspondent

HOPES WERE rising last night that the strike threatened by 3,500 workers at Chrysler UK's Stoke engine plant, Coventry, might be averted.

Such an outcome would isolate the 2,000 employees at the nearby Ryton assembly factory, who walked out on Friday in protest at the company's offer to increase basic pay by 5 1/2 per cent.

At Stoke, where disruption to the £100m-a-year contract to supply components to Iran has caused extensive lay-offs and short time working, there is less enthusiasm for a confrontation. Workers are expected to vote at a mass meeting today, to give seven-days notice of strike action. It is hoped stewards will be authorised to continue negotiations on a proposed new incentive scheme.

According to Chrysler management, workers could qualify for additional payments of around £5 a week.

The decision by Stoks workers is crucial, as the factory supplies engines and components for the Linwood plant, Scotland, which assembles the Sunbeam and Avenger models. Stewards at Linwood, though it has a reputation for militancy, are continuing talks on the annual pay deal, which was scheduled to take effect this week.

Chrysler UK taken over at the beginning of this year by Peugeot-Citroen, has already given a warning that strike action would almost certainly start a rundown in the size of the company.

Midland switch from consortium strategy

BY MICHAEL LAFFERTY, BANKING CORRESPONDENT

MIDLAND BANK has abandoned its reliance on the consortium banking approach as the sole basis for its international expansion.

Mr. Malcolm Wilcox, one of Midland's chief general managers, yesterday admitted for the first time that the use of consortia alone no longer represented a viable international strategy for the UK banking group.

He was speaking only days after Midland announced the largest ever foreign bank takeover in the U.S., with the proposed £250m acquisition of the Walter E. Heller financial conglomerate.

Midland Bank has been the most committed of the major British banks to the use of consortia for international banking. Together with such large European banks as Deutsche Bank of Germany, Societe Generale of France, AMRO of Holland and Societe Generale de Banque of

Belgium, Midland is a member of EBIC, probably the most significant consortium banking club.

These banks represent each others' interests in their own countries. They hold joint stakes in banks operating in areas where the shareholder banks are not represented.

The largest bank member is EBIC's principal owner is European-American Banking, which took over the ailing U.S.-based Franklin National Bank several years ago.

Some bankers have been critical of the disadvantages in consortium banking, particularly the importance of shareholder co-operation. Once individual shareholders start developing their own international operations as well, difficulties may arise.

dependent on the consortium approach as Midland. All now have their own international operations.

Mr. Wilcox said that Midland had always pressed for "increasingly separate" interests in its consortium interests. Other banks involved with EBIC realised that the world of international banking was changing. "Major European banks can no longer look only to minority stakes to satisfy their U.S. ambitions," Mr. Wilcox declared.

Mr. Wilcox said that since 1974 Midland Bank had determined on having two separate international banking strategies. The first was to continue with consortium banking, as a member of the EBIC club. The second was to develop the bank internationally by its own initiative.

"We have made it increasingly apparent to the other members that our own initiative was growing stronger and

stronger," he said. Midland would still maintain parallel strategies. But after Heller it was clear that the "own initiative" approach was now dominant.

The Midland management has decided on a number of geographical priorities for its international expansion. Apart from filling the major U.S. gap, other areas identified for investment included Australia and the EEC. There will also be "limited advancement" in South America, the Middle East and the Far East.

"Our objective is to be represented in every major money centre of the world, through a presence in Midland's name," Mr. Wilcox stated. He added there was always a possibility in the longer term that Midland would extend its own representation in other parts of the U.S. apart from Chicago where Heller's sole bank branch is based.

Shut bakery to complain to Ombudsman

BY OUR BELFAST CORRESPONDENT

PETER PAN BAKERIES, the Belfast bread producer which closed with a loss of 390 jobs, is to complain to the Ombudsman about the Government's handling of financial assistance for the shut-down.

Mr. James Kennedy, the chairman, said in his final report to shareholders yesterday that, after the general election, the Government had withdrawn a previous offer to assist towards the closing down costs and towards underpinning share values.

Peter Pan had sold a London-derry subsidiary, but following the ending of baking in its West Belfast plant, it was unable to pay its creditors in full and both ordinary and preference shares had lost all value, he said.

The directors would refer the entire question of the Government's action in the shut-down to the Parliamentary Commissioner both in Northern Ireland

—in respect of Government and Department of Commerce involvement—and at Westminster, in respect of Treasury involvement.

Last December, Mr. Kennedy told the Northern Ireland Department of Commerce, told the Ulster baking industry it was anxious to see capacity reduced by 12 per cent to 25 per cent and was prepared to negotiate with any bakery wishing to go into voluntary liquidation to underpin the shareholders to a reasonable extent after payments to creditors and other commitments had been met.

The company decided in January to cease baking. The decision was taken on the understanding that enhanced redundancy payments could be arranged through the Government and that there would be some benefit to shareholders because of a Government under-

taking about the value of shares.

After the election the company had pressed the Department of Commerce to meet its commitments under the scheme.

Mr. Giles Shaw, who had taken over as Industry Minister in Ulster, would not accept the company's argument that the Department was bound by the terms of the letter it had issued in December.

The Government was prepared to contribute towards closing costs only to a limited extent, Mr. Kennedy said. The directors were "shocked and distressed" by the failure of the Government to stand by the terms of the offer.

The Department of Commerce would not comment yesterday. Shares held by the directors and their families in Peter Pan, equal to 45 per cent of the issued share capital, are to be transferred to Isaac Andrews,

an Ulster flour milling company, which has an 80 per cent stake in the bakery.

The transfer will be at a price of 1p a share, and Andrews, as majority shareholders, will undertake to pay other creditors £1 in the £ and will minimise the company's deficit by selling the assets without liquidator's charges.

Andrews will purchase any other shares offered to it at the same price of 1p a share.

The remaining bakeries in Ulster, which will pick up Peter Pan's £8m-a-year trade, have provided £150,000 for enhanced redundancy payments to Peter Pan employees.

Peter Pan made trading losses of £762,000 in the five years to March 31, 1978. Although it recorded small trading profits in the following two years, its position rapidly worsened from the summer of last year.

Continued from Page 1

Ladbroke accused

a document called "Casinos 1978 profit plan." It included a budget for research and marketing of £380,000 of which £37,500 was for dinners for guests.

He said the success of the scheme was demonstrated by turnover of the two casino subsidiaries rising more than £10m in 1977 and by their profit rising £3.7m to £3.4m.

Mr. John Mathew, QC, for Ladbroke, tried to have the matter of police corruption removed from the proceedings because he said some of the witnesses would be unwilling to speak while there was the possibility of police prosecutions hanging over them.

The court denied this application and also refused an adjournment for Ladbroke to seek the ruling of the divisional court.

The police also allege that people who were "neither members nor bona fide guests" habitually gambled at certain Ladbroke clubs and that Mr. Michael Lavelle, who obtained American clients for Ladbroke, gambled despite being an employee or agent of the group.

Mr. Lavelle is also alleged to have been released from some of his gambling debts in contravention of section 16 of the Gaming Act. Ladbroke's shares fell 15p yesterday to 185p.

Continued from Page 1

Shell petrol

The company added that if there were any substantial changes in the world price of oil during the next few months — notably if producing countries start to put surcharges on their crude prices — it would have to increase its petrol prices yet again in the autumn.

Shell claimed there was no real shortage of petrol now in the UK. It said that although extremely high prices were being charged by a few petrol stations—some are asking over £1.40 a gallon—these were nearly all independently owned and had bought their product on the spot market.

It added that some petrol stations were closing on Sundays simply to save the cost of staff.

Whatever some garages claimed, their shutting on Sundays had "nothing whatever to do with a shortage of petrol."

Shell said it was allocating a certain number of gallons to all the garages it supplied. This was because all its oil product deliveries were about 5 per cent down on last year.

The company dismissed as "a load of nonsense" claims made by Dr. David Owen, Shadow Energy Secretary, that oil companies were profiteering from petrol sales.

Shell said it hoped to achieve a "reasonable rate of return this year" but emphasised that its rate of return in the last three years had been "miserable."

Weather

UK TODAY

DRY with sunny intervals in Eastern, Central and Southern England and S.E. Scotland. Mainly cloudy, with some rain or drizzle and fog patches, elsewhere.

London, E., S.E., Cent. S., and Cent. N. England, Midlands, Channel Is.

Dry, with sunny or clear intervals. Max. 20C (68F). Wales, S.W. and N.W. England, Isle of Man.

Sunny intervals. Drizzle or fog in places. Max. 18C (64F). N.E. England, Borders, Edinburgh and Dundee.

Mostly cloudy, bright intervals. Max. 17C (63F). Rest of Scotland, N. Ireland.

Mostly cloudy. Rain or drizzle with fog patches. Max. 17C (63F). Outlook: Mostly dry.

WORLDWIDE

Table with columns for location, temperature, and weather conditions. Includes cities like Ajaccio, Algiers, Athens, Bahrain, Beirut, Berlin, Biarritz, Bologna, Bordeaux, Brno, Bucharest, Cagliari, Cardiff, Casablanca, Catania, Chicago, Cologne, Copenhagen, Corfu, Dublin, Dusseldorf, Edinburgh, Frankfurt, Geneva, Glasgow, Hamburg, Helsinki, Hong Kong, Innsbruck, Io.Mean, Jerusalem, Jo'burg, London, Lisbon, Lyons, Madrid, Manchester, Milan, Moscow, Munich, Nairobi, Naples, Nice, Oslo, Ottawa, Paris, Perth, Prague, Rome, San Francisco, Santiago, Sao Paulo, Seville, Singapore, Stockholm, Syracuse, Sydney, Taipei, Tel Aviv, Toronto, Tunis, Valencia, Warsaw, Zurich.

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